



# **Statement of Accounts**

2018/19 – Audited Accounts

## NOTTINGHAMSHIRE AND CITY OF NOTTINGHAM FIRE AUTHORITY STATEMENT OF ACCOUNTS 2018/19

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## NARRATIVE STATEMENT

#### Introduction

This Narrative Statement introduces the Statement of Accounts 2018/19 for the Nottinghamshire and City of Nottingham Fire Authority, which was formed as an independent body on 1<sup>st</sup> April 1998 following local government reorganisation. I write it as the independent Treasurer to the Fire Authority and as the Officer designated under Section 112 of the Local Government Act 1972. My role is to act on behalf of the Authority in providing oversight and ensuring legal compliance and governance in respect of accounting and financial matters which affect the Authority.

This Statement contains a number of sections. It is intended to give the reader of these accounts a clear overview of the Authority's financial performance in the year and also to put the Authority's non-financial performance into the context of the financial results. I believe that readers of the accounts will be interested in the financial performance in the year and in how this relates to the delivery of services to our communities. I also recognise that the accounts of the Authority can be quite daunting for readers, especially those who are unfamiliar with accounts in general and local government accounts in particular, so I hope that in taking the time to read my statement you will be able to better understand how these accounts are constructed and how best to read and interpret them. I will also explain more about what the core financial statements mean and explain how the notes to the accounts provide the reader with the detailed information to support those core statements which, by their nature, are summarised.

The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19, which is published by CIPFA.

#### **Background**

The County of Nottinghamshire covers 838 square miles with a mixture of urban and rural areas. It has a population 1.15m, of which around half live in and around the City.

The Fire Authority has 24 Fire Stations, 8 of which are wholetime. 12 stations are crewed by on call staff and the remaining 4 have a mixture of wholetime and on call crews.

The Authority has a number of key plans and strategies which together enable the organisation to deliver its overall objective of creating safer communities:

The Integrated Risk Management Plan (IRMP) 2014-2019 set out the key priorities for the Authority up to March 2019. This has been replaced by a new Strategic Plan which covers 2019/20 to 2021/22. The Medium Term Financial Strategy includes budgets for the next three years which support the delivery of services but within the context of financial sustainability. These plans are all available on our website www.notts-fire.gov.uk or by clicking on the links below.

- Integrated Risk Management Plan (IRMP) 2014-2019

- Strategic Plan 2019 - 2022

- Medium Term Financial Strategy

#### Performance Data

There has been a 6% increase in the number of incidents in 2018/19, mostly due a spike in incidents during the hot weather in 2018. The 8% increase in On-Call (previously called Retained) Mobilisations is partly due to this increase in incident numbers, but also due to a change in policy to allow the mobilisation on-call appliances with 3 firefighters (instead of a minimum of 4) to some incidents where they are the closest appliance and can be dispatched safely.

The number of incidents does not necessarily relate to the cost of delivering a front-line response because the Fire and Rescue Service is based on risk, with Wholetime Duty System employees ready to respond regardless of the actual numbers of incidents. An incident may comprise a single fire appliance attending a road traffic collision or a number of fire appliances attending a large scale incident.

	Emergency Calls Received	Incident Numbers	On-Call Mobilisations in Year	
2018/19	25,094	11,236	2,621	
2017/18	22,563	10,577	2,424	
2016/17	23,918	11,016	2,495	

The 11,236 incidents is broken down below. The service has recently introduced a new policy to challenge false automated fire calls in an attempt to reduce the number of unnecessary call outs.

Fires	4,196
Road Traffic Collisions	541
False automated fire calls	3,146
Other	3,353
Total	11,236

Both the number of wholetime and on-call firefighters has remained steady over the last year. Fluctuations can occur due to timings of recruitment campaigns. There have been 2 wholetime recruitment exercises during the year which were necessary due to an increased number of retirements in the workforce. The recruitment of on-call staff is an ongoing exercise as there remains a higher turnover rate amongst the on-call section compared to wholetime. In April 2019, both Retford and Ashfield fire stations are due to convert to daytime crewing only, with night time cover being provided by on-call firefighters. This will result in changes to both the numbers of wholetime and oncall firefighters. The figures shown include 85 non-operational fire fighters who are employed in roles such as fire prevention and protection work and training provision. There are a further 12 newly appointed firefighters who are currently being trained.

	Headcount of Wholetime Firefighters	Pay Cost of Wholetime Duty System £'000	Headcount of On-Call Firefighters	Pay Cost of On-Call Duty System £'000
2018/19	457	21,868	265	3,052
2017/18	455	21,505	258	2,805
2016/17	465	21,668	251	2,646

In addition to responding within the County and City, the Fire and Rescue Service has an obligation to support other Services in times of need such as flooding assistance. The service sent resources to assist both Lancshire and Greater Manchester Fire and Rescue Services during the moorland fires in the summer of 2018. The additional costs related to this work were recovered under the Central Government's Bellwin Scheme.

Similarly, should Nottingham Fire and Rescue Service require additional resources in an emergency, these can be called in from other Services.

The Service also has a responsibility to undertake Fire Protection work. Fire Protection work is aimed at protecting people who work in, use and visit non-domestic buildings and this year has seen an overall increase in the number of fire safety inspections (see table below) as a result of a renewed focus on the Service's risk based inspection programme. The number of fires in non-domestic properties has reduced slightly compared to 2017/18. The service will continue to focus on risk-based inspections and efforts to educate business owners about the importance of fire safety.

	Number of Fire Safety Inspections	Number of Primary Fires in Non-Domestic Properties
2018/19	1,076	254
2017/18	853	286
2016/17	588	288

The service has a comprehensive community safety programme which is focused on keeping people safe. It is carried out by both operational crews, and by specialist community safety staff. Although it is difficult to prove cause and effect, it is generally accepted that community safety work contributes to reductions in the number of fires. The table on page 5 shows that the number of Home Safety Checks (HSCs) carried out by our staff has increased by 26% this year. However, this follows a significant reduction in 2017/18 due to staff shortages which has now been rectified. Despite this increase, the number of fire injuries and deaths has also increased and the Service is focusing on making further increases to the number of HSCs. The service uses a risk based approach to delivering HSCs to ensure that the most vulnerable and at risk groups of the community are prioritised.

The number of fire prevention activities has similarly increased, mostly concentrating on hot spot areas, fire alarm fitting and national campaigns. Youth activities and school visits have dropped back to 2016/17 levels after an increase in activities in 2017/18. Many HSCs are delivered following referrals from both other agencies and our own Persons At Risk Team and this result reflects the difficulties inherent in targetting those people in the community who are most at risk. The "Safe and Well" checks are continuing in our communities who are most at risk of both fire and ill health.

	Number of Home Safety Checks (HSCs) in Year	Proportion of HSCs in High Risk Dwellings	Number of Fire-related Injuries in Dwellings in Year	Number of Fire Prevention Activities & Campaigns in Year	Youth Activities (Risk Watch, School Visits)
2018/19	4,738	19%	38	5,859	623
2017/18	3,757	19%	32	4,281	851
2016/17	4,221	23%	37	4,454	591

The Authority has a complaints process and we do occasionally receive complaints from the public. The number of complaints has remained stable in 2018/19, but the number of communications indicating customer satisfaction has risen significantly over the last 2 years. There was no particular pattern to the nature of complaints received, but every one is investigated by an Officer, who then responds to the complainant.

Where customer satisfaction surveys are distributed after contacts with the public, customer satisfaction rates have been at 99%.

	Number of Complaints in Year	Number of Customer Satisfaction Letters
2018/19	31	57
2017/18	29	41
2016/17	15	30

The performance statistics used in this statement have been collected from our core management information systems such as the incident recording system, the mobilising system and our human resources and financial systems.

#### Risk Management

Risk management processes are well embedded in the Authority. A comprehensive set of risk registers is monitored regularly by senior managers and elected members. By its nature, risk will change over time and in response to both external and internal pressures. It is important, therefore, that the Authority's managers remain alert to these developments and the emerging risks. In times of austerity and organisational restructuring, there is a possibility that control measures which had previously been seen as satisfactory may become eroded as resources reduce. The Authority has recognised this issue and has responded accordingly. Examples of high risk areas and areas where new risks have been identified are:

- The use of vehicles on Authority business;
- Ensuring that adequate resilience and Business Continuity Plans are in place to ensure the Service can react to major incidents or loss of resources;
- The introduction of the Emergency Services Network. This reflects the requirement to successfully introduce the government's communications solution and to work collaboratively.
- Ensuring that employees safe systems of work are in place to protect employees and / or nonemployees.
- Working at Height.

The Corporate Risk Register can be found by following the link below.

#### Corporate Risk Register

## Value for Money

Reducing levels of government grant funding and restrictions on the level of council tax which can be raised, have resulted in an increased emphasis on seeking value for money in all that we do. The Service has to find a balance between economy (spending less money), efficiency (working smarter) and effectiveness (delivering relevant services).

At its meeting on 16 February 2018 the Fire Authority approved a proposal to amend the crewing arrangements at Ashfield and Retford Fire Stations with anticipated savings of £800k per year. During the year, a significant amount of work has been undertaken to deliver this project and both stations moved to the new crewing arrangements on 1 April 2019.

The Service uses a jointly procured mobilising system (Systel) alongside Leicestershire and Derbyshire Fire Services. In December 2018 Fire Authority approved for this to be taken one step further with the implementation of a Joint Fire Control with Derbyshire Fire and Rescue Service. This is due to be implemented during 2019/20 with anticipated savings in the region of £350k.

A number of other collaborative opportunities have also been taken advantage of such as the joint use of our fire stations with East Midlands Ambulance Service staff and Nottinghamshire Constabulary.

## **The Core Statements**

#### **Comprehensive Income and Expenditure Statement**

This statement brings together all of the items of income and expenditure which constitute the accounting cost in the year of providing services in accordance with generally accepted accounting practices. This is not the same as the net cost to be funded from council tax. The reader may wish to refer to the Movement in Reserves Statement to find out the net increase or decrease to the General Fund Balance, which is effectively the underspend or overspend against the amount of income received by the Authority. During 2018/19 £1,377k was used out of General Reserves against a budget of £1,444k. This represents a slight underspend of £67k.

#### **Expenditure and Funding Analysis**

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from annual resouces such as grants, non domestic rates and council tax and shows the impact of entries which convert resources consumed or earned by the service calculated in accordance with generally accepted accounting practices, as required in the Comprehensive Income and Expenditure Statement.

#### **Balance Sheet**

The Balance Sheet shows the value of the assets and liabilities recognised by the Authority at 31st March. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority and thus the Balance Sheet is "in balance". The reader will notice that the total on the Balance Sheet is a negative figure of  $\pounds$ 518,180m, which means that the Authority's liabilities exceed its assets. This would usually be a cause for concern, however in this case the large liability in question relates to future pension liabilities ( $\pounds$ 568,740m) which at present are funded by Central Government. The underlying financial position of the Fire Authority is a strong one because when this pension liability is excluded, assets exceed liabilities by  $\pounds$ 73,596m.

#### **Movement in Reserves Statement**

This statement shows the movement in the year on the different reserves held by the Authority analysed into usable reserves, which can be applied to fund expenditure or reduce local taxation, and other reserves. The Authority holds reserves for two reasons. There are always issues which may arise for which the Authority has no specific budget but in order that these "one off" type events do not unduly impact upon a single year's budget it is wise to maintain some money to deal with these events should they occur. These are what are known as General Fund Balances. Similarly, the Authority may wish to hold back sums of money because it knows that certain items of expenditure will occur but that these are of a "one off" nature and it is uncertain as to when they will occur. These are called earmarked reserves because they are for a specific purpose. As Treasurer I am required to assess the adequacy of these reserves to meet future events and issue a statement annually to that effect. The Surplus (or Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. Adjustments are then made to the Surplus (or Deficit) on the Provision of Services to recognise the fact that the statutory amounts required to be charged to the General Fund Balance for council tax setting purposes are different. The Net Increase (or Decrease) before Transfers to Earmarked Reserves line shows the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Authority.

It is important to note that some of the Authority's reserves which appear on the balance sheet cannot be used to fund expenditure. An example of an unusable reserve would be the Revaluation Reserve, which contains the gains made by the Authority arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The Authority held £5.576m in General Reserves as well as £4.763m in Earmarked Reserves as at 31st March 2019.

## **Cash Flow Statement**

This statement, as its name suggests, shows the changes in cash and cash equivalents of the Authority during the reporting period. The starting point for this statement is the net surplus or deficit on the provision of services shown in the Comprehensive Income and Expenditure Statement, as this might suggest what the movement in cash balances has been. There are however a number of charges that are made to the revenue account that are not cash transactions and that merely result in a transfer of funds between the balance sheet and the revenue account. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

The resultant figure shows the real movement in cash during the year, which is an increase in cash of £5.0m. This is largely due to additional borrowing to fund capital expenditure in line with Treasury Management Strategy and to provide short term cashflow security.

#### **Pension Fund Account**

This statement shows the income and expenditure for the year relating to the Firefighters' Pension Schemes. The net amount payable for the year i.e. the extent to which pension benefits payable exceeded contributions, is £11.227m.

#### **Pension Net Assets Statement**

This statement shows the net current assets and liabilities arising from the operation of the Firefighters' Pension Schemes. This statement does not take account of liabilities to pay future pensions and other benefits after the period end. Such liabilities are shown in the Authority's Balance Sheet, as explained above.

#### **Annual Governance Statement**

This statement sets out the Authority's responsibilities with regard to corporate governance and gives details of key elements of corporate governance in place during the year. It also summarises the Authority's review of the effectiveness of its governance framework, measured against the CIPFA / SOLACE framework, and in which issues for action are highlighted.

#### Key Figures with the Core Statements

Revenue Budget: £1.377m was required from General Fund to finance expenditure during 2018/19 against a planned use of £1.444m. This represents a £67k underspend against the budget. This was in line with the Medium Term Financial Strategy. The main reasons for the variance given in the section below "Significant Variances".

Cost of Services: this was £74,775m 2018/19 (£50,509m for 2017/18) and is shown in the Comprehensive Income and Expenditure Statement. This represents a 48% increase. This has been caused by the pension actuarial valuation increases resulting from the estimated additional pension cost resulting from an employment tribunal case were the transitional arrangements to the 2015 firefighters pension scheme were found to be discriminatory.

Total Net Liabilities: this was £518,180m for 2018/19 (£460.918m 2017/18) and is shown on the Balance Sheet. The main reason for the movement between the 2 years was a £35m decrease in the pension liability.

Total Usable Reserves: this was  $\pounds 10.686m$  for 2018/19 ( $\pounds 12.456m$  2017/18) and is shown on the Balance Sheet. The reduction reflects the use of both General Fund ( $\pounds 1.377m$ ) and Earmarked Reserves ( $\pounds 393k$ ) to support revenue expenditure during the year.

Debtors: Debtors were £6.134m for 2018/19 (£5.538m 2017/18), a slight increase from 2017/18 as shown on the Balance Sheet.

Long term and Short term Creditors: this was £3.211m for 2018/19 (£3.735m 2017/18) and is shown on the Balance Sheet. The decrease, corrects a spike in the 2017/18 creditor levels and is made up of several smaller variances including stock movement and miscellaneous creditors.

## Summary of the Year

A summary of the Fire Authority's overall financial results is given in the following paragraphs:

#### Revenue Income and Expenditure

The 2018/19 revenue budget for of £42.227m was approved by the Fire Authority in February 2018. This was on the basis that a £1.4m deficit in the budget would be supported by a transfer from general reserves to support the budget. This was in line with the Medium Term Financial Strategy which sets out as a principle that financial planning will take account of the possible use of reserves to minimise the effect of reductions in funding as a means of transition. During the year, a further £393k of planned expenditure has been incurred, funded from Earmarked Reserves. Total Expenditure for the year is £42.715m, requiring £1.377m of funding from General Reserves. This represents an underspend of £67k (0.2%) compared to the £1.444m planned use of General Fund Reserves.

A summary of expenditure is shown below.

	Budget 2018/19 £000	Actual 2018/19 £000	Variance 2018/19 £000
Employees	33,566	34,357	791
Premises Related Expenditure	2,317	2,530	213
Transport Related Expenditure	1,752	1,965	213
Supplies and Services	3,447	3,462	15
Support Services	236	207	(29)
Capital Financing	2,432	2,291	(141)
Other Income (eg Grants)	(1,523)	(2,097)	(574)
Net Expenditure	42,227	42,715	488
Financed By:			
Contribution from Earmarked Reserves	0	(393)	(393)
Contribution from General Reserves	(1,444)	(1,377)	67
Revenue Support Grant	(5,961)	(6,123)	(162)
Non Domestic Rates	(10,586)	(10,586)	Ó
Precept from Constituent Authorities	(24,236)	(24,236)	0
Net	0	0	0

#### Significant Variances

Variances against the budget have arisen in the following areas (only significant variances are detailed):

#### Explanation of variances

The amount of the revenue budget underspend in total is £67k, which is relatively small at 0.2% of the overall budget, although within this are a few significant over and underspends.

**Employee Costs** - The overspend on employee costs largely relates to the creation of a £647k provision to cover temination costs due to be incurred during 2019/20. These relate partly to the move to a Joint Control Room with Derbyshire Fire and Rescue Service which is due to open in July 2019. The merger of this service will create long term savings in the region of £350k per year.

The service's Princes Trust Programme is due to be drawn to an end in July 2019 which will similarly result in some staff redundancies. The programme has struggled to attract and maintain young people onto courses and income is insufficient to meet the costs of the programme. The provision has been created in 2018/19 in order to comply with the relevant accounting standard relating to termination benefits.

**Premises Costs-** The overspend on premises is due to increased necessary expenditure on building maintenance, gas, electric and Business Rates where the Authority has lost valuation appeals.

**Transport Related Expenditure** - A tax review has identified that some travel related expenses have been incorrectly treated for tax purposes. Whilst these expenses are now being correctly taxed, at its meeting on 28 September 2018, Fire Authority determined that the service would meet the tax liabilities incurred prior to the correct treatment being determined. Some negotiations are ongoing with Her Majesties Customs and Excise (HMRC) so to date no payments have been made. A provision has been created to cover the costs which are estimated to be in the region of £225k.

**Capital Financing Costs** - The cost of financing the capital programme has underspent by £141k due to delayed capital expenditure resulting in lower than anticipated borrowing and continued lower than forecast interest rates.

**Income** - Additional secondment income of £267k was received to offset costs of officers seconded onto national projects such as the new inspection regime and the Emergency Services Mobile Communication Project. This is used to offset additional costs of backfilling these posts.

A further £96k was recovered under Central Government's Bellwin scheme to cover the additional costs incurred when the service supported Lancashire and Manchester Fire Services during the moorland fires in 2018.

There were several areas where income was received in excess of the amount budgeted for, these include an increase in income from renting out space in fire stations to Police and ambulance services, and some apprentiship levy that the service was able to recover.

More details regarding expenditure during the year will be available in the Capital and Revenue Budget Monitoring report which will be reported to Finance and Resources Committee on 28 June 2019.

## **Capital Expenditure**

Capital expenditure describes the purchasing, upgrading and improvement of Fire Authority assets. These assets are known as "non current assets" and they provide a benefit to the Authority over a longer period of time than the current financial year. A summary of the Capital Programme and actual expenditure for the year is shown below.

Expenditure	Capital Programme 2018/19 £000	Actual 2018/19 £000	Variance from Budget 2018/19 £000
Vehicles	372	69	(303)
Operational Equipment	690	114	(576)
Property	1,453	566	(887)
Information, Computer and Technology (ICT)	713	326	(387)
Total	3,228	1,075	(2,153)
Funded by:			
Borrowing	897	897	0
Grant funding	0	0	0
Capital Receipts	116	116	0
Earmarked reserve	62	62	0
Total	1,075	1,075	0

The 2018/19 capital programme has been smaller than in previous years as the service is between building projects. In April 2018 crews moved into a new Fire Station in Newark. The completion of this station and demolition of the old station accounted for almost half of capital expenditure incurred (£465k). The station has been designed to be much more energy efficient and will reduce future annual running costs.

## Significant Variances

**Hucknall Fire Station** - The on call station in Hucknall is due to be co-located with the East Midlands Ambulance Service (EMAS) station in Hucknall. The collaborative approach has taken longer to deliver than originally anticipated and the project has been delayed resulting in a £345k underspend during the year.

**Vehicles** - A review of light vehicle utilisation has taken place to enable more efficient use of vehicles. Orders have been placed for several electric vehicles but delivery is being delayed due to high demand.

**Special Appliances -** Collaboration opportunities are being explored for these vehicles. This has resulted in a delay in expenditure.

**Equipment** - the replacement of light weight fire coats and breathing apparatus communication equipment are being procurred in collaboration with Derbyshire Fire and Rescue Service. This has caused some delays whilst the specification is agreed, resulting in some slippage into 2019/20. The collaboration is expected to create savings for both organisations in the region of  $\pounds 15k - \pounds 25k$  each.

**ICT** - Progress has been made on several ICT projects, including improving mobile working, sharepoint development and equipment replacement.

The delays in the national Emergency Services Mobile Communication Project (ESMCP) have had a knock on effect on anticipated expenditure on project related equipment, resulting in an underspend of  $\pm 171$ k.

#### **Treasury Management Activity**

The Authority borrowed £4m long term loans from the Public Work Loans Board (PWLB) and repaid debt of £2.538m. The Authority's level of long term borrowing at the year end was £25.629m. This compares to long term assets on the Balance Sheet valued at £62.954m. The capital financing requirement as at 31 March 2018 is £25,738m, which demonstrates that the current level of net borrowing is prudent.

There was a further £4m of temporary borrowing outstanding at year end which was taken out to cover a cashflow shortfall. This took total borrowing to £29.629m as at 31 March 2019. This remains within the Operational Boundary set by Fire Authority of £29.723m.

During the year, capital expenditure was mainly financed by capital receipts, capital grant and borrowing.

## Earmarked Reserves

Several earmarked reserves have been created for specific projects which will take place in 2019/20 and beyond. The effect of this will be that these earmarked reserves will support the 2019/20 budget and allow certain non-recurrent expenditure to take place. Earmarked reserves have been funded from two sources – they either arise from grants or donations received which have not been spent by the end of the year or they are created from within the revenue budget .The earmarked reserves held by the Authority are shown in note 11.

## Pension Funds

Standard accounting practice requires the Authority to show the full future pensions liabilities at the time that these liabilities are earned by employees. An independent actuary has assessed the liabilities for pension schemes in which the Authority participates, namely the Firefighters' Pension Schemes and the Local Government Pension Scheme. The schemes are currently in deficit, which shows as a total liability of £568,740m on the balance sheet. The largest element of this liability relates to the Firefighters' Pension Schemes and stands at £545,718m.

The Firefighters' Pension Schemes are unfunded and the annual cost of benefits is paid for by employee contributions and employer contributions. The Home Office meets any annual shortfall i.e. if the contributions into the fund do not meet the cost of pensions paid in the year. The Authority is required to continue to show the liability in respect of the Firefighter Pension Schemes in its Balance Sheet and notes to the core financial statements.

An employment tribunal case was brought against the Government in relation to possible discrimination in relation to the introduction of the 2015 Firefighters' Pension Scheme. The scheme included transitional protection arrangements between the old scheme and the new scheme. These transitional arrangements were found to be unlawful as they discriminated on the gounds of age. Depending on the remedy there may be significant additional costs to be met. The pension fund accounts include estimates of these costs.

## Other Significant, Material and Unusual Items

Funding for 2020/21 and beyond will be determined as part of the Government's spending review which will not be announced until mid 2019. The spending review will be affected by the revision of the fire funding formula which is also due to be updated for 2020/21 onwards. The uncertainty of Brexit and the possibility of a general electon will also affect the spending review and may even delay its announcement. There may be significant changes to the budget following the spending review and the service will have to deal with these when more information becomes available.

For 2019/20 the Authority has been awarded a £2.3m grant to cover the expected increased costs of the firefighter pension employer contribution following the changes to the discount rates applied to the scheme. It is unsure how much of this additional cost will be covered by the spending review going forward.

Planned budgetary reductions will be ongoing during the year to bridge an £800k ongoing shortfall in the budget. Opportunities for making in year savings are currently being explored. Further plans for any necessary savings will be identified and considered once the outcome of the spending review is known.

Both Worksop and Hucknall fire stations are set to undergo transformations, with Hucknall station moving into Hucknall Ambulance Station once work is complete. Both these projects will significantly benefit the communities they serve and create better working conditions for firefighters.

The Business Case for a joint Head Quarters with Nottinghamshire Constabulary was approved by Fire Authority in February 2019, with an anticipated moving in date of 2021. The proposed Head Quarters will be based at the existing Police Head Quarters site. This will create an exciting opportunity for the two services to work more closely together going forward as well delivering savings.

Collaboration opportunities are consistently being explored and in addition to the shared accommodation referred to above and in the Value for Money Section, opportunites are being investigated around the shared use of vehicles with neighbouring Fire Authorities and Nottinghamshire Constabulary. Shared use of training facilities with neighbouring Fire Authorities has also been a successful venture, with more opportunities being explored for the future in areas such as driver training and joint leadership training with Nottinghamshire Police.

#### Nottinghamshire Fire Safety Limited

The Authority established an arm's-length trading company, which began operating on 1 September 2010. The company was called "Nottinghamshire Fire and Rescue Service (Trading) Limited" .Its main activities are to sell fire extinguisher maintenance services and fire safety training to external customers. The financial position of the company is not material in terms of the overall financial position of the Authority so separate accounts are prepared for both the Authority and the trading company.

Further detail about the company's trading results and overall financial position is shown in notes 35 and 42. For 2018/19, Nottinghamshire Fire Safety CIC made a profit before tax of £4k (£42k in 2017/18).

#### Plans for 2019/20

Elected Members of the Fire Authority approved a council tax increase of 2.95% for 2019/20 with a Band D council tax of £79.80 (£77.51 2018/19). The revenue budget for 2019/20 has been set at £42.7m (£42.2m 2018/19). The 2019/20 budget requires £1.2m to be drawn from reserves to ensure a balanced budget as a transitional temporary measure until the budget can be brought into balance. At its meeting on 14 December 2018 the Fire Authority approved a proposal to create a joint fire control centre with Derbyshire Fire and Rescue Service with anticipated savings of £350k towards the shortfall identified. There is an ongoing shortfall for 2020/21 and beyond in the region of £800k. Opportunities for making savings are currently being explored, although any major decisions are not expected to be made until the outcome of the spending review are known.

The Fire Authority is committed not only to surviving during this period of financial austerity but also to continuing to improve and develop services against this financial backdrop, as detailed in the services new Strategic Pan and accompanying year 1 action plan. The three core aims of the Authority are to deliver high quality services, with an engaged and motivated workforce, within a framework of strong governance and financial stability. Despite the reductions in funding identified, the service has invested in its on-call services and ICT services. This should place the service in a strong position to become more efficient in the long term.

During January and February 2019 the Service underwent an inspection by Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS). The inspection report was published in June 2019. The Inspection delivered an overall rating of Requires Improvement. Whilst some areas of perfomance were awarded a rating of Good (protecting the public through fire regulation and responding to national risks) other areas were judged to be requiring improvement. Many of these areas were already identified as areas requiring improvement in the Service's Strategic Plan. The Service will continue to monitor progress against the Strategic Plan and HMICFRS recommendations.

The Policing and Crime Act 2017 became law in April 2017. This allowed the Police and Crime Commissioner (PCC) for Nottinghamshire to make a business case to take over responsibility for the fire function if desired. At the time of writing this statement, the PCC has not stated an intention to make such a case, but regardless of whether or not a business case is made we are now legally required to consider collaboration opportunities with the other "blue light" emergency services. This was something that wasn't new to the Authority but the Act has focussed attention on future collaboration opportunities, such as the new joint head quarters project, and it is anticipated that some savings will be identified as these opportunities are explored.

The 2019/20 revenue budget and capital programme provide the financial resources required for the replacement or refurbishment of assets as well as for the day to day running of the service. We have planned to use mainly borrowing and internal financing to finance the capital programme in 2019/20.

Charlotte Radford Treasurer to the Nottinghamshire and City of Nottingham Fire Authority

## STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS STATEMENT OF ACCOUNTS 2018/19

## The Authority's Responsibilities

The Authority is required to:

- i) make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Treasurer;
- ii) manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- iii) approve the Statement of Accounts.

## The Treasurer's Responsibilities

The Treasurer is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA / LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Treasurer has:

- i) selected suitable accounting policies and then applied them consistently;
- ii) made judgements and estimates that were reasonable and prudent;
- iii) complied with the local authority Code.

The Treasurer has also:

- i) kept proper accounting records which were up to date;
- ii) taken reasonable steps for the prevention and detection of fraud and other irregularities.

The Treasurer to the Authority is Ms Charlotte Radford

This Statement of Accounts is that upon which the auditor should enter his opinion and certificate. It presents a true and fair view of the financial position of the Authority at 31 March 2019 and its income and expenditure for the year then ended.

This Statement of Accounts is authorised for issue on 8th November 2019 by the Treasurer to the Authority. This is the date up to which events have been considered for recognition in the Statement of Accounts.

Signed

Charlotte Radford (Treasurer)

Dated

## STATEMENT OF APPROVAL OF THE STATEMENTS OF ACCOUNTS STATEMENT OF ACCOUNTS 2018/19

I confirm that these accounts were approved by the Nottinghamshire and City of Nottingham Fire Authority at the meeting held on the December 2019.

Signed on behalf of the Nottinghamshire and City of Nottingham Fire Authority.

Signed

(Chair of the Fire Authority)

Dated \_\_\_\_\_

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NOTTINGHAMSHIRE STATEMENT OF ACCOUNTS 2018/19

## INTRODUCTION TO THE CORE STATEMENTS

Movement in Reserves Statement - Page 24

This statement shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (ie those that can not be applied to fund expenditure or reduce local taxation) and 'other reserves'. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance for council tax setting purposes. The Net Increase/Decrease before Transfers to Earmarked Reserves line shows the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Authority.

## Expenditure and Funding Analysis - Page 25

This statement shows how annual expenditure is used and funded from resources (government grants, council tax and business rates) by the Authority in comparison with those resources consumed or earned by the Authority in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Authority's services and departments. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

## Comprehensive Income and Expenditure Statement - Page 26

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

IAS 1 requires that where the Statement includes amounts in "Other Comprehensive Income and Expenditure" which will not be reclassified subsequently to the Surplus or Deficit on the Provision of Service as well as amounts which will be, then these two types of transactions should be shown separately on the face of the Statement. The Authority does not have transactions which will be reclassified subsequently to the Surplus or Deficit on the provision of Services, so the items in "Other Comprehensive Income and Expenditure" have not been separated in this way.

#### Balance Sheet - Page 27

The Balance Sheet shows the value of the assets and liabilities recognised by the Authority as at the Balance Sheet date. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves are usable reserves, ie those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

## Cash Flow Statement - Page 28

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (ie borrowing) to the Authority.

## **Prior Period Adjustments**

The 2017/18 Statements have been adjusted to correct errors discovered in the 2017/18 Statement of Accounts. These predominantly relate to the incorrect allocation of costs between service areas in the Comprehensive Income and Expenditure Statement, Expenditure and Funding Analysis and all related notes. There is no impact on the Deficit on Provision of Services or the Total Comprehensive Income and Expenditure resulting directly from these changes.

		2017/18	
	Gross Gross Expenditure Income		Net Expenditure
	£'000	£'000	£'000
Firefighting and Rescue	-134	0	-134
Community Safety	294	0	294
Fire Protection	-292	0	-292
Resilience	0	0	0
Corporate and Centralised Services:			
Estates abd Procurement	0	0	0
Equipment	1	0	1
People and Organisational Development	1	0	1
Finance	129	0	129
ICT	1	-1	0
Transport	0	0	0
Other	1	0	1
Cost of Services	1	-1	0
Other Operating Expenditure	0	0	0
Financing and Investment Income and	0	0	0
Expenditure			
Taxation and Non-Specific Grant Income	0	0	0
Suprplus (-) or Deficit on Provision of Services	1	-1	0

#### CORE ACCOUNTING STATEMENTS

#### MOVEMENT IN RESERVES STATEMENT

Movement in Reserves during 2017/18	General Fund Balance £000	Earmarked Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves £000
Balance at 31 March 2017 carried forward	7,837	4,894	477	347	13,555	(522,619)	(509,064)
Movement in reserves during 2017/18							
Total Comprehensive Income and Expenditure	(15,340)	0	0	0	(15,340)	63,486	48,146
Adjustments between accounting basis and funding basis under regulations (Note 10)	14,718	0	(477)	0	14,241	(14,241)	0
Increase or Decrease in 17/18beforeTransfers to Earmarked Reserves	(622)	0	(477)	0	(1,099)	49,245	48,146
Transfers to/from Earmarked Reserves (Note 11)	238	(238)	0	0	0	0	0
Increase/(Decrease) in 2017/18	(384)	(238)	(477)	0	(1,099)	49,245	48,146
Re-allocation of General Fund to Earmarked Reserve	(500)	500		0			
Balance at 31 March 2018 carried forward	6,953	5,156	0	347	12,456	(473,374)	(460,918)

Movement in Reserves during 2018/19	General Fund Balance £000	Earmarked Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	Total Authority Reserves £000
Balance at 31 March 2018 carried forward	6,953	5,156	0	347	12,456	(473,374)	(460,918)
Movement in Reserves during 2018/19							
Total Comprehensive Income and Expenditure	(35,883)	0	0		(35,883)	(21,379)	(57,262)
Adjustments between accounting basis and funding basis under regulations (Note 10)	34,114	0	0		34,114	(34,114)	0
Increase or Decrease in 2018/19 beforeTransfers to Earmarked Reserves	(1,769)	0	0	0	(1,769)	(55,493)	(57,262)
Transfers to/from Earmarked Reserves (Note 11)	393	(393)	0	0	0	0	0
Increase/(Decrease) in 2018/19	(1,376)	(393)	0	0	(1,769)	(55,493)	(57,262)
Balance at 31 March 2019 carried forward	5,577	4,763	0	347	10,687	(528,867)	(518,180)

	EXPENDITURE AND FUNDING ANALYSIS						
	2017/18 Restated				2018/19		
	Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis *	Net expenditure in the Comprehensive Income and Expenditure Statement		Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis *	Net expenditure in the Comprehensive Income and Expenditure Statement
_	£000	£000	£000	-	£000	£000	£000
	22,387	(5,714)	28,101	Firefighting and Rescue	22,739	(4,596)	27,335
	1,690	(300)	1,990	Community Safety	1,780	(261)	2,041
	1,221	(229)	1,450	Fire Protection	1,253	(203)	1,456
	292	(107)	399	Resilience	301	(113)	414
				Corporate and Centralised Services:		. ,	
	3,590	(922)	4,512	Estates and Procurement	3,608	(845)	4,453
)	1,096	(135)	1,231	Equipment	1,175	(172)	1,347
	3,395	(645)	4,040	People and Organisational Development	3,681	(625)	4,306
	770	(58)	828	Finance	1,066	(63)	1,129
	2,145	(433)	2,578	ICT	2,524	(487)	3,011
	1,148	(178)	1,326	Transport	1,210	(227)	1,437
	3,271	(782)	4,053	Other	3,370	(24,476)	27,846
	41,005	(9,503)	50,508	Net Cost of Services	42,707	(32,068)	74,775
	(40,384)	(5,215)	(35,169)	Other Income and Expenditure	(40,938)	(2,046)	(38,892)
_	621	(14,718)	15,339	(Surplus) or Deficit	1,769	(34,114)	35,883
	(7,837)			Opening General Fund Balance	(6,953)		
	622			Less/Plus (Surplus) or Deficit on General Fund Balance in Year	1,769		
	(238)			Less/Plus Net Transfers to/(from) Earmarked Reserves	(393)		
	500			Re-allocation of General Fund to earmarked reserves	0		
	(6,953)	or further breakc		Closing General Fund Balance	(5,577)		

\* See note 8 for further breakdown

	2017/18 Restated						2018/19	
Γ.	Gross	Gross	Net		Notes	Gross	Gross	Net
<u> </u>	<u>penditure</u> £000	Income £000	Expenditure £000	-		Expenditure £000	Income £000	Expenditure £000
	28,566	(465)	28,101	Firefighting and Rescue		27,843	(508)	27,335
	2,109	(119)	1,990	Community Safety		2,039	3	2,042
	1,477	(27)	1,450	Fire Protection		1,462	(5)	1,457
	617	(219)	398	Resilience		775	(362)	413
				Corporate and Centralised Services:				
	4,669	(157)	4,512	Estates and Procurement		4,659	(206)	4,453
	1,233	(2)	1,231			1,347	0	1,347
	4,070	(30)	4,040			4,328	(22)	4,306
	947	(118)	829			1,240	(111)	1,129
	3,586	(1,008)	2,578			3,018	(8)	3,010
	1,417	(90)	1,327	•		1,494	(57)	1,437
	4,067	(14)	4,053			27,886	(40)	27,846
	52,758	(2,249)	•	Cost of Services		76,091	(1,316)	74,775
	196	0		Other Operating Expenditure	12	0	(42)	(42)
	14,784	(40)		Financing and Investment Income and Expenditure	13	13,944	(81)	13,863
	0	(50,109)		Taxation and Non-Specific Grant Income	14	0	(52,713)	(52,713)
	67,738	(52,398)	15,340	Surplus (-) or Deficit on Provision of Services		90,035	(54,152)	35,883
			(2,048)	Surplus or deficit on revaluation of property, plant and equipment assets				(4,908)
			25	Impairment Losses on Non-Current Assets Charged to Revaluation Reserve				C
			(61,463)	Remeasurements on the net defined benefit pension liability				26,287
		-	(63,486)	Other Comprehensive Income and Expenditure			-	21,379
		-		Total Comprehensive Income and Expenditure			-	57,262

Details of the 2017/18 re-statement can be found in the Introduction to the Core Statements on page 22

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## **BALANCE SHEET**

31 March 2018		Notes	31 March 2019
£000		-	£000
	Property, Plant & Equipment		
50,485	- Land and Buildings	15	56,995
8,430	- Vehicles, Plant and Equipment	15	7,460
2,451	- Assets Under Construction	15	93
37	Surplus Assets	15	31
1,342	Intangible Assets	16	1,105
50	Intangible Assets Under Construction	16	181
62,795	TOTAL LONG TERM ASSETS	_	65,865
7,436	Short Term Investments	17	5,442
319	Inventories	18	279
5,538	Short Term Debtors	19	6,134
2,005	Cash and Cash Equivalents	20	7,020
15,298	TOTAL CURRENT ASSETS		18,875
(4,639)	Short Term Borrowings	17	(4,117)
(3,735)	Short Term Creditors	22	(3,128
(575)	Short Term Provisions	23	(1,285
0	Other Short Term Liabilities - Finance Leases	37	(
(25)	Grants Receipts in Advance - Revenue	34	(25
(8,974)	TOTAL CURRENT LIABILITIES		(8,555)
(24)	Long Term Provisions	23	(30)
(20,599)	Long Term Borrowing	17	(25,512)
0	Long Term Creditors	22	(83
	Other Long Term Liabilities		
(509,414)	- Pensions Liability	39	(568,740
(530,037)	TOTAL LONG TERM LIABILITIES		(594,365)
(460,918)	TOTAL NET ASSETS/(LIABILITIES)	-	(518,180)
	Usable Reserves		
6,953	- General Fund Balance	24	5,576
5,156	- Earmarked Reserves	24	4,763
0	<ul> <li>Capital Receipts Reserve</li> </ul>	24	C
347	- Capital Grants Unapplied	24	347
( <b>a - a</b> (	Unusable Reserves	~-	·
19,584	- Capital Adjustment Account	25	18,711
16,856	- Revaluation Reserve	25	21,339
(509,814)	- Pension Reserve	25	(568,940)
0	- Financial Instruments Adjustment Account	25	0
213	- Collection Fund Adjustment Account	25	232
(213)	- Accumulated Absences Adjustment Account	25	(209)
(460.049)		-	(510 101)

(460,918) TOTAL RESERVES

(518,181)

Details of the 2017/18 re-statement can be found in the Introduction to the Core Statements on page 22

## CASH FLOW STATEMENT

2017/18 £000		2018/19 £000
45 240	Nat (Sumulue)/Definition the Provision of Semvices	25 002
15,340	Net (Surplus)/Deficit on the Provision of Services	35,883
(17,070)	Adjustment to Surplus or Deficit on the Provision of Services for Non-Cash Movements	(35,890)
178	Adjust for Items Included in the Net Surplus or Deficit on the Provision of Services that are Investing and Financing Activities	116
(1,552)	Net Cash Flows from Operating Activities (Note 26)	109
6,077	Investing Activities (Note 27)	(665)
(1,921)	Financing Activities (Note 28	(4,459)
2,604	Net (Increase) or Decrease in Cash and Cash Equivalents	(5,015)
(4,609)	Cash and Cash Equivalents at the Beginning of the Reporting Period	(2,005)
(2,005)	Cash and Cash Equivalents at the End of the Reporting Period (Note 20)	(7,020)

## INDEX OF NOTES TO THE CORE ACCOUNTING STATEMENTS STATEMENT OF ACCOUNTS 2018/19

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## NOTES TO THE CORE ACCOUNTING STATEMENTS

## 1. ACCOUNTING POLICIES

## **General Principles**

The Statement of Accounts summarises the Fire Authority's transactions for the 2018/19 financial year and its position at the year end of 31 March 2019. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit (England) Regulations 2015 which those regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 (the Code) and the Service Reporting Code of Practice 2018/19 supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted is principally historical cost, modified by the revaluation of certain categories of non current assets and financial instruments. All figures in the Statement have been rounded to the nearest £1k, which may result in some discrepencies due to roundings.

## Accruals of Expenditure and Income

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. This is known as the accruals basis. In particular:

- a) Supplies are recorded as expenditure when they are consumed. Some supplies are carried as Inventories on the balance sheet, where they are held in Stores prior to being distributed and used.
- b) Where goods are supplied to or by the Fire Authority in the financial year, but payment does not occur until the following financial year, a Short Term Creditor or Short Term Debtor for the relevant amount is shown on the Balance Sheet. Exceptions are made to this policy for certain recurring items that cover a specific period, e.g. quarterly energy bills. These items are brought into the accounts in the year they are paid and are not apportioned over the years to which they relate.
- c) Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made. However, due to a policy change which came into effect on 1 April 2017 an exception is now made to this policy for overtime payments and payments claimed in arrears by retained duty system staff. This expenditure is recognised in the year it is paid rather than the year in which the work was carried out.
- d) Fees and charges due from customers are recognised as income at the date the Fire Authority provides the relevant services. Debts outstanding at the year end are assessed for evidence of uncollectability based on past events and a charge is made to revenue where the total value of debts for which there is evidence of impairment exceeds a £5,000 de minimis threshold. The impairment is assessed using the Expected Credit Loss Model. This model uses a provision matrix and calculates a fixed provision rate based on the number of days that a receivable is past due, assessed on the basis of historical experience from the previous five years and adjusted (if necessary) to reflect current conditions and forecasts of future conditions. Impairment loss allowances are not recognised for debts where the counterparty is central government or a local authority, as statutory provisions prevent default. This policy applies to debts from unpaid fees and charges council tax debtors are subject to a different policy (see below).
- e) Interest payable on borrowings and receivable on investments is accounted for on the basis of the effective interest rate for the relevant financial instrument rather than on the basis of cash flows determined by the contract.

## Allocation of Support Service Costs

Support services are provided primarily by the Authority itself although some are purchased directly from the constituent authorities. The provision of a Clerk to the Authority is purchased from Nottingham City Council and some limited financial services are provided by Nottinghamshire County Council and Leicestershire County Council.

The costs of overheads and support services are charged to service segments in accordance with the Authority's arrangements for accountability and financial performance.

## **Borrowing Costs**

Borrowing costs are recognised as an expense in the period in which they are incurred. Borrowing costs are interest and other costs incurred in connection with the borrowing of funds to finance the acquisition, creation or enhancement of non current assets.

## **Cash and Cash Equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than twenty four hours. Cash equivalents are investments that mature in three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority's cash management.

## **Contingent Liabilities and Contingent Assets**

A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably. Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

A contingent asset arises where an event has taken place that gives the authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Authority. Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

## **Council Tax Income and Non Domestic Rates**

Council tax and non domestic rates are collected from taxpayers by billing authorities both for themselves and substantively as agents, collecting council tax and non domestic rates on behalf of precepting authorities and central government and distributing it to them. This authority is a precepting authority, and council tax and non domestic rates income included in the Comprehensive Income and Expenditure Statement is the accrued income for the year. The difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account on the Balance Sheet and shown within the Movement in Reserves Statement. Billing authorities prepare a Collection Fund balance sheet for council tax and non domestic rates activities, which is disaggregated and shared between the billing authority and its precepting authority's Balance Sheet contains the following items:

- a) Council tax and non domestic rates arrears apportioned in relation to the following year's precept proportions are included as Short Term Debtors
- b) Impairment allowance for doubtful debts apportioned as for council tax and non domestic rates arrears and deducted from council tax and non domestic rates arrears debtors
- c) Council tax and non domestic rates overpayments and prepayments apportioned in relation to the following year's precept proportions are included as Short Term Creditors
- d) Collection Fund surplus / deficit the reversing entry to the Comprehensive Income and Expenditure Account adjustment is included in the Collection Fund Adjustment Account
- e) Collection Fund cash surplus / deficit held on the authority's behalf by the billing authority is included in Short Term Debtors or Short Term Creditors

## **Employee Benefits**

## **Benefits Payable During Employment**

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

## **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Authority to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. They are charged on an accruals basis to the appropriate service when the Authority can no longer withdraw the offer of those benefits. Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

## **Post Employment Benefits**

## Participation in Pension Schemes

As part of the terms and conditions of employment of its officers and other employees, the Authority offers retirement benefits. Although these benefits are not actually payable until the employees retire, the Authority has a commitment to make these payments in the future. This commitment needs to be disclosed at the time that the employees earn their future entitlement.

The Authority participates in five pension schemes, all of which are defined benefit schemes:

- The Local Government Pension Scheme (LGPS) is for administrative, support and Control employees and is administered by Nottinghamshire County Council. This is a funded scheme, which means that contributions are paid into a fund with the intention of balancing pension liabilities with pension assets.
- The Firefighters' Pension Scheme 1992 has been closed to new entrants since 6 April 2006. Its members are wholetime firefighters. It is an unfunded pension scheme, meaning that there are no investment assets to meet the cost of pension liabilities and cash has to be generated to meet pension payments as they fall due. The cost of the scheme is met from contributions paid by employees and the Authority, with any deficit in the funding required being met by a top-up grant from the Home Office. Any surplus funding is paid over to the Home Office.
- The Firefighters' Pension Scheme 2006 is also an unfunded pension scheme. This scheme came into being with effect from April 2006 and its members are retained firefighters and wholetime firefighters. Like the 1992 Scheme, the cost of the scheme is met from contributions paid by employees and the Authority, with any deficit in the funding required being met by a top-up grant from the Home Office and any surplus being paid over to them. The Firefighters' Pension Scheme (England)(Amendment) Order 2014 introduced a new modified version of the 2006 Scheme which is available to individuals who were employed as retained firefighters during the period 1 July 2000 to 5 April 2006. The modified version of the scheme has different benefits to the main 2006 Scheme. The 2006 Scheme has been closed to new entrants since April 2015.
- The Firefighters' Pension Scheme 2015 came into effect on 1 April 2015. Like the 2006 and 1992 Schemes, the cost of the scheme is met from contributions paid by employees and the Authority, with any deficit in the funding required being met by a top-up grant from the Home Office and any surplus being paid over to them. Unlike the other firefighters' schemes, it is a career average rather than a final salary scheme. Its members are retained firefighters and wholetime firefighters who were first appointed by an English fire and rescue authority on or after 1 April 2015, and firefighters who were transferred from the 1992 or 2006 Schemes.
- The Firefighters' Compensation Scheme (England) Order 2006 makes provision for the payment
  of pensions, allowances and gratuities to and in respect of persons who die or are permanently
  disabled as a result of an injury sustained or disease contracted while employed by a fire and
  rescue authority. The Firefighter Compensation Scheme (FFCS) is treated as an unfunded
  defined benefit scheme. The cost of this scheme is met by the Authority.

The arrangements for the three Firefighters' pension schemes and the Firefighters' Compensation Scheme are determined by the Home Office. In order to identify the amount of top-up grant receivable from / surplus payable to the Home Office the Authority is required to produce separate Pension Fund Statements for the firefighters' pension schemes. Additional accounting policies can be found in the notes to these statements.

The Authority is required by the CIPFA Code of Practice to account for pensions in accordance with International Accounting Standard 19 Employee Benefits (IAS 19). One of the objectives of IAS 19 is to ensure that an employer's financial statements reflect a liability when employees have provided services in exchange for benefits to be paid in the future.

All five pension schemes are accounted for as defined benefit schemes:

The liabilities of the LGPS and the firefighters' schemes are included in the Balance Sheet on an actuarial basis using the projected unit method - i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date be employees, based on assumptions about mortality rates, employee turnover rates etc, and estimates of projected earnings for current employees.

- Liabilities are discounted to their value at current prices, using discount rates of 2.4% and 2.4% for the LGPS and firefighters' schemes respectively. The discount rates for all schemes are based on the yields of AA-rated corporate bonds of currency and term appropriate to the currency and term of the scheme's liabilities.
- The assets of the LGPS pension fund attributable to the Authority are included in the Balance Sheet at their fair value:
  - quoted securities current bid price
  - unquoted securities professional estimate
  - property market value
- The change in the net pensions liability is analysed into the following components:
  - Service cost comprising:
    - Current service cost the increase in liabilities as a result of years of service earned this year. This is allocated in the Comprehensive Income and Expenditure Statement to the services for which the employee worked.
    - Past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earler years. This is debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement.
  - Net interest on the net defined benefit liability, i.e. the net interest expense for the Authority the change during the period in the net defined benefit liability that arises from the passage of time. This is charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement.
  - Remeasurements comprising:
    - The return on plan assets excluding amounts included in net interest on the net defined benefit liability. This is charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
    - Actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation, or because the actuaries have updated their assumptions. This is charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement.
  - Contributions paid to the pension fund cash paid as employer's contributions to the pension funds in settlement of liabilities.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Further detail on post employment benefits accounting policies is given in note 39 to the core financial statements.

## **Discretionary Benefits**

The Authority also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

## **Events after the Reporting Period**

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

a) those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events

b) those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

## **Exceptional Items**

When items of income or expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Authority's financial performance.

## **Financial Instruments**

## **Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. The amortised cost will include any interest accrued and not paid as at the Balance Sheet date. Where the transaction costs of borrowing are immaterial and there is no premium or discount on borrowing and the interest rate is fixed for the loan term, then the actual interest rate has been used to calculate interest payable as this is the same as the effective interest rate. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument.

## **Financial Assets**

Financial assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cashflow characteristics. There are three main classes of financial assets measured at:

- · Amortised cost
- Fair value through profit or loss
- · Fair value through other comprehensive income

The Authority's business model is to hold investments to collect contractual cash flows. Financial assets are therefore classified as amortised cost, except for those whose contractual payments are not solely payment of principal of interest (i.e. where the cash flows do not take the form of a basic debt instrument).

Financial assets measured at amortised cost are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost.

Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement (CIES) for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the authority, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the loan agreement.

## **Expected Credit Loss Model**

The Authority recognises expected credit losses on all of its financial assets held at amortised cost, either on a 12-month or lifetime basis. The recognition of an impairment in the CIES is subject to a collective de minimis threshold of £10k. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors) held by the Authority.

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses. Impairment loss allowances are not recognised for expected credit losses on a financial assets where the counterparty is central government or a local authority for which relevant statutory provisions prevent default.

## **Government Grants and Contributions (Revenue)**

Grants and contributions relating to revenue expenditure are accounted for on an accruals basis, when there is reasonable assurance that the grant or contribution will be received, and they are recognised immediately in the Comprehensive Income and Expenditure Statement as income, except to the extent that the grant or contribution has a condition that the Authority has not satisfied.

A condition requires the grant funder or donor to have a right to the return of their monies (or asset or similar equivalent compensation) if the Authority fails to meet a stipulation under the terms of the transfer. If there are conditions attached to grants and contributions:

where there is no reasonable assurance that the conditions will be met, the grant or contribution received is recorded in Cash and held on the Balance Sheet as a Creditor.

where there is reasonable assurance that the conditions will be met but this has not yet occurred, the grant or contribution is held in the Grants Receipts in Advance account as a liability on the Balance Sheet and recorded in Cash (if received) or Debtors (if receivable). When the conditions have been satisfied, the income will be credited to the Comprehensive Income and Expenditure Statement.

Revenue grants are matched in the Comprehensive Income and Expenditure Statement with the service expenditure to which they relate. Grants to cover general expenditure (e.g. Revenue Support Grant) are credited to Taxation and Non-Specific grant income within the Comprehensive Income and Expenditure Statement

## **Government Grants and Contributions (Capital)**

Grants and contributions relating to capital expenditure are accounted for on an accruals basis, when there is reasonable assurance that the grant or contribution will be received, and they are recognised immediately in the Comprehensive Income and Expenditure Statement as income, except to the extent that the grant or contribution has a condition that the Authority has not satisfied.

A condition requires the grant funder or donor to have a right to the return of their monies (or asset or similar equivalent compensation) if the Authority fails to meet a stipulation under the terms of the transfer. If there are conditions attached to grants and contributions:

- where a capital grant or contribution has been received and conditions remain outstanding at the Balance Sheet date, the grant or contribution is recorded in Cash and held in the Capital Grants Receipts in Advance account as a liability on the Balance Sheet. When the conditions have been satisfied, the income will be credited to Taxation and Non-Specific Grant Income within the Comprehensive Income and Expenditure Statement.
- where no conditions remain outstanding and expenditure has been incurred, the grant or contribution is transferred from the General Fund to the Capital Adjustment Account to reflect the application of capital resources to finance expenditure. This transfer is reported in the Movement in Reserves Statement.
- where no conditions remain outstanding and expenditure has not yet been been incurred, the grant or contribution is transferred to the Capital Grants Unapplied Account to reflect its status as a capital resource available to finance expenditure. This transfer is reported in the Movement in Reserves Statement. When, at a future date, the expenditure to be financed is incurred the grant or contribution is transferred from the Capital Grants Unapplied Account to the Capital Adjustment Account to reflect the application of capital resources to finance expenditure. This transfer is reported in the Movement in Reserves Statement.

## Interests in Companies

The Authority owns a subsidiary company, Nottinghamshire Fire Safety Limited, which commenced operations on 1 September 2010. The Authority is the sole owner of this company. Single entity accounts have been prepared for both the Authority and for Nottinghamshire Fire and Rescue Service (Trading) Limited. The former are shown within this Statement of Accounts and the latter will be available from the Authority. The company changed its name on 1st April 2016 to "Nottinghamshire Fire Safety Limited".

Further details about the Authority's interest in this company is disclosed in the note on Interests in Companies.

## Inventories (Stocks)

Inventories are included in the Balance Sheet at the lower of cost and net realisable value. The cost of inventories is assigned using the First In, First Out (FIFO) costing formula.

## Leases

## Finance Leases (the Authority as Lessee)

The Fire Authority accounts for leases as finance leases when substantially all of the risks and rewards relating to the leased asset transfer to the Authority. Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Authority are added to the carrying amount of the asset. Lease rentals payable are apportioned between:

A charge for the acquisition of the interest in the asset (recognised as a liability in the balance sheet at the start of the lease, matched with a tangible fixed asset – the liability is written down as the rent becomes payable) and

A finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement as the rent becomes payable).

Non current assets recognised under finance leases are accounted for using the policies generally applied to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life. Finance charges are accounted for on a straight line basis over the term of the lease.

## **Operating Leases (the Authority as Lessee)**

Leases that do not meet the definition of finance leases are accounted for as operating leases. Rentals payable are charged to the Comprehensive Income and Expenditure Statement on a straight line basis over the term of the lease (unless the arrangement specifies a rental pattern which is not straight line, in which case this will be disclosed).

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets, and where the costs are material.

## **Operating Leases (the Authority as Lessor)**

Income from operating leases is recognised in the Comprehensive Income and Expenditure Statement on a straight line basis over the term of the lease, with the exception of the lease relating to the property at Clifton. In this instance, as the annual payments vary, the income is recognised based on the specific cash flows as notated in the lease agreement.

## Non Current Assets

## Property, Plant and Equipment

Non current assets which have physical substance and are held for use in the provision of services or for administrative purposes on a continuing basis are classified as Property, Plant and Equipment.

## Recognition

Expenditure on the acquisition, creation or enhancement of property, plant and equipment is capitalised on an accruals basis, provided that it yields benefits for more than one financial year. Expenditure on repairs and maintenance is charged as an expense when it is incurred.

## **Measurement**

The value of assets shown is subject to a  $\pounds$ 30,000 de minimis level. Assets with a value less than  $\pounds$ 30,000 will, however, be capitalised if they form part of a larger asset e.g. a piece of IT equipment which forms part of the IT infrastructure.

Assets are initially measured at cost, comprising the purchase price plus all expenditure directly attributable to bringing the asset to the location and condition for its intended use. Donated assets are measured initially at fair value with the difference between fair value and any consideration paid being credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held on the Balance Sheet in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement. Assets are then carried in the balance sheet using the following measurement bases:

## Land and Buildings

These assets are classified as either operational or non operational and valued at current value in existing use, which is deemed to be the amount that would be paid for the asset in its existing use in an arm's-length transaction and disregarding potantial alternative uses (Existing Use Value - EUV). Specialised, operational assets (e.g. Fire Stations) and specialised, non operational assets are valued at Depreciated Replacement Cost (DRC) which is a proxy for EUV and recognises that for specialised assets there is no market based evidence of fair value. Surplus assets are valued at Fair Value under IFRS. Non operational assets under construction are valued at historical cost. All assets are revalued every 5 years on a rolling basis by the Nottingham Valuation Office, or more

if there have been material changes in value. All buildings are revalued subsequent to major refurbishment works being completed.

#### **Furniture and Fittings**

Furniture and fittings which form part of major refurbishments are classed as non current assets and are shown in the balance sheet at depreciated historic cost.

#### Vehicles and Plant

Vehicles and plant are classified as non current assets and are shown at a value which represents cost less depreciation charged on a straight line basis over the length of their useful lives.

#### All other Assets

All other assets are shown in the Balance Sheet at a valuation which represents their cost less depreciation charged on a straight line basis over the length of their useful lives.

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains (although see section below: Revaluation and Impairment Losses). Where decreases in value and impairments are identified, they are accounted for by:

- a) Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- b) where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

## Charges to Revenue for Non Current Assets

Services and support services are charged annually with the following amounts to record the real cost to the Authority of holding non current assets during the year:

- a) depreciation attributable to the assets used by the relevant service.
- b) revaluation and impairment losses on assets used by the service, where there are insufficient accumulated gains in the Revaluation Reserve balance for that asset against which the losses can be written off.

The Authority is not required to raise council tax to cover these charges. It is, however, required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement. This is known as the Minimum Revenue Provision (MRP) and the Authority's policy is to charge an amount of MRP equal to 4% of the Capital Financing Requirement relating to assets purchased on or before 31 March 2007 plus an amount of MRP calculated on the basis of asset lives relating to assets purchased on or after 1 April 2007. The charges listed in a) to c) above are replaced by a Minimum Revenue Provision charge, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## **Depreciation and Amortisation**

Depreciation is provided for on non current assets with a determinable finite life by allocating the value of the asset in the Balance Sheet over the periods expected to benefit from their use.

Depreciation is calculated on the following bases:

- Buildings: straight line allocation over the remaining useful life as estimated by the Valuation Office
- IT and Communications Equipment: straight line allocation over estimated remaining useful life
- Land, assets under construction and assets held for sale: not depreciated
- Fire Appliances: straight line allocation over the estimated useful life
- Furniture and Fittings: 20% of the balance at the beginning of the financial year
- Intangible Non Current Assets (software): amortisation equal to straight line allocation over the useful life.

Part year depreciation is charged from the start of the month of acquisition.

Where an item of property, plant and equipment has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. The de minimis threshold for componentisation is a current net book value of £150k - individual assets with a value of less than £150k will be disregarded for componentisation. To be separately identified as a component, an element of an asset must meet the following criteria:

- have a cost of at least 20% of the cost of the overall asset and
- have a materially different useful life (at least 20% different) and/or
- have a different depreciation method that materially affects the amount charged

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historic cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

#### **Revaluation and Impairment Losses**

Where the carrying amount of an item of property, plant and equipment is decreased as a result of a revaluation, the decrease is recognised in the Revaluation Reserve up to the credit balance existing in respect of that asset and thereafter in the Surplus or Deficit on Provision of Services.

Where the carrying amount of an item of property, plant and equipment is increased as a result of a revaluation, any impairment losses for that asset, which have been charged to the Surplus or Deficit on Provision of Services in previous years, shall be reversed in the current year as a credit to the Surplus or Deficit on Provision of Services. The balance of the revaluation increase is credited to the Revaluation Reserve, but this amount represents the difference between the revalued amount and what the carrying amount net of depreciation would have been if no impairment loss had occurred in previous years. This means that the previous impairment loss reversal may not reverse the full amount of the loss.

#### Disposals and Non Current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

When an asset is disposed of or decommissioned, the value of the asset in the balance sheet is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Amounts received from disposals are credited to the Usable Capital Receipts Reserve, which will then be used for new capital investment or set aside to reduce the borrowing requirement. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement. Any accumulated balance of gains in the Revaluation Reserve, relating to an asset which has been disposed of, are written out to the Capital Adjustment Account.

When an existing building is demolished and replaced with a new build, the existing building would be treated as a disposal, the new building being added to Assets Under Construction at cost and then moved to Operational Buildings and revalued at Fair Value from the date it becomes operational.

The written-off value of disposals is not a charge against council tax, as the cost of non current assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement

## **Donated Assets**

Donated assets are defined as assets transferred at nil value or acquired at less than fair value. Donated assets from other public bodies which meet the definition of "government" in IAS 20 are accounted for as a government grant.

Donated assets are recognised immediately on receipt as Property, Plant and Equipment and are valued at fair value, which in this case is the amount for which the asset could be exchanged between knowledgeable, willing parties in an arm's-length transaction. The gain to the Authority on receipt of the asset is recognised as income in the relevant service line in the Comprehensive Income and Expenditure Statement. The exception to this is to the extent that the Authority has not met any conditions attached to the donated asset, the gain relating to the asset is recognised in the Donated Assets Account on the Balance Sheet. The income will subsequently be recognised in the Comprehensive Income and Expenditure Statement when the conditions of donation have been satisfied.

After initial recognition, donated assets are measured in accordance with the accounting policies for Property, Plant and Equipment.

## **Re-classification of Assets Under Construction to Operational Assets**

Assets under construction which are subsequently identified as being operational will be reclassified in the quarter following the date when the asset became operational.

## **Intangible Assets**

Intangible assets are identifiable, non financial, non current assets controlled by the Authority which do not have physical substance. This Authority has one type of intangible non current asset, which is software. Expenditure on the acquisition of intangible non current assets is capitalised on an accruals basis, provided that it yields benefits for more than one financial year.

The value of assets capitalised is subject to a £30,000 de minimis level. Assets with a value of less than £30,000 will, however, be capitalised if they form part of a larger asset e.g. an ICT project to implement a new system with both hardware and software. Where an asset incorporates both hardware and software, it will be classified as an intangible asset when the majority of the cost is attributable to software – otherwise it will be classified as Equipment within Property, Plant and Equipment.

Software is initially measured at cost and subsequently shown in the Balance Sheet at amortised historic cost. Amortisation is charged to the Comprehensive Income and Expenditure Account over the economic life of the asset. An asset is tested for impairment whenever there is an indication that the asset might be impaired – any losses recognised are charged to the relevant service line in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

## Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment. Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied. Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

## **Provisions**

Provisions are made where an event has taken place which gives the Fire Authority an obligation that probably requires settlement by a transfer of economic benefits, but where the timing of the transfer is uncertain. Provisions are charged to the appropriate service line in the Comprehensive Income and Expenditure Statement when the authority becomes aware of the obligation, based on the best estimate of the likely settlement. When payments are eventually made, they are charged to the provision carried in the balance sheet. Estimated settlements are reviewed at the end of each financial year and a provision may then be reversed and credited back to the relevant service if the requirement has changed.

## **Reserves**

The Fire Authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year in that year to score against the Cost of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against Council Tax for the expenditure.

Two usable reserves are shown on the face of the Balance Sheet. These are:

## General Reserve

This reserve is the surplus or deficit of income over expenditure in the 2018/19 financial year, and the cumulative effect of such surpluses or deficits carried forward from previous years. See note 24.

## Earmarked Reserve

This reserve contains funds built up to meet expected liabilities. The movement of this reserve is shown in note 11.

## **Capital Reserves**

There are four capital related reserves shown in the Balance Sheet. Of these four reserves the Usable Capital Receipts Reserve and the Capital Grants Unapplied Reserve are cash backed; the remaining two are non cash backed.

## The Revaluation Reserve

This represents the total of all fixed asset revaluation gains since 1 April 2007, less any revaluation losses since 1 April 2007 which have been offset against prior revaluation gains for the same asset.

## The Capital Adjustment Account

This account is credited with amounts set aside to finance capital expenditure and absorbs any timing differences between the setting aside of resources and accounting for depreciation and impairment losses. This reserve was created on 1 April 2007, replacing the Capital Financing Account. Its opening balance was an amalgamation of the closing balances as at 31 March 2007 of the Fixed Asset Restatement Account and the Capital Financing Account.

## The Usable Capital Receipts Reserve

This reserve is credited with the disposal proceeds when fixed assets are sold. It is ring fenced for supporting new capital expenditure or for reducing the underlying need to borrow against the capital financing requirement.

## The Capital Grants Unapplied Reserve

This reserve is credited with capital grants received, which have yet to be used to finance capital expenditure.

Movements on these reserves are shown in notes 24 and 25.

## **Pensions Reserve**

This reserve represents the full future pensions liabilities at the time that these liabilities are earned by employees. An independent actuary assesses the liabilities for pension schemes in which the Authority participates, namely the Firefighters' Pension Schemes and the Local Government Pension Scheme.

## Accumulated Absences Adjustment Account

This reserve absorbs the differences that would otherwise arise on the General Fund balance from accruing for accumulated absences earned but not taken in the year.

## **Collection Fund Adjustment Account**

This reserve manages the differences arising from the recognition of council tax income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers, compared with the statutory arrangements for paying across amounts due to the General Fund from the billing authorities.

## Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

## 2. ACCOUNTING STANDARDS ISSUED, NOT ADOPTED

The Code of Practice requires the disclosure of the impact of an accounting change arising from a new accounting standard which has been issued but not yet adopted by the Code for the relevant financial year.

There are a number of new standards introduced in the 2019/20 Code of Practice:

- Amendments to IAS 40 *Investment Property: Transfers of Investment Property* (issued December 2016)
- Annual Improvements to IFRS Standards 2014 2016 Cycle (December 2016). The amendments that may apply to local authorities include:
  - IFRS 12 Disclosure of Interests in Other Entities: Clarification of the Scope of the Standard
  - IAS 28 Investments in Associates and Joint Ventures: Measuring an Associate or Joint Venture at Fair Value
- IFRIC 22 Foreign Currency Transactions and Advance Consideration (issued December 2016)
- IFRIC 23 Uncertainty over Income Tax Treatments (issued June 2017)
- Amendments to IFRS 9 Financial Instruments : Prepayment Features with Negative Compensation (issued October 2017).

None of these changes would impact significantly on the Authority's accounts for 2019/20.

A new accounting standard covering leases, IFRS 16 - *Leases*, is expected to be adopted in the 2020/21 Code. This new standard will bring almost all leases onto an entitiy's balance sheet. As a result, some contractual payments that the Authority currently recognises as revenue expenditure could instead be recognised as an asset with a corresponding lease liability.

## 3. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out in Note 1, the Authority has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

The Government has provided an indicative four year funding settlement, which gives some degree of certainty around future grant levels, however there still the possibility that funding for local government organisations will be further reduced. Despite this there is no indication that the assets of the Authority might be impaired as a result of a need to close facilities and reduce levels of service provision. The Authority faces a budget deficit in the region of £0.8m in three years to 2020/21. Plans are being developed to reduce base budgets over the next three years and eliminate the deficit.

The Authority has valued its Fire Stations at depreciated replacement cost, as there is no market based evidence of fair value due to the specialised nature of the assets.

## 4. ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that which are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Authority's Balance Sheet at 31 March 2019 for which there is a significant risk of material adjustment in the forthcoming year are as follows:

<b>Item</b> Property, Plant and Equipment	<b>Uncertainties</b> Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Authority will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.	Effect if Actual Results Differ from Assumptions If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. It is estimated that the annual depreciation charge for buildings would increase by £90k for every year that useful lives had to be reduced.
<b>Item</b> Pensions Liability	<b>Uncertainties</b> Estimation of the net liability to pay pensions depends on a number of complex judgements	Effect if Actual Results Differ from Assumptions The effects on the net pensions liability of changes in individual assumptions can be

The effects on the net pensions liability of changes in individual assumptions can be measured. A sensitivity analysis showing the impacts of changes in the discount rates used is included in note 39

expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Authority with expert advice about the assumptions to be applied.

relating to the discount rate used, the rate at

changes in retirement ages, mortality rates and

which salaries are projected to increase,

This list does not include assets and liabilities that are carried at fair value based on a recently observed market price.

## 5. MATERIAL ITEMS OF INCOME AND EXPENSE

Within the Comprehensive Income and Expenditure Statement are a number of material items of income and expense in Net Cost of Services which are not disclosed separately. These are as follows:

		Income or	
2017/18	Description of Item	Expense	2018/19
£000			£000
3,379 De No	preciation and Amortisation of on Current Assets	Expense	3,532
	pital Receipt eversal of unused provision for	Income	(116)
	efighters' pay award	Income	(183)

## 6. EVENTS AFTER THE BALANCE SHEET DATE

The Statement of Accounts was authorised for issue by the Treasurer to the Authority on 08 November 2019. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2019, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

The service has lost an Employment Tribunal case for unfair dismissal. Costs related to this case are expected to be in the region of £40k. This has not been adjusted for in the Statement of Accounts on the grounds of materiality.

On 27 June 2019 the Supreme Court denied the Government's request for permission to appeal against the Court of Appeal's decision in the cases of McCloud and Sargeant, regarding age discrimination and transitional protection arrangements in the New Judges Pension Scheme and New Firefighters' Pension Scheme. This refusal could have significant implications for all public sector pension schemes. Although these two cases related specifically to the judicial and firefighters' pension schemes, similar transitional arrangements were agreed in relation to the Local Government Pension Scheme (LGPS). There is therefore likely to be an additional liability arising on both the LGPS and the Firefighter pension schemes as a result of this ruling.

Significant changes are likely to be required to all public sector pension schemes, although due to the uncertainties surrounding the outcome at this time it is difficult to quantify the impact of these changes. Additional actuarial calculations were requested to reflect the likely pension position following the outcome of the McCloud and Sargeant cases. The accounts have been adjusted to reflect these additional costs and the increase in the pension liability.

## 7. NOTE TO THE EXPENDITURE AND FUNDING ANALYSIS

## Adjustments between Funding and Accounting Basis 2018/19

Adjustments from the General Fund to arrive at the Comprehensive Income and Expenditure Statement amount 2017/18	Adjustment for Capital purposes	Net change for the Pension Adjustment	Other Differences	Total Adjustments
	£000	£000	£000	£000
Firefighting and Rescue	187	(4,799)	15	(4,597)
Community Safety	(9)	(257)	4	(262)
Fire Protection	0	(200)	(2)	(202)
Resilience	0	(115)	2	(113)
Corporate and Centralised Services				
Estates & Procurement	(784)	(62)	2	(844)
Equipment	(91)	(80)	(1)	(172)
People and Organisation Development	(115)	(491)	(19)	(625)
Finance	(6)	(56)	(1)	(63)
Information Communication and Technology	(358)	(132)	3	(487)
Transport	(227)	0	0	(227)
Other Corporate and Centralised Services	61	(24,539)	1	(24,477)
	(1,342)	(30,731)	4	(32,069)
Other income and expenditure	43	(2,107)	19	(2,045)
	(1,299)	(32,838)	23	(34,114)

## Adjustments between Funding and Accounting Basis 2017/18 (restated)

Adjustments from the General Fund to arrive at the Comprehensive Income and Expenditure Statement amount 2017/18	Adjustment for Capital purposes	Net change for the Pension Adjustment	Other Differences	Total Adjustments
	£000	£000	£000	£000
Firefighting and Rescue	0	(5,715)	1	(5,714)
Community Safety	(10)	(288)	(2)	(300)
Fire Protection	0	(226)	(3)	(229)
Resilience	0	(102)	(5)	(107)
Corporate and Centralised Services				
Estates & Procurement	(856)	(65)	0	(921)
Equipment	(43)	(91)	(1)	(135)
People and Organisation Development	(110)	(538)	3	(645)
Finance	(2)	(58)	2	(58)
Information Communication and Technology	(279)	(154)	1	(432)
Transport	(182)	0	4	(178)
Other Corporate and Centralised Services	(1)	(780)	(1)	(782)
	(1,483)	(8,017)	(1)	(9,501)
Other income and expenditure	(171)	(4,962)	(83)	(5,216)
	(1,654)	(12,979)	(84)	(14,717)

Details of the 2017/18 re-statement can be found in the Introduction to the Core Statements on page 22

## 8. EXPENDITURE AND INCOME ANALYSIS BY NATURE

2017/18		
Restated		2018/19
£000		£000
	Expenditure	
55,074	Employee Benefits Expenses	77,841
426	Other Employee Expenses	398
2,402	Premises Related Expenses	2,530
1,548	Transport Related Expenditure	1,965
4,113	Supplies and Services	3,462
39	Third Party Payments	35
159	Support Services	172
3,170	Depreciation, amortisation, impaiment and loss on	2,840
	disposal of non-current assets	
807	Interest Payments	793
67,738	Total Expenditure	90,036
	Income	
(704)	Fees, charges and other service income	(817)
	Interest and investment income	(81)
(33,686)	Income from council tax and non-domestic rates	(35,033)
	Government grants	(18,179)
	Income from profit on disposal of non-current assets	(42)
	Total Income	(54,152)
15,340	(Surplus)/Deficit on Provision of Services	35,884

Details of the 2017/18 re-statement can be found in the Introduction to the Core Statements on page 22

## 9. <u>REVENUE FROM CONTRACTS WITH SERVICE RECIPIENTS</u>

Amounts included in the Comprehensive Income and Expenditure Statement for contracts with service recipients

2017/18 £'000	2018/19 £'000
(£633) Revenue from contracts with service recipients Impairment of receivables or contract assets	(£683)
(£633) Total Included in Comprehensive Income and Expenditure Statement	(£683)

Amounts included in the Balance Sheet for contracts with Service Recipients

2017/18	2018/19
£'000	£'000
(£178) Receivables which are included in debtors	(£337)

## 10. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Authority in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Authority to meet future capital and revenue expenditure.

The following sets out a description of the reserves that the adjustments are made against.

## **General Fund Balance**

The General Fund is the statutory fund into which all the receipts of an authority are required to be paid and out of which all liabilities of the authority are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund balance, which is not necessarily in accordance with proper accounting practice. The General Fund balance therefore summarises the resources that the Authority is statutorily empowered to spend on its services or on capital investment (or the deficit of resources that the Authority is required to recover) at the end of the financial year.

## **Capital Receipts Reserve**

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year-end.

## **Capital Grants Unapplied**

The Capital Grants Unapplied Account holds the grants and contributions received towards capital projects for which the Authority has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

## Usable Reserves

General Fund Balance £000	2017/18 Capital Receipts Reserve £000	Capital Grants <u>Unapplied</u> £000		General Fund Balance £000	2018/19 Capital Receipts Reserve £000	Capital Grants <u>Unapplied</u> £000
			Adjustments to the Revenue Resources			
			Amounts by which income and expenditure included in the Comprehensive Income and Expediture Statement are different from revenue for the year calculated in accordance with statutory requirements:			
(12,979)			Pension costs (transferred to (or from) the Pensions Reserve)	(32,838)		
(83)			Council tax and NDR (transfers to or from the Collection Fund Adjustment Account)	19		
(1)			Holiday pay (transferred to the Accumulated Absences Reserve)	4		
(3,298)		(25)	Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the Capital Adjustment Account)	(2,914)		0
(16,361)	0	(25)	Total Adjustments to Revenue Resources	(35,729)	0	0
153	(153)		Adjustments between Revenue and Capital Resources Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve Administrative costs of non-current asset disposals (funded	116	(116)	
1490			Statutory provision for the repayment of debt (transfer from the Capital Adjustment Account)	1436		
			Capital expenditure financed from revenue balances			
0 1,643	(153)	0	(transfer to the Capital Adjustment Account) Total Adjustments between Revenue and Capital Resources	62 1,614	(116)	0
	630	25	Adjustments to Capital Resources Use of the Capital Receipts Reserve to finance capital Application of capital grants to finance capital expenditure Cash payments in relation to deferred capital receipts		116	0
0	630	25	Total Adjustments to Capital Resources	0	116	0
(14,718)	477	0	Total Adjustments	(34,115)	0	0

## 11 TRANSFERS TO/FROM EARMARKED RESERVES

This note sets out the amounts set aside from the General Fund in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves either to meet General Fund expenditure in the year, or because the earmarked reserve was no longer required.

-	Restated* Balance at 31 March 2017	Restated Transfers out 2017/18	Restated Movements 2017/18	Restated Transfers in 2017/18		Restated* Balance at 31 March 2018	Transfers out 2018/19	Movements 2018/19	Transfers in 2018/19	Balance at 31 March 2019
-	£000	£000	£000	£000		£000	£000	£000	£000	£000
-	(1,321)	909	1	(949)	Information Communication and Technology	(1,360)	62	(54)	0	(1,352)
-	(639)	126	0	(2)	Prevention, Protection and Partnerships	(514)	146	0	(7)	(375)
-	(451)	69	0	(22)	Resilience	(404)	45	0	(177)	(536)
-	(1,114)	0	0	0	Capital	(1,114)	77	0	0	(1,037)
5 4-	(585)	105	0	0	Operational	(480)	65	0	0	(415)
- 4	(95)	0	0	0	Estates	(95)	95	0	0	0
-	(349)	0	0	(500)	Transition	(849)	130	54	(50)	(715)
-	(308)	0	0	0	Pension	(308)	0	0	0	(308)
-	(32)	1	0	0	Other	(31)	7	0	0	(24)
	(4,894)	1,210	1	(1,473)	SubTotal	(5,155)	627	0	(234)	(4,762)

## \*Note

During the year a review took place of Earmarked Reserves which resulted in individual smaller reserves now being amalgamated into larger reserves according to their purpose. The 2017/18 figures have been restated to reflect this change. The amounts shown in the SubTotal row remain unchanged.

## **12 OTHER OPERATING EXPENDITURE**

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<u>2017/18</u>	<u>2018/19</u>
£000	£000
182 Gains/(Losses) on the disposal of non-current assets	(42)
182 Total	(42)

## **13 FINANCING AND INVESTMENT INCOME AND EXPENDITURE**

<u>2017/18</u>		<u>2018/19</u>
£000		£000
807	Interest payable and similar charges	793
0	Interest paid in relation to Finance Leases	0
13,977	Net interest on defined pension liability	13,151
(40)	Interest receivable and similar income	(81)
14,744	Total	13,863

## 14 TAXATION AND NON-SPECIFIC GRANT INCOME

<u>2017/18</u>	<u>2018/19</u>
£000	£000
23,365 Council tax income and surplus on collection	24,366
3,525 Non domestic rates	3,667
9,015 Pension top up grant	11,044
6,979 Non ringfenced government grants	6,125
25 Capital grants and contributions	0
6,796 Non domestic rates tax top-up grant	7,000
397 Business Rates Tax Loss Reimbursement Grant	503
8 Transparency grant	8
50,110 Total	52,713

## **15 PROPERTY PLANT AND EQUIPMENT**

Movements in 2018/19	Other Land and Buildings £000	Vehicles, Plant, Furniture & Equipment £000	Surplus Assets £000	Assets Under Construction £000	Total Property, Plant & Equipment £000
Cost or Valuation					
At April 2018	52,763	22,945	1,155	2,453	79,316
Adjustments to bring fixed asset register and statutory accounts into alignment	(76)	(604)			(680)
Additions	32	323	0	538	893
Donations	0	020	0	0	000
Revaluation Increases/(decreases)	0	Ū	0	0	Ŭ
recognised in the Revaluation Reserve	3,318	0	0	(50)	3,268
Revaluation increases/(decreases) recognised in the Surplus/Deficit on	331	0	0	0	224
the Provision of Services		0	0	0	331
Derecognition - Disposals	(164)	/	0	0	(164)
Derecognition - Other	0	(577)	0	0	(577)
Assets reclassified (to)/from Held for Sale	0	0	0	0	0
Assets reclassified (to)/from Assets					
Under Construction	2,500	0	0	(2,500)	0
Correction of classification	0	396	0	(346)	50
At 31 March 2019	58,704	22,483	1,155	95	82,437
Accumulated Depreciation & Impairment					
At April 2018	(2,278)	(14,516)	(1,118)	0	(17,912)
Adjustments to bring fixed asset register and statutory accounts into alignment	152	619			771
Depreciation & Impairment Charges Depreciation written out to the	(1,399)	(1,700)	(6)	0	(3,105)
Revaluation Reserve	1,638		0	0	1,638
Depreciation written out to the Surplus/Deficit on the Provision of Services	88		0		88
Impairment losses/(reversals) recognised in the Revaluation Reserve			0		0
Impairment losses/(reversals) recognised in the Surplus/Deficit on					0
the Provision of Services			0		0
Derecognition- Disposals Derecognition- Other	86 0	574	0 0		86 574
Other movements in Depreciation &	-	574	0		574 0
Impairment At 31 March 2019	0 (1,713)	(15,023)	(1,124)	0	(17,860)
	(1,713)	(13,023)	(1,124)	U	(17,000)
Net Book Value					
at 31st March 2019 at 31st March 2018	56,991 50,485	7,460 8,429	31 37	95 2,453	64,577 61,404

\* Restated Gross book and Accumulated Depreciation as per the Fixed Asset Register

Comparative Movements in 2017/18:	Other Land and Buildings £000	Vehicles, Plant, Furniture & Equipment £000	Surplus Assets £000	Assets Under Construction £000	Total Property, Plant & Equipment £000
<b>Cost or Valuation</b> <b>At April 2017</b> Prior Year Adjustments	53,646	21,709	1,155	635	77,145 0
Additions Donations	223	1,467	0	2,113	3,803 0
Revaluation Increases/(decreases) recognised in the Revaluation Reserve	(1,347)	0	0	0	(1,347)
Revaluation increases/(decreases) recognised in the Surplus/Deficit on	. ,				405
the Provision of Services	405	0	0	0	
Derecognition - Disposals	0	(252)	0	(295)	(547)
Derecognition - Other Assets reclassified (to)/from Held for Sale	(164)	0	0	0	(164) 0
Assets reclassified (to)/from Assets					
Under Construction	0	21	0	0	21
At 31 March 2018	52,763	22,945	1,155	2,453	79,316
Accumulated Depreciation & Impairment					
At April 2017	(4,457)	(13,027)	(1,112)	0	(18,596)
Prior Year Adjustments	0	0	0	0	0
Depreciation & Impairment Charges	(1,215)	(1,687)	(6)	0	(2,908)
Depreciation written out to the Revaluation Reserve Depreciation written out to the Surplus/Deficit on the Provision of	3,369				3,369
Services					0
Impairment losses/(reversals) recognised in the Revaluation Reserve	0				0
Impairment losses/(reversals) recognised in the Surplus/Deficit on the Provision of Services					0
Derecognition- Disposals	0	198			198
Derecognition- Other Other movements in Depreciation &	25		0	0	25
Impairment	0	0	0	0	0
At 31 March 2018	(2,278)	(14,516)	(1,118)	0	(17,912)
Net Book Value					
at 31st March 2018	50,485	8,429	37	2,453	61,404

## Capital Commitments

At 31 March 2019 the Authority had entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2018/19 and future years budgeted to cost £60k. Similar commitments at 31 March 2018 were £603k. The major commitments for 2018/19 are:

Newark Fire Station £60k

#### **Revaluations**

The Authority carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least every five years. All valuations are carried out by the Valuation Office, the last valuation took place on the 31 March 2019, covering 6 properties and was carried out by Richard Hemsworth MRICS. Valuations of and and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institute of Chartered Surveyors.

The basis of valuation for various types of property is given in Accounting Policies Note 1.

The following table shows the progress of the Authority's rolling programme for the revaluation of non-current assets.

	Other Land &	Vehicles, Plant,	Surplus	
	Buildings	Equipment	Assets	Total
	£000	£000	£000	£000
Carried at Historical cost	0	7,460	0	7,460
Valued at Fair Value as at:				
31 March 2019	13,639	0	0	13,639
31 March 2018	9,578	0	0	9,578
31 March 2017	10,944	0	0	10,944
31 March 2016	20,917	0	0	20,917
31 March 2015	1,504	0	0	1,504
31 March 2014	406	0	0	406
31 March 2013	7	0	0	7
31 March 2012	0	0	31	31
Total Cost or Valuation	56,995	7,460	31	64,486

## **16 INTANGIBLE ASSETS**

The Authority accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment.

The basis of valuation and amortisation of intangible assets is outlined in Accounting Policies Note 1.

Software 2017/18	Software Under Construction 2017/18		Software 2018/19	Software Under Construction 2018/19
£000	£000		£000	£000
		Balance at start of year:		
2,289	418	Gross carrying amounts	2,894	50
(1,221)		Accumulated amortisation	(1,553)	0
1,068		Net carrying amount at start of year	1,341	50
,	-	Adjustments to bring fixed asset register	) -	
		and statutory accounts into alignment	173	
397	(418)	Assets Reclassified	0	(50)
208	· · ·	Purchases	0	181
0	0	Disposals	0	0
(332)	0	Amortisation for the period	(410)	0
0	0	Other Changes - Disposal Amortisation	0	0
1,341	50	Net carrying amount at end of year	1,104	181
		Comprising:		
2,894	50	Gross Carrying Amounts	2,894	181
(1,553)		Accumulated amortisation	(1,790)	0
1,341	50		1,104	181

Restated Gross book and Accumulated Depreciation as per the Fixed Asset Register

## **17 FINANCIAL INSTRUMENTS**

The 2018/19 CIPFA Code of Practice on Local Authority Accounting in the United Kingdom incorporates a new accounting standard, IFRS 9 Financial Instruments. IFRS 9 replaces an earlier accounting standard, IAS 39 Financial Instruments: Recognition and Measurement.

IFRS 9 introduces changes to the classification of financial assets. As a result, financial assets that were previously classed as "Loans and Receivables" are now reclassified as "Amortised Cost".

31 March	n 2018		31 March 2019	
Non-current	Current		Non-current Cu	urrent
£000	£000		£000	£000
		Financial assets		
0	7,436	Investments measured at amortised cost Cash & cash equivalents measured at	0	5,442
0	2,005	amortised cost	0	7,020
0	4,748	Debtors measured at cost	0	5,298
		Financial assets measured at fair value through		
0	0	profit or loss	0	0
		Financial assets measured at fair value through		
0	0	other comprehensive income	0	0
0	14,189	Total financial assets	0	17,760
		Financial liabilities		
(20,599)	(4,639)	Loans measured at amortised cost	(25,512)	(4,117)
0	( )	Creditors measured at cost	0	(3,121)
0	Ó	Financial liabilities measured at fair value	0	Ó
(20,599)	(8,050)	Total financial liabilities	(25,512)	(7,238)

The following categories of financial instrument are carried in the Balance Sheet:

Note: the figures for debtors and creditors in the above table include grant receipts in advance but exclude Council Tax and Non Domestic Rates (NDR) debtors and creditors because Council Tax is a statutory debt not arising from a contract and therefore falls outside the scope of financial instruments. The table below provides a reconciliation between the figures in the above table and those on the Balance Sheet.

Short term debtors and creditors are carried at cost rather than amortised cost as this is a fair approximation of their value.

The values for financial instruments in the above table, and on the Balance Sheet, are all gross figures i.e. no netting of financial instruments has taken place.

31 March		31 March
2018		2019
£000		£000
	Debtors	
5,538	Debtors - as shown on Balance Sheet	6,134
(790)	Less: Council Tax and NDR debtors	(836)
4,748	Debtors Classified as Financial Instruments	5,298
	Creditors	
(3,735)	Creditors - as shown on Balance Sheet	(3,211)
349	Less: Council Tax NDR prepayments / overpayments	514
(25)	Grant Receipts in Advance - as shown on Balance Sheet	(424)
	Creditors Classified as Financial Instruments	(3,121)

#### Income, Expense, Gains and Losses

2017/18			20	18/19
Surplus or Deficit on the Provision of Services £000	Other Comprehensive Income and Expenditure £000	Interest revenue:	Surplus or Deficit on the Provision of Services £000	Other Comprehensive Income and Expenditure £000
(40)		Financial assets measured at amortised cost Financial assets measured at fair value	(81)	
0		through other comprehensive income	0	
(40)	0	Total interest revenue	(81)	0
807		Interest expense	793	

## Fair Value of Financial Assets and Financial Liabilities

The fair value of financial instruments has been determined by calculating the net present value (NPV) of future cashflows. The discount rates used in the NPV calculations are equivalent to the current rates in relation to the same or similar instruments of the same remaining duration from comparable lenders on the date of the valuation. A more detailed explanation of the rates used is given below. Short-term detors and creditors are carried at cost as this is a fair approximation of their value.

The fair value of Public Works Loan Board (PWLB) loans of £24.1m is based on new PWLB borrowing rates. This fair value measures the economic effect of the terms agreed with the PWLB compared with estimates of the terms that would be offered for new PWLB loans undertaken at the balance sheet date. The difference between the carrying value and the fair value measures the additional interest that the authority will pay over the remaining terms of the loans under the agreements with the PWLB, against what would be paid if the loans were at prevailing PWLB rates.

The Authority also has the ability to prematurely repay its PWLB loans, however the PWLB would raise a penalty charge for early redemption in addition to charging a premium for the additional interest that would not be paid. The fair value of PWLB loans calculated using premature repayment rates is £28.7m. This fair value is £4.7m higher than that calculated using the PWLB new loans rates because the discount rate is lower and hence the premium payable would be higher.

There have been limited trades in the Lender Option Borrower Option (LOBO) market during the financial year ended 31 March 2019, so comparable market rates are not available. A proxy LOBO new loans rate has been derived by applying a margin of 80 basis points above the corresponding gilt rates. The fair value of the non-PWLB LOBO loan calculated using PWLB premature repayment rates as a market illustration is £8.6m. This fair value is £2.3m higher than that calculated using new loan rates (£6.3m) because the discount rate is lower and hence the premium payable would be higher.

At 31 March 2019 the Authority had a short term loan of £4m. Where an instrument has a maturity of less than 12 months the carrying amount is taken to be a reasonable approximation of the fair value.

31 March	n 2018		31 Marc	h 2019
Carrying	Fair		Carrying	Fair
Amount	Value		Amount	Value
£000	£000	Financial Liabilities at amortised cost	£000	£000
(19,227)	(21,337)	- PWLB Loans	(21,618)	(24,059)
(6,011)	(8,222)	- Other Loans	(8,011)	(10,321)

The fair value of borrowings is higher than the carrying amount because the Authority's portfolio of loans includes a number of fixed rate loans where the interest payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2019) arising from a commitment to pay interest to lenders above current market rates.

31 March	2018		31 March	2019
Carrying Amount	Fair Value		Carrying Amount	Fair Value
£000	£000	-	£000	£000
7,436	7,436	Investments held at amortised cost Cash and cash equivalents	5,442	5,442
2,005	2,005	held at amortised cost	7,020	7,020

All of the investments and cash equivalents held by the Authority have a maturity of less than 12 months. The carrying value is therefore taken to be a reasonable approximation of the fair value.

The 2018/19 CIPFA Accounting Code of Practice ("the Code") requires authorities to maximise the use of relevant observable inputs and minimise the use of unobservable inputs when measuring fair value. To achieve this objective, authorities are required to follow a fair value hierarchy, which categorises the inputs to valuation techniques used to measure fair value into three levels as follows:

- Level 1 inputs quoted prices (unadjusted) in active markets for identical assets or liabilities that an authority can access at the measurement date.
- Level 2 inputs inputs other than quoted prices included within level 1 that are *observable* for the asset or liability, either directly or indirectly.
- Level 3 inputs unobservable inputs for the asset or liability.

# Fair value hierarchy for financial assets and financial liabilities that are not measured at fair value in the Balance Sheet

#### **Quoted prices** in active Other markets for significant Significant observable unobservable identical assets inputs inputs Total Recurring fair value measurements using: (Level 1) (Level 2) (Level 3) £'000 £'000 £'000 £'000 **Financial liabilities** Loans held at amortised cost 0 (34,380) 0 (34, 380)**Financial assets** Investments, cash & cash equivalents held at amortised cost 0 12,462 0 12,462 Total 0 (21,918) 0 (21,918)

## 31 March 2018 Comparative Year

31 March 2019

	Quoted prices in active markets for identical assets	Other significant observable inputs	Significant unobservable inputs	Tot	al
Recurring fair value measurements using:	<u>(Level 1)</u> £'000	(Level 2) £'000	(Level 3) £'000	£'00	)0
Financial liabilities Loans held at amortised cost Financial assets	C	) (29,559	))	0	(29,559)
Investments, cash & cash equivalents held at amortised cost <b>Total</b>	(	,		0 0	9,441 <b>(20,118)</b>

The fair value for financial liabilities and financial assets that are not measured at fair value included in level 2 in the previous table have been arrived at using a discounted cash flow analysis with the most significant inputs being the discount rate.

The fair value for financial liabilities and financial assets that are not measured at fair value can be assessed by calculating the present value of cash flows that will take place over the remaining term of the instruments, using the following assumptions:

Financial assets	Financial liabilities
<ul> <li>no early repayment or impairment is recognised</li> <li>estimated ranges of interest rates as 31 March 2019 of 0.05% to 0.95% for short term investments and cash equivalents, based on new lending rates for equivalent assets at that date</li> <li>the fair value of trade and other receivables</li> </ul>	<ul> <li>no early repayment is recognised</li> <li>estimated ranges of interest rates at 31 March 2019 of 1.47% to 2.35% for loans payable based on new lending rates for equivalent loans at that date</li> </ul>

## **18 INVENTORIES**

	Consumable Stores	
31 March 2018		31 March 2019
£000		£000
298	Balance Outstanding at start of year	319
403	Purchases	374
(382)	Recognised as an expense in year	(414)
0	Written off balances	0
319	Balance outstanding at year end	279

## **19 DEBTORS**

Restated* 31 March 2018		31 March 2019
£000		£000
2,504	NNDR and council tax	2,727
882	Trade Debtors	240
2,760	Other debtors	3,769
(1,373)	Provision for bad debts	(1,420)
765	Prepayments and Accrued Income	818
5,538	Total Short Term Debtors	6,134
5,538	Total	6,134

## \*Note

2018 figures have been recategorised in accordance with revised CIPFA guidance.

## 20 CASH AND CASH EQUIVALENTS

The balance of Cash and Cash Equivalents is made up of the following elements:

31 March 2018 £000		31 March 2019 £000
	Cash held by the Authority	
351	Bank Current Accounts	196
1,654	Short-term deposits with banks	6,824
2,005	Total Cash and Cash Equivalents	7,020

## 21 ASSETS HELD FOR SALE

There were no Non Current Assets held for sale either as at 31st March 2018 or at 31st March 2019.

## **22 CREDITORS**

Restated*		
31 March 2018		31 March 2019
£000		£000
(2,064)	Trade Creditors	(800)
(549)	NNDr and Council Tax	(675)
(1,121)	Other Creditors	(1,654)
(3,734)	Short Term Creditors	(3,129)
0	Other Entities and Individuals	(83)
0	Long Term Creditors	(83)
(3,734)	Total	(3,212)
*Note		

## \*Note

2018 figures have been recategorised in accordance with revised CIPFA guidance.

PROVISIONS

## 23 PROVISIONS

	Long Term	n Short Term Fire Non				Total	
	Insurances £000	On-Call Duty System £000	Officers Car Leasing £001	Fighters Pay Award £000	Exit Packages £000	Domestic Rates Appeals £000	£000
Balance at 1 April 2018	(24)		0	(183)	0	(370)	(599)
Additional provisions made in 2018/19	(30)	()	(225)	(100)	(647)	(21)	(923)
Amounts used in 2018/19	15	1					16
Unused amounts reversed in 2018/19	9			183			192
Balance at 31 March 2019	(30)	(21)	(225)	0	(647)	(391)	(1,314)

## Insurances

This provision allows for potential liabilities arising from existing claims against the authority. Uninsured losses of  $\pounds$ 15k were covered by the provision during the year. The provision required at 31 March 2019 was determined to be  $\pounds$ 30k.

## On Call Duty System

This liability arises from an employment tribunal test case relating to "Part Time Workers (Prevention of Less Favourable Treatment) Regulations". A prudent estimate was made in 2009/10 and 2010/11 relating to the payment of compensation to on call duty system firefighters. During the year amounts of compensation have continued to be paid, although there remain some amounts of compensation to be paid as well as the possibility that further applications for compensation may be made. The remaining provision should cover any outstanding liabilities.

## **Officers Car Leasing**

A tax review has identified that some travel related expenses have been incorrectly treated for tax purposes. Whilst these expenses are now being correctly taxed, at its meeting on 28 September 2018, Fire Authority determined that the service would meet the tax liabilities incurred prior to the correct treatment being determined. Some negotiations are ongoing with Her Majesties Customs and Excise (HMRC) so to date no payments have been made. A provision has been created to cover the costs which are estimated to be in the region of £225k.

## **Fire Fighters Pay Award**

A provision of £183k is in relation to ongoing Firefighter pay award negotiations, representing 1% of pay. This was not used during 2018/19 so was reversed.

## **Exit Package**

During 2018/19, decisions were made by the Authority to move the service's Control Room into a joint Control with Derbyshire Fire and Rescue, and also to draw to a close the service's Princes Trust Programme following the end of the current course. A provision has been created to cover termination costs which will be incurred during 2019/20.

## Non Domestic Rates Appeals

From 2013/14, a proportion of Non Domestic Rates collected by Nottinghamshire collecting authorities is retained locally, rather than paid directly to central government. Part of these retained rates are collected on behalf of NFRS, and so a portion of any related provisions must now be recognised by NFRS. This provision allows for possible losses arising from any successful appeals of business premises rateable values in 2018/19.

## 24 USABLE RESERVES

Usable reserves contain resources which the Authority can apply to the provision of services, either by incurring expenditure or by undertaking capital investment

31 March 2018		31 March 2019
£000		£000
6,953	General Fund	5,576
5,156	Earmarked Reserves	4,763
0	Capital Receipts Reserve	0
347	Capital Grants Unapplied	347
12,456	Total Usable Reserves	10,686

## General Fund

The General Fund reserve contains accumulated surplus funds which have arisen either as a result of general underspending against the revenue budget or as a result of decisions to transfer revenue resources to the General Fund reserve. This reserve contains resources which could be used to fund any future unforeseen and unbudgeted significant expenditure.

2017/18		2018/19
£000		£000
7,837	Balance at 1 April	6,953
(384)	Transfer (to)/from General Fund Reserve	(1,377)
(500)	Transfer from General Fund Reserve to Earmarked Reserves	0
6,953	Balance at 31 March	5,576

## Earmarked Reserves

Earmarked Reserves contain resources set aside for specific purposes such as future projects. The reserves are created by appropriating amounts out of the General Fund Balance (shown in the Movement in Reserves Statement). When expenditure to be financed from an earmarked reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

2017/18		2018/19
£000		£000
4,894	Balance at 1 April	5,156
(1,210)	Application of Earmarked Reserves to finance expenditure	(627)
1,472	Transfer from General Fund Reserve	234
0	Write back reserves no longer required	0
5,156	Balance at 31 March	4,763

## Capital Receipts Reserve

The Capital Receipts Reserve holds resources arising from capital receipts which have not yet been applied to finance new capital expenditure or to repay debt.

2017/18		2018/19
£000		£000
477	Balance at 1 April	0
153	Capital Receipts in Year	116
(630)	Capital Receipts applied in year to finance capital	(116)
0	Balance at 31 March	0

## **Capital Grants Unapplied**

The Capital Grants Unapplied Account holds capital grants received in the year, which have not yet been applied to finance new capital expenditure.

2017/18		2018/19
£000		£000
347	Balance at 1 April	347
25	Capital Grants received in Year	0
(25)	Capital Grants applied in year to finance capital	0
347	Balance at 31 March	347

## **25 UNUSABLE RESERVES**

31 March 2018		31 March 2019
£000		£000
16,856	Revaluation Reserve	21,339
19,584	Capital Adjustment Account	18,711
(509,815)	Pensions Reserve	(568,940)
213	Collection Fund Adjustment Account	232
(213)	Accumulated Absences Account	(209)
(473,375)	Total Unusable Reserves	(528,867)

## **Revaluation Reserve**

The Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- · Re-valued downwards or impaired and the gains are lost
- · Used in the provision of services and the gains are consumed through depreciation, or
- Disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2017/18 £000 15,175	Balance at 1 April	2018/19 £000 16,856
2,058	Upward revaluations of assets Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of	5,008
<u>(35)</u> 2,023	Services	<u>(100)</u> 4,908
17,198	Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	21,764
(342)	Difference between fair value depreciation and historical cost depreciation	(425)
(342)	Accumulated gains on assets disposed of Amount written off to the Capital Adjustment Account	(425) (425)
16,856	Balance at 31 March	21,339

# Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains gains recognised on donated assets that have yet to be consumed by the Authority, and also contains revaluation gains accumulated on Property, Plant and Equipment before April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 8 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2017/18	2018/19
£000	£000
20,419 Balance at 1 April	19,583
Reversal of items relating to capital expenditure debited or	
credited to the Comprehensive Income and Expenditure	
Account (CIES)	
<ul> <li>Charges for depreciation and impairment of non-current</li> </ul>	
(3,047) assets	(3,022
405 • Revaluation losses on Property, Plant and Equipment	419
and reversal of previous impairments	
(332) • Amortisation of intangible assets	(237
0 • Revenue expenditure funded from capital under statute	
<ul> <li>Amounts of non-current assets written off on disposal or</li> </ul>	
(349) sale as part of the gain/loss on disposal to the CIES	(74
(3,323)	(2,914
342 Adjusting amounts written out of the Revaluation Reserve	42
Net written out amount of the cost of non-current assets	
(2,981) consumed in the year	(2,488
Capital financing applied in the year:	
<ul> <li>Use of Capital Receipts Reserve to finance new capital</li> </ul>	
630 expenditure	11
<ul> <li>Capital grants and contributions credited to the CIES that</li> </ul>	
0 have been applied to capital financing	
<ul> <li>Statutory provision for the financing of capital investment</li> </ul>	
1,490 charged against the General Fund balance	1,43
<ul> <li>Voluntary provision for the financing of capital investment</li> </ul>	
0 charged against the General Fund balance	
<ul> <li>Application of grants to capital financing from Capital</li> </ul>	
25 Grants Unapplied Account	
<ul> <li>Capital expenditure charged against the General Fund</li> </ul>	
0 balance	6
2,145	1,61
0 Movement in the Donated Assets Account credited to the CIES	
19,583 Balance at 31 March	18,70

# Pension Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post employment benefits in the Comprehensive Income and Expenditure Statement (CIES) as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2017/18		2018/19
£000		£000
(558,299)	Balance at 1 April	(509,815)
61,463	Remeasurements on the net defined benefit pension	(26,287)
	Reversal of items relating to retirement benefits debited or	
	credited to the Surplus or Deficit on the Provision of	
(26,966)	Services in the CIES	(48,398)
	Employers pensions contributions and direct payments to	
13,987	pensioners payable in the year	15,560
(509,815)	Balance at 31 March	(568,940)

# Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers and business rates payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

2017/18	2018/19
£000	£000
296 Balance at 1 April	213
Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income	t
(83) calculated for the year in accordance with statutory requirements	19
213 Balance at 31 March	232

## Accumulated Absences Adjustment Account

The Accumulated Absences Adjustment Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

2017/18 £000	2018/19 £000
(212) Balance at 1 April	(213)
Settlement or cancellation of accrual made at the end of 212 the preceding year (213) Amounts accrued at the end of the current year	213 (209)
Amount by which officer remuneration charged to the CIES on an accruals basis is different from remuneration chargeable in the year in accordance with statutory (1) requirements	4
(213) Balance at 31 March	(209)

# 26 CASHFLOW STATEMENT - OPERATING ACTIVITIES

2017/18		2018/19
£000	-	£000
15,340	Net (Surplus) or Deficit on the Provision of Services	35,883
	Adjust net surplus or deficit on the provision of services for non	
	cash movements	
( )	Depreciation	(3,022)
266	Impairment and revaluations	419
(332)	Amortisation	(237)
(33)	(Increase)/Decrease in impairment for bad debts	(47)
209	(Increase)/Decrease in Creditors	(1,111)
(1,350)	Increase/(Decrease) in Debtors	1,937
21	Increase/(Decrease) in Inventories	(40)
(12,578)	Pension Liability	(33,039)
(21)	Contributions (to)/from Provisions	(717)
	Carrying amount of non-current assets sold (property plant and	
(349)	equipment, investment property and intangible assets)	(74)
6	Accrued Interest	41
(17,070)		(35,890)
	Adjust for items included in the net surplus or deficit on the	
	provision of services that are investing or financing activities	
25	Capital Grants credited to surplus or deficit on the provision of services	0
	Proceeds from the sale of property plant and equipment, investment	
153	property and intangible assets	116
178	· -	116
-	Net Cash Flows from Operating Activities	109
(1,20=)		

# **CASHFLOW STATEMENT - OPERATING ACTIVITIES**

The cash flows for operating activities include the following items:

2017/18	2018/19
£000	£000
(34) Interest received	(66)
808 Interest paid	474
0 Dividends received	0

# 27 CASHFLOW STATEMENT - INVESTING ACTIVITIES

2017/18		2018/19
£000		£000
	Purchase of property, plant and equipment, investment property and	
3,749	intangible assets	1,458
3,500	Purchase of short-term and long-term investments	2,000
	Proceeds from the sale of property, plant and equipment, investment	
(146)	property and intangible asset	(123)
(1,000)	Proceeds from short-term and long-term investments	(4,000)
(25)	Other receipts from investing activities	0
6,078	Net cash flows from investing activities	(665)

# **28 CASHFLOW STATEMENT - FINANCING ACTIVITIES**

2017/18	2018/19
£000	£000
(7,950) Cash receipts of short and long-term borrowing	(14,000)
6,029 Repayments of short and long-term borrowing	9,541
(1,921) Net cash flows from financing activities	(4,459)

# 29 RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

	1 April 2018	Financing Non-cas cash flows change		31 March 2019
	£'000	£'000	£'000	£'000
Long-term borrowings	(20,599)	(5,000)	88	(25,511)
Short-term borrowings	(4,639)	541	(20)	(4,118)
Total liabilities from financing activities	(25,238)	(4,459)	68	(29,629)

	1 April 2017	Financing cash flows	Non-cash changes	31 March 2018
	£'000	£'000	£'000	£'000
Long-term borrowings	(21,183)	(2,000)	2,583	(20,600)
Short-term borrowings	(2,135)	79	(2,583)	(4,639)
Total liabilities from financing activities	(23,318)	(1,921)	0	(25,239)

## 30 POOLED BUDGETS

The Authority has a pooled budget arrangement with the Local Resilience Forum, which is a multi-agency project for planning and coordinating response to major incidents. This forum involves various public bodies from the Nottinghamshire area including Health Bodies and Local Government Authorities.

The Authority has a pooled budget arrangement for the Multi-Agency Coordination Centre, which is a premise at which a coordinated response to major incidents can be managed. Various Nottinghamshire public bodies, including Health Bodies, Local Government, and Police Authorities are parties to this arrangement.

See note 34 details of balances held relating to this arrangements.

#### 31 MEMBERS' ALLOWANCES

The following amounts were paid to Members of the Authority during the year

2017/18		2018/19
£000		£000
124	Allowances	117
2	Expenses	2
126	Total	119

# 32 OFFICERS' REMUNERATION

The remuneration paid to the Authority's senior employees is as follows:

		-				Total		
			Salary, Fees and Allowances	Expenses Allowances	Compensation for loss of employment	Remuneration excluding Pension Contributions	Pension Contribution	Total
			£	£				£
	Chief Fire OfficerJohn Buckley	2018/19	153,377	47	0	153,424	36,047	189,471
		2017/18	150,702	72	0	150,774	32,702	183,476
	Deputy Chief Fire Officer started 25.02.19	2018/19	10,076	5		10,081	1,637	11,718
	Deputy Chief Fire Officer left 24.02.19	2018/19	114,455	42	0	114,497	16,367	130,864
		2017/18	124,329	63	0	124,392	17,779	142,171
	Assitant Chief Fire Officer left 24.02.19	2018/19	105,419	42	C	105,461	16,632	122,093
		2017/18	113,027	440	0	113,467	24,527	137,994
5	Assistant Chief Officer started 24.02.19	2018/19	9,961	4	C	9,965	1,277	11,242
		2017/18	0	0	0	0	0	0
	Head of Finance	2018/19	56,662	47	0	56,709	9,709	66,418
	Head of Finance started 12.09.17	2017/18	29,907	40		29,947	4,426	34,373
	Head of Finance left 04.06.2017	2017/18	10,623	12	C	10,635	1,566	12,201
	Treasurer - Post Outsourced 16/12/2017	2018/19	0	0	0	0	0	0
	(Note 2)	2017/18	8,395	37	0	8,432	1,566	9,998
	Total	2018/19	449,950	187	0	450,137	81,669	531,806
		2017/18	436,983	664	0	437,647	82,566	520,213

Notes:

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1) "Expense Allowances" shows taxable benefits. Employer's National Insurance contributions are excluded from the above table

2) The Treasurer post has been outsourced to the Nottinghamshire Police and Crime Commissioners (PCC) since December 2017.

The role is currently undertaken by the PCC Chief Finance Officer, whose remuneration details can be found in the PCC Statement of Accounts

The table below shows the number of employees whose remuneration was  $\pounds 50,000$  or more, in bands of  $\pounds 5,000$ . It includes the senior officers shown in the previous table. Remuneration is defined as pay, taxable expenses allowances and the monetary value of any benefits such as a provided car. Employer's pension contributions are excluded.

2017/18		2018/19
Number of employees	Remuneration Band	Number of employees
11	£50,000-£54,999	14
23	£55,000-£59,999	30
8	£60,000-£64,999	10
5	£65,000-£69,999	2
2	£70,000-£74,999	5
	£75,000-£79,999	
	£80,000-£84,999	1
	£85,000-£89,999	
1	£90,000-£94,999	
	£95,000-£99,999	
	£100,000-£104,999	1
	£105,000-£109,999	
1	£110,000-£114,999	1
	£115,000-£119,999	1
1	£120,000-£124,999	
	£125,000-£129,999	
	£130,000-£134,999	
	£135,000-£139,999	
	£140,000-£144,999	
	£145,000-£149,999	
1	£150,000-£154,999	1
	£155,000-£159,999	
	£160,000-£164,999	
	£165,000-£169,999	

The numbers of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below:

(a) Exit package cost band (including special payments)	Number of compulsory redundancies		Number of other departures		cost band		package	s in each band
	2017/18	2018/19	2017/18	2018/19	2017/18	2018/19	2017/18	2018/19
£0-£20,000	2	2	2	5	4	7	34,520	127,957
£20,001 - £40,000	0	2	0	8	0	10	0	312,333
£40,001 - £60,000	0	0	0	1	0	1	0	41,977
Total	2	4	2	14	4	18	34,520	482,267

# 33 EXTERNAL AUDIT COSTS

The Authority has incurred the following costs in relation to the audit of the Statement of Accounts, statutory inspections provided by the Authority's external auditors and other services provided by the Authority's external auditors.

2017/18		2018/19
£000		£000
	Fees payable with regard to external audit services carried out by the	

31 appointed auditor for the year	24
0 Fees payable in respect of statutory inspections	0
0 Fees payable in respect of other services provided by the appointed auditor	0
0 Audit Commission Rebate	0
31 Total	24

#### **34 GRANT INCOME**

The Authority credited the following grants, contributions and donations to the Net Cost of Services in the Comprehensive Income and Expenditure Statement. Other grants have been credited to Taxation and Non-Specific Grant Income in the Comprehensive Income and Expenditure Statement. These grants are detailed in note 14.

2017/18 £000	2018/19 £000
Credited to Services	
(375) Firelink grant (part of the Fire Revenue grant DCLG)	(387)
(91) New Dimension grant (part of the Fire Revenue grant DCLG)	(80)
(28) New Risks grant	(32)
(599) Emergency Services Mobile Communications grant	0
0 Sponsorship of events and awards	0
0 Miscellaneous Community Safety donations	0
(3) Apprenticeship Levy	(33)
(47) National Resilience Service and Maintenance grant	0
(1,143) Total	(532)

The Authority has received a number of grants, contributions and donations that have yet to be recognised as income because they have conditions attached to them that will require the monies or property to be returned to the giver if the conditions are not met. The balances at the year-end are as follows:

# **Current Liabilities**

31 March 2018	31 March 2019
£000	£000
Grants Receipts in Advance (Revenue Grants)	
(11) Local Resilience Forum	(11)
(14) Multi Agency Coordination Centre	(14)
(1) Emergency Services Carol Concert	(1)
(26) Total	(26)

# **35 RELATED PARTIES**

The Authority is required to disclose material transactions with related parties, which are bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Authority.

# **Central Government**

Central government has significant influence over the general operations of the Authority. It is responsible for providing the statutory framework within which the Authority operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Authority has with other parties (e.g. council tax bills). Grants received from government departments are set out in the analysis in Note 34 and Note 14.

## Members

Members of the Authority have direct control over the Authority's financial and operating policies. Details of members' allowances and expenses are shown in Note 31.

## Officers

Some senior employees have significant influence over the Authority's activities. Details of senior officers' remuneration are shown in Note 32.

# Nottinghamshire County Council and Nottingham City Council

The Authority is made up of 12 members from Nottinghamshire County Council and 6 members from Nottingham City Council, and so a related party relationship exists between the Authority and these Councils by way of common control. Significant transactions are detailed below, and include expenditure on cleaning and maintenance services and income from partnership working. The Police and Crime Commissioner attends the Combined Fire Authority meetings in a non votinc capacity.

	Nottinghamshire County Council		Nottin City C	gham ouncil
	2017/18 2018/19		<u>2017/18</u>	<u>2018/19</u>
	£000	£000	£000	£000
Expenditure during year	414	458	653	525
Income during year	1	12	38	29
Creditor at 31 March	4	3	36	76
Debtor at 31 March	0	10	28	20

#### **Other Public Bodies**

Some members of the Authority are also members of other local Borough or District Councils in Nottinghamshire. Other public bodies such as Fire Authorities are subject to varying degrees of common control or significant influence by central government. The Authority carries out transactions with such bodies from time to time, including income and expenditure from the provision of goods or services, partnership working and pooled budgets, including transactions at other than commercial value. Note that council tax receipts from collecting authorities and transactions with tax authorities are considered to be agency arrangements, and do not qualify as related party relationships.

	Derbyshire Fire & Rescue Service		Leicest Fire & F Serv	Rescue
	<u>2017/18</u>	<u>2018/19</u>	<u>2017/18</u>	<u>2018/19</u>
	£000	£000	£000	£000
Expenditure during year	169	221	50	147
Income during year	6	1	1	2
Creditor at 31 March	0	2	15	5
Debtor at 31 March	3	0	0	0

#### Entities Controlled or Significantly Influenced by the Authority

The Authority is the sole shareholder of Nottinghamshire Fire Safety Limited, with 6 members forming the Board of Directors. The Authority recovers costs incurred in the provision of certain goods and services to the Company including finance, payroll, human resources, insurance and transport. The Company is the Authority's provider of fire extinguisher maintenance services.

The Authority provided a loan of £55k to the Company on the commencement of trading on 1 September 2010. The loan is a revolving credit facility allowing the Company to draw down up to a maximum of £100k and decrease to nil at any time and interest is charged at 15 basis points above the Bank of England bank rate, a rate negotiated at arm's length. During 2015/16 the outstanding balance of the loan was repaid in full. The Authority's transactions and balances with the Company are detailed below. Note 42 provides more details regarding the company's transactions for the year 2018/19.

	Nottinghamshire Fire Safety Ltd				
<u>2017/18</u> £000		<u>2018/19</u> £000			
9	Expenditure during year	12			
47	Income during year	49			
0	Creditor at 31 March	0			
15	Debtor at 31 March	14			
0	Outstanding loan to Trading Company	0			

Other than the items detailed above, there were no members or officers with significant influence over the authority who had an interest in an organisation with which the Authority carried out significant transactions or held significant balances.

## 36 CAPITAL EXPENDITURE AND CAPITAL FINANCING

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Authority, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Authority that has yet to be financed. The change in the CFR is analysed in the second part of this note.

2017/18 £000	-	2018/19 £000
23,885	Opening Capital Financing Requirement	26,278
477	Capital receipt not applied in year Capital Investment	0
283	Property, Plant and Equipment - (Operational and under Constru	570
3,519	Property, Plant and Equipment - (Non Operational)	323
258	Intangible Assets (including under construction)	181
	Sources of Finance	
(629)	Capital Receipts	(116)
(25)	Government grant and other contributions	0
	Sums set aside from revenue:	
0	Direct revenue contributions	(62)
(1,490)	Minimum / Voluntary Revenue Provision	(1,436)
26,278	Closing Capital Financing requirements	25,738
	Explanation of Movements in Year	
	Decrease in underlying need to borrow (unsupported	
0	by government financial assistance)	0
2,393	(Decrease) / Increase in Capital Financing Requirement	(540)

## **37 LEASES**

#### Authority as Lessee

The Authority currently has no assets which would be defined as assets subject to operating lease arrangements. This was also the case in 2017/18.

#### Authority as Lessor

#### **Operating Leases**

The Authority has entered into an operating lease arrangement with Nottinghamshire Police in respect of one of its properties, which is currently not required for operational purposes. Annual rentals are varied therefore the straight line method of accounting for rental income to the Comprehensive Income and Expenditure Statement, is not used. (See item in the Statement of Accounting Policies - Note 1). Rent received in 2018/19 was £15k and in 2017/18 was £12k.

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## Future contracted receipts are:

	£000's
Within 1 year	15
Within 2 to 5 years	39 *
Over 5 years	0

\*The rent receivable in these years is £15,000 or 75% of the commercial rent applicable in each year, whichever is the greater. The figure stated above is based on the minimum amount receivable.

# **38 TERMINATION BENEFITS**

In 2018/19 the Authority made the decision to terminate the contracts of 18 individuals. These redundancies are not due to occur until 2019/20. 14 of the redundancies are due to the implementation of a joint fire control function with Derbyshire Fire and Rescue Service, and 4 are due to the closure of the Prince's Trust Programme.

In total the Authority expects to incur redundancy and other termination costs of  $\pounds 648k$ , and this expenditure has been recognised as a provision in 2018/19 (this compares with termination benefits of  $\pounds 37k$  in 2017/18).

The Authority expects to incur pension strain costs of £36k arising from an early retirement without actuarial reduction of pension, and this is also classed as a termination benefit. This expenditure has been recognised in the Comprehensive Income and Expenditure Statement in 2018/19, and has increased the pension liability in the balance sheet. However, it is a statutory requirement that the general fund must be only charged for amounts payable in the financial year, so an adjustment has been made in the Movement in Reserves Statement to transfer the charge to the Pensions Reserve as the payment is due to be made in 2019/20.

# **39 DEFINED BENEFIT PENSION SCHEMES**

# **Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Authority makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make these payments in the future.

As at 31 March 2019 the Authority participates in four post-employment schemes, all of which are defined benefit schemes:

# 1) The Local Government Pension Scheme (LGPS)

This scheme is for administrative, support and Control employees. It is a funded scheme, which means that contributions are paid into a fund with the intention of balancing pension liabilities with pension assets. It is administered in accordance with the Local Government Pension Scheme Regulations 2013, and it provides benefits based on career average revalued earnings.

The administering authority for the fund is Nottinghamshire County Council. The Pension Fund Committee oversees the management of the Fund whilst the day to day Fund administration is undertaken by a team within the administering authority. Where appropriate some functions are delegated to the Fund's professional advisors. The administering authority is responsible for the preparation and maintenance of the Funding Strategy Statement and the Investment Strategy Statement. These should be amended when appropriate based on the Fund's performance and funding.

By participating in the Local Government Scheme, the Authority is exposed to a number of risks:

- a) Investment risk: The Fund holds investments in assets such as equities which have volatile market values and, while these asset are expected to provide real returns over the long-term, the short-term volatility can cause additional funding to be required if a deficit emerges.
- b) Interest rate risk: The Fund's liabilities are assessed using market yields on high quality corporate bonds to discount the liabilities. As the Fund holds assets such as equities, the value of assets and liabilities may not move in the same way.
- c) Inflation risk: All of the benefits under the Fund are linked to inflation and so deficits may emerge to the extent that the assets are not linked to inflation.
- d) Longevity risk: In the event that the members live longer than assumed, a deficit will emerge in the fund. There are also other demographic risks.
- e) "Orphan" liability risk: As many unrelated employers participate in the Nottinghamshire County Council Pension Fund, there is an orphan liability risk that employers may leave the Fund but with insufficient assets to cover their pension obligations so that the difference may fall on the remaining employers

These risks are mitigated to a certain extent by the requirement to charge the General Fund with the amounts payable to the pension fund or pensioners at the year end, in accordance with statute.

# 2) The Firefighters' Pension Scheme 1992 (1992 FPS)

The Firefighters' Pension Scheme 1992 is an unfunded pension scheme. This scheme has been closed to new entrants since 6 April 2006. Its members are wholetime firefighters. It is a defined benefit, final salary scheme and its arrangements are governed by statute (the Firemen's Pension Scheme Order 1992).

# 3) The Firefighters' Pension Scheme 2006 (2006 NFPS)

The Firefighters' Pension Scheme 2006 is also an unfunded pension scheme. This scheme came into effect from April 2006 and its members are retained firefighters and wholetime firefighters. Like the 1992 FPS it is a defined benefit, final salary scheme and its arrangements are governed by statute (the Firefighters' Pension Scheme (England) Order 2006). The Firefighters' Pension Scheme (England) (Amendment) Order 2014 introduced a new modified version of the 2006 Scheme which is available to individuals who were employed as retained firefighters during the period 1 July 2000 to 5 April 2006. Although this modified version does not constitute a scheme on its own, it has different benefits to the main 2006 Scheme. The 2006 Scheme has been closed to new entrants since 1 April 2015.

# 4) The Firefighters' Pension Scheme 2015 (2015 FPS)

The Firefighters' Pension Scheme 2015 came into effect on 1 April 2015. Like the 1992 FPS and the 2006 NFPS, it is an unfunded defined benefit scheme and its arrangements are governed by statute (the Firefighters' Pension Scheme (England) Regulations 2014). However, unlike the other two firefighters' schemes, it is a career average rather than a final salary scheme. This scheme will eventually replace the 1992 FPS and 2006 NFPS after a transitional phase which will last for 10 years. The Firefighters' Pension Scheme (England) (Transitional and Consequential Provisions) Regulations 2015 protects the rights that members have accrued in the 1992 and 2006 schemes, and sets out the transitional arrangements for transferring members of these schemes into the 2015 scheme. Its members are retained firefighters and wholetime firefighters who were first appointed by an English fire and rescue authority on or after 1 April 2015, and firefighters who were transferred from the 1992 FPS or 2006 NFPS.

The three Firefighters' Schemes are very similar in nature. They are unfunded pension schemes, meaning that there are no investment assets to meet the cost of pension liabilities and cash has to be generated to meet pension payments as they fall due. The Authority has primary responsibility for meeting the costs and managing the risks relating to the firefighters' pension arrangements. However, there is currently an arrangement in place whereby the cost of the schemes are met from contributions paid by employees and the Authority, with any deficit in the funding required being met by a top-up grant from the Home Office. Any surplus funding is paid over to the Home Office.

The 1992 FPS and 2006 NFPS provide benefits based on final salary and length of service at retirement, and the 2015 FPS provides benefits based on revalued average salary. The governance arrangements are managed by the Authority, and this essentially involves managing the cash flows and being responsible for the administration of the schemes. The day to day administration is carried out by Leicestershire County Council on behalf of the Authority.

Given that the pension schemes are unfunded, the contributions payable are simply those which are sufficient to meet the benefit outgo as and when it arises. As mentioned above, this benefit outgo is largely underwritten by the Home Office. By participating in these pension schemes, the Authority is exposed to some risks:

- a) There are no investment risks in relation to these schemes as they are unfunded. The greatest single risk is that the government could change the arrangements for meeting part of the benefit outgo, which could increase the Authority's contributions.
- b) There is a risk that changes in the assumptions (e.g. life expectancy, price inflation, discount rate) could increase the defined benefit obligation. Other assumptions used to value the defined benefit obligation are also uncertain, although their effect is less material.

A Pension Top-up Grant is received annually from the government to meet the cost of the net funding deficit for the three firefighters' schemes. It is paid directly to the Firefighters' Pension Fund (see the Pension Fund statements on pages 105 to 108) and it is therefore not the Authority's income, however in IAS 19 terms it is a current contribution towards the Authority's liabilities for retirement benefits. The grant is therefore credited to other operating income in the Comprehensive Income and Expenditure Statement. The grant is not treated as an asset of the firefighters' pension schemes, but as a source of income to the schemes it does reduce the year end pension liability.

Past service costs of £206k relating to the 2006 NFPS are recognised under Corporate and Centralised Services in the Comprehensive Income and Expenditure Statement. These past service costs relate to the purchasing of back service credits by members of the Modified Scheme.

The Authority also participates in the Firefighters' Compensation Scheme. The Firefighters' Compensation Scheme (England) Order 2006 makes provision for the payment of pensions, allowances and gratuities to and in respect of persons who die or are permanently disabled as a result of an injury sustained or disease contracted while employed by a fire and rescue authority. The level of benefits payable is dependent on salary, service and the degree of disablement of the individual at the time the injury is incurred. Therefore the level of long term benefits can be both material and volatile. For this reason the Compensation Scheme is treated as an unfunded defined benefit scheme and accounted for, under International Accounting Standard 19 (IAS 19), in the same manner as for the Firefighters' Pension Schemes.

The Compensation Scheme is administered by the Authority in accordance with statutory arrangements. The cost of the scheme is met solely by the Authority. The risks arising from the Authority's participation in this scheme are as follows:

- a) There is a risk that changes in the assumptions (e.g. life expectancy, price inflation, discount rate) could increase the defined benefit obligation. Other assumptions used to value the defined benefit obligation are also uncertain, although their effect is less material.
- b) There is a risk that the government could change the arrangements of the scheme in such a way that the costs incurred by the Authority are significantly increased.

c) Historically the number of firefighters who are permanently disabled or who die as a result of injuries sustained or diseases contracted whilst in the employment of the Authority is very low, so the number of injury pension recipients is relatively small. However, the Authority is committed to pay benefits as and when they fall due, so if the number of occurrences were to increase it could have a significant impact on the amounts payable.

# Court of Appeal ruling for Firefighters/Judges Pension Schemes (the Sergeant and McCloud cases)

In December 2018 the Court of Appeal ruled against the Government in these two linked cases. In essence, the Court held that the transitional protections which were afforded to older members when the reformed schemes were introduced in 2015 constituted unlawful age discrimination. In June 2019 the Supreme Court denied the Government's request for permission to appeal against this ruling. This decision is likely to impact the Local Government Pension Scheme as well as the Firefighters' Schemes, as the LGPS implemented similar transitional protections. There is a great deal of uncertainty surrounding the impact of this decision, as there are a range of potential remedies. Nevertheless the Authority has obtained actuarial calculations which reflect the estimated impact of the McCloud/Sargeant ruling, and it is upon these calculations that the accounts are based. The estimated net pension liability for the Firefighters' Schemes has increased by £23.4m as a result of the McCloud/Sargeant ruling, and the net pension liability for the LGPS has increased by £559k. These increases have been recognised as past service costs in the Comprehensive Income and Expenditure Statement.

#### **Transactions Relating to Post-employment Benefits**

The Authority recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are actually paid as pensions. However, the charge against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund to the Pension Reserve via the Movement in Reserves Statement. Ordinarily, the balance on the Pension Reserve will match the balance on the Pension Liability as the real cost of the post-employment benefits is fully reversed out of the General Fund. However, following the most recent triennial funding valuation of the LGPS the Authority opted to prepay its monetary contributions for the three years to 31 March 2020 by making a single lump sum payment of £602k in April 2017, thus achieving a saving of £33k. In order to spread the monetary cost over the 3 year period one third of the lump sum payment (£201k) has been charged to the General Fund via the Movement in Reserves Statement. As a result of this, the balance on the Pension Reserve is £201k more than the balance on the Pension Liability. This mis-match will be eliminated by the end of the three year period once the monetary cost has been fully recognised in the General Fund.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

LGPS £'000	Firefighters' schemes £'000		LGPS £'000	Firefighters' schemes £'000
2017/18	2017/18	<u>.</u> .	2018/19	2018/19
		<b>Comprehensive Income and Expenditure</b> <b>Statement</b> <i>Cost of Services</i> Service cost comprising:		
2,111	10,625		2,036	8,972
_,	242		595	23,631
11	0	Administration expenses	13	
		Financing and Investment Income and Expenditure		
627	13,350	Net interest expense	569	12,582
2,749	24,217	Total Post-employment Benefits charged to the Surplus or Defecit on the Provision of Services	3,213	45,185
		Other Post-employment Benefit charges to the Comprehensive Income and Expenditure Statement		
		Remeasurement of the net defined benefit liability comprising:		
36	0	Return on plan assets (excluding the amount included in the net interest expense)	(1,890)	0
0	(31,732)	Actuarial (gains) and losses arising on changes in demographic assumptions	(3,245)	0
(1,789)	(19,515)	Actuarial (gains) and losses arising on changes in financial assumptions	3,062	28,360
0	(8,463)	Experience (gains) and losses	0	0
0	0	Other actuarial gains and losses	0	0
996	(35,493)	Total Post-employment Benefits charged to the Comprehensive Income and Expenditure Statement	1,140	73,545

	Movement in Reserves Statement		
(2,749) (24,	Reversal of net charges made to the Surplus or (217) Deficit on the Provision of Services for post- employment benefits in accordance with the Code	(3,213)	(45,185)
	Actual amount charged against the GeneralFund Balance for pensions in the year:		
1,012 11	<sup>1,826</sup> Employers' contributions payable to the scheme	1,021	13,818
	1149 Retirement benefits payable to pensioners		721

past service cost Financing and Investment Income and Expenditure Net interest expense Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services31,3621010,769232(18,500)000000000000000Net interest expense Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services10,43711,346855920515403775000	n 0
Statement         Cost of Services         Service cost comprising:         current service cost       1,981       3,242       290       636       4,803       5,606       1,898         past service cost       31,362       10       10,769       232       (18,500)       0       0         Financing and Investment Income and Expenditure       10,437       11,346       855       920       515       403       775         Net interest expense       10,437       11,346       855       920       515       403       775         Total Post-employment Benefits charged to the       31,780       14,598       11,914       1,788       (13,182)       6,009       2,673         Other Post-employment Benefits charges to the       Comprehensive Income and Expenditure Statement       43,780       14,598       11,914       1,788       (13,182)       6,009       2,673         Pareneasurement of the net defined benefit liability       comprising:       Actuarial (gains) and losses arising on changes in demographic assumptions       0       (26,143)       (1,977)       (972)       (2	/18
Service cost comprising: current service cost1,9813,2422906364,8035,6061,898past service cost31,3621010,769232(18,500)00Financing and Investment Income and Expenditure Net interest expense10,43711,346855920515403775Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services10,43711,346855920515403775Other Post-employment Benefits charges to the 	
current service cost1,9813,2422906364,8035,6061,898past service cost31,3621010,769232(18,500)00Financing and Investment Income and ExpenditureNet interest expense10,43711,346855920515403775Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services10,43711,346855920515403775Other Post-employment Benefits charges to the Comprehensive Income and Expenditure Statement43,78014,59811,9141,788(13,182)6,0092,673Remeasurement of the net defined benefit liability comprising: Actuarial (gains) and losses arising on changes in demographic assumptions0(26,143)(1,977)(972)(2	
past service cost Financing and Investment Income and Expenditure Net interest expense Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services31,3621010,769232(18,500)00000000000000Net interest expense Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services10,43711,34685592051540377500043,78014,59811,9141,788(13,182)6,0092,673PRemeasurement of the net defined benefit liability comprising: Actuarial (gains) and losses arising on changes in demographic assumptions0(26,143)(1,977)(972)(2	
Financing and Investment Income and ExpenditureNet interest expense10,43711,346855920515403775Net interest expense10,43711,346855920515403775Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services43,78014,59811,9141,788(13,182)6,0092,673Other Post-employment Benefits charges to the Comprehensive Income and Expenditure Statement6,0092,6736,0092,673Remeasurement of the net defined benefit liability comprising: Actuarial (gains) and losses arising on changes in demographic assumptions0(26,143)(1,977)(972)(2	1,141
Net interest expense10,43711,346855920515403775Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services43,78014,59811,9141,788(13,182)6,0092,673Other Post-employment Benefits charges to the Comprehensive Income and Expenditure Statement43,78014,59811,9141,788(13,182)6,0092,673 <b>Q</b> Remeasurement of the net defined benefit liability comprising: Actuarial (gains) and losses arising on changes in demographic assumptions0(26,143)(1,977)(972)(2	0
Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services43,78014,59811,9141,788(13,182)6,0092,673Other Post-employment Benefits charges to the Comprehensive Income and Expenditure Statement43,78014,59811,9141,788(13,182)6,0092,673Comprehensive Income and Expenditure StatementComprehensive Income and Expenditure StatementComprising: Actuarial (gains) and losses arising on changes in demographic assumptions0(26,143)(1,977)(972)(2	
Surplus or Deficit on the Provision of Services       43,780       14,598       11,914       1,788       (13,182)       6,009       2,673         Other Post-employment Benefits charges to the Comprehensive Income and Expenditure Statement       Remeasurement of the net defined benefit liability comprising:       7	681
Comprehensive Income and Expenditure Statement Remeasurement of the net defined benefit liability comprising: Actuarial (gains) and losses arising on changes in demographic assumptions 0 (26,143) (1,977) (972) (2	1,822
Comprising:       Actuarial (gains) and losses arising on changes in demographic assumptions       0 (26,143)       (1,977)       (972)       (26,143)	
Actuarial (gains) and losses arising on changes in a post (14 post) a post (2 post) (2 post) (1 post) a dop (1	,640)
financial assumptions 20,804 (14,386) 3,097 (2,313) 2,331 (1,327) 2,128 (1	,489)
Experience (gains) and losses         (11,593)         (1,298)         (1,040)	5,468
Total Post-employment Benefits charged to the Comprehensive Income and Expenditure Statement64,584 64,584(37,524)15,011 (3,800)(10,851)2,6704,801	3,161
Movement in Reserves Statement         Reversal of net charges made to the Surplus or         Deficit on the Provision of Services for post-         employment benefits in accordance with the Code         Actual amount charged against the General Fund         Balance for pensions in the year:	,822)
Employers' contributions payable to the scheme 15,386 13,148 (20) (68) (1,548) (1,254) (1,254)	
Retirement benefits payable to pensioners 721	1,149

# Pension Assets and Liabilities Recognised in the Balance Sheet

Reconciliations of the amounts included in the Balance Sheet arising from the authority's obligation in respect of its defined benefit plans:

Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)

# Firefighters' Schemes:

		Unfunded Liabilities: Unfunded Liab Firefighters' Pension Firefighters' Pension Scheme 1992 Scheme 20		' Pension	Unfunded Liabilities: Firefighters' Pension Scheme 2015				
		£'000 2018/19	£'000 2017/18	£'000 2018/19	£'000 2017/18	£'000 2018/19	£'000 2017/18	£'000 2018/19	£'000 2017/18
	Opening balance at 1 April	(408,113)	(458,785)	(32,729)	(36,461)	(16,633)	(12,709)	(29,237)	(27,225)
	Current service cost	(1,981)	(3,242)	(290)	(636)	(4,803)	(5,606)	(1,898)	(1,141)
	Past service cost	(31,362)	(10)	(10,769)	(232)	18,500	0	0	0
9	Interest cost	(10,437)	(11,346)	(855)	(920)	(515)	(403)	(775)	(681)
2	Contributions from scheme participants	(587)	(724)	(140)	(163)	(1,605)	(1,405)	0	0
	Remeasurement gains and (losses):								
	Actuarial gains/losses arising from changes in demographic assumptions	0	26,143	0	1,977	0	972	0	2,640
	Actuarial gains/losses arising from changes in financial assumptions	(20,804)	14,386	(3,097)	2,313	(2,331)	1,327	(2,128)	1,489
	Experience gains/losses on defined benefit obligation	0	11,593	0	1,298	0	1,040	0	(5,468)
	Benefits paid net of transfers (in)/out	15,973	13,872	120	95	57	151	721	1,149
	Closing balance at 31 March	(457,311)	(408,113)	(47,760)	(32,729)	(7,330)	(16,633)	(33,317)	(29,237)

<u>Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)</u> Local Government Pension Scheme:

£'000 2017/18		£'000 2018/19
(52,653)	Opening balance at 1 April	(53,572)
(2,111)	Current service cost	(2,036)
0	Past service cost	(595)
(1,462)	Interest cost	(1,362)
(355)	Contributions from scheme participants	(360)
0	Remeasurement gains and (losses): Actuarial gains/losses arising from changes in demographic assumptions	3,245
1,789	Actuarial gains/losses arising from changes in financial assumptions	(3,062)
1,199	Benefits paid net of transfers (in)/out	671
21	Unfunded pension payments	22
(53,572)	Closing balance at 31 March	(57,049)

#### Funded Liabilities: Local Government Pension Scheme

Reconciliation of the Movements in the Fair Value of the Local Government Pension Scheme Assets

## Local Government Pension Scheme

£'000 2017/18		£'000 2018/19
29,534	Opening fair value of scheme assets	30,870
835	Interest income	793
	Remeasurement gain/(loss):	
(36)	The return on plan assets, excluding the amount included in the net interest expense	1,890
0	Other actuarial gains/(losses)	0
1,413	Contributions from employer	820
355	Contributions from employees into the scheme	360
(1,220)	Benefits paid (including unfunded benefits)	(693)
(11)	Administration expenses	(13)
30,870	Closing fair value of scheme assets	34,027

	ue of schem 31 March 20			Fair value of scheme assets at 31 March 2019		
£'000	% Quoted	% Unquoted		£'000	% Quoted	% Unquoted
			Equities:			
7,650				8,285		
12,154	39%		<ul> <li>Overseas investments</li> </ul>	12,053	36%	
494		2%	<ul> <li>Private equity investments – unspecified origin</li> </ul>	781		2%
20,298	64%	2%	Equities subtotal	21,119	60%	2%
			Gilts:			
707	2%		<ul> <li>UK fixed interest gilts</li> </ul>	1,108	3%	
0			<ul> <li>Overseas fixed interest gilts</li> </ul>	0		
0			<ul> <li>UK inflation-linked gilts</li> </ul>	0		
707	2%		Gilts subtotal	1,108	3%	
			Other Bonds:			
3,452	11%		<ul> <li>UK corporate bonds</li> </ul>	3,084	9%	
154	1%		<ul> <li>Overseas corporate bonds</li> </ul>	69	<1%	
0	0%		<ul> <li>Inflation-linked bonds</li> </ul>	0	0	
3,606	12%		Bonds subtotal	3,153	9%	
3,878		13%	Property	4,605		14%
610		2%	Cash	822		2%
764		3%	Inflation-linked pooled fund	1,237		4%
1,007		3%	Infrastructure	1,638		5%
0		0%	Unit trust	345		1%
30,870	78%	22%	Total	34,027	72%	28%

#### Local Government Pension Scheme assets comprised:

Further information about the Fund's assets can be obtained from the Pension Fund Annual Report, which can be accessed online at www.nottspf.org.uk.

#### Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels etc. The liabilities of the Local Government Pension Scheme and the Firefighters' schemes have been assessed by Barnett Waddingham Public Sector Consulting and Mercer Limited respectively, both of whom are independent firms of actuaries.

The most recent full actuarial valuations for the Local Government Pension Scheme and the Firefighters' schemes were carried out at 31 March 2016 and 31 March 2018 respectively. Both firms of actuaries have adopted a roll-forward approach to updating the net liabilities as at 31 March 2019. This approach takes into account the cashflows paid into and out of each scheme before taking into consideration any changes in assumptions.

The rate of interest used to discount the post-employment benefit obligations is based on the market yields at the reporting date on high quality corporate bonds of equivalent currency and term to the scheme liabilities. In assessing the liabilities for retirement benefits at 31 March 2019 both firms of actuaries have used a rate of 2.4%, compared with respective rates of 2.55% and 2.6% for the local government and firefighters' schemes at 31 March 2018.

The principal assumptions used by the actuaries in their calculations were:

	Local Go Pension	vernment Scheme	Firefighte Schemes 2006 and 2	1992,	Firefight Compen Scheme	
	2018/19	2017/18	2018/19	2017/18	2018/19	2017/18
Mortality assumptions:						
Longevity at 65 for current pensioners (LGPS) and at 60 for current pensioners (FF Schemes):						
Men	21.6	22.6	6 26.4	26.3	23.8	23.7
Women	24.4	25.6	6 28.4	28.3	25.8	25.7
Longevity at 65 for future pensioners (LGPS) and at 60 for future pensioners (FF Schemes):						
Men	23.3	24.8	28.3	28.2	25.7	25.6
Women	26.2	27.9	30.3	30.2	27.7	27.6
Rate of inflation (CPI)	2.4%	2.3%	2.2%	2.1%	2.2%	2.1%
Rate of increase in salaries	3.9%	3.8%	3.7%	3.6%	3.7%	3.6%
Rate of increase in pensions	2.4%	2.3%	2.3%	2.2%	2.3%	2.2%
Rate of revaluation of CARE pensions (2015 Scheme only)			3.5%	3.4%		
Rate for discounting scheme*	2.4%	2.6%	2.4%	2.6%	2.4%	2.6%

\*The discount rate is determined by reference to market yields at the end of the reporting period on high quality corporate bonds.

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonable possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all other assumptions remain constant. This approach is not necessarily realistic, since some assumptions are related: for example, if inflation were to increase it might be reasonable to expect that nominal yields on corporate bonds will increase also. However, it enables the reader to isolate one effect from another. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

#### Sensitivity analysis for the Firefighters' Schemes

	Firefig Sche (consol	emes
	Impact on	Impact on
	the	the
	defined	projected
	benefit	service
	liability	cost
	£'000	£'000
Increase discount rate by 0.1% p.a.	-10,005	-536
Increase inflation by 0.1% p.a.	10,213	552
Increase pay growth by 0.1% p.a.	1,799	93
Increase life expectancy by 1 year	15,873	499

#### Sensitivity analysis for the LGPS

	Impact of	Impact of
	an	а
	increase	decrease
	of +0.1%	of -0.1%
	£'000	£'000
Adjustment to discount rate:		
Impact on the defined benefit liability	-1,205	1,232
Impact on the projected service cost	-47	48
Adjustment to long term salary increase:		
Impact on the defined benefit liability	163	-162
Impact on the projected service cost	0	0
Adjustment to pension increases and deferred revaluation:		
Impact on the defined benefit liability	1,068	-1,044
Impact on the projected service cost	48	-47
Adjustment to mortality age rating assumption:		
Impact on the defined benefit liability	2,046	-1,974
Impact on the projected service cost	60	-58

## Asset and Liability Matching Strategy

The Local Government Pension Scheme does not use any asset and liability matching strategies to manage risk. The Pension Fund Annual Report details the nature and extent of risks arising from financial instruments, and the Fund's Risk Management Strategy and Risk Register details the measures taken to mitigate those risks. These documents are available at www.nottspf.org.uk.

#### Impact on the Authority's Cash Flows

The defined benefit liability shows the underlying commitments that the Authority has in the long run to pay retirement benefits. The total liability of £569m has a substantial impact on the net worth of the Authority as recorded in the Balance Sheet, however statutory arrangements for funding the deficit mean that the financial position of the Authority remains healthy:

The net liability on the Local Government Pension Scheme will be made good by increased contributions over the remaining working life of employees (i.e. before payments fall due), as assessed by the scheme actuary. The aims of the Fund are to keep employer contribution rates as constant as possible. Contributions are set every three years as a result of the actuarial valuation of the Fund required by the Regulations. The next actuarial valuation of the Fund will be carried out as at 31 March 2019 and will set contributions for the period from 1 April 2020 to 31 March 2023. There are no minimum funding requirements in the LGPS but the long term funding objective is for the Fund to achieve and then maintain sufficient assets to cover 100% of projected accrued liabilities.

- Finance is only required to be raised to cover firefighter pensions when the pensions are actually paid, and any shortfalls are currently met by the Home Office.
- Finance is only required to be raised to cover the costs of the firefighters' compensation scheme when the pensions are actually paid, and these costs are included in the Authority's annual budget. The amount spent in 2018/19 was £720k.

The total contributions expected to be made by the Authority to the Local Government Pension Scheme in the year to 31 March 2020 is £714k. The total expected contributions for the Firefighters' Pension Schemes and Compensation Scheme are £14.5m inclusive of government top-up grant.

The weighted average duration of the defined benefit obligation for Local Government Pension Scheme Members is 22 years. The weighted average durations of the defined benefit obligations of the 1992 FPS, 2006 NFPS, 2015 FPS and the Firefighters' Compensation Scheme are 17 years, 29 years, 32 years and 22 years respectively.

#### **40 CONTINGENT ASSETS AND LIABILITIES**

#### At 31 March 2018, the Authority had no contingent assets

On 22 January 2018, the Government published the outcome to its Indexation of Guaranteed Minimum Pension (GMP) in public service pension schemes consultation, concluding that the requirement for public service pension schemes to fully price protect the GMP element of individuals' public service pension would be extended to those individuals reaching State Pension Age (SPA) before 6 April 2021. HM Treasury have advised that public sector pensions already have a method of to equalise guaranteed minimum pension benefits. No adjustments are therefore considered necessary to the value of liablilities as a result of this outcome.

# 41 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Authority's activities expose it to a variety of financial risks:

- Credit risk the possibility that other parties might fail to pay amounts due to the Authority
- Liquidity risk the possibility that the Authority might not have funds available to meet its commitments to make payments
- Re-financing risk the possibility that the Authority may be required to renew a financial instrument on maturity at less advantageous interest rates or terms
- Market risk the possibility that financial loss might arise as a result of changes in, for example, interest rates.

# Overall procedures for managing risk

The Authority's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by the Finance Team, in conjunction with treasury advisors from Link Asset Services. Risk Management policies are approved by the Authority.

The procedures for managing risk are set out through a legal framework based on the Local Government Act 2003 and associated regulations. These require the Authority to comply with the CIPFA Prudential Code, the CIPFA Code of Practice on Treasury Management in the Public Services and investment guidance. Overall, these procedures require the Authority to manage risk in the following ways:

- by formally adopting the requirements of the the CIPFA Treasury Management Code of Practice;
- by the adoption of a Treasury Policy Statement and treasury management clauses within its financial regulations/standing orders;
- by approving annually in advance prudential and treasury indicators for the following three years limiting:
  - The Authority's overall borrowing;
  - Its maximum and minimum exposures to the maturity structures of its debt;
  - Its management of interest rate exposure;
  - Its maximum annual exposures to investments maturing beyond a year.
- by approving an investment strategy for the forthcoming year, setting out its criteria for both investing and selecting investment counterparties in compliance with Government guidance.

The annual treasury management strategy and prudential code indicators for 2018/19 were approved by the Authority on 16 February 2018. They are available on the Nottingham City Council website. The key issues within the treasury management strategy were:

- The Authorised Limit for 2017/18 was set at £32.7m. This is the maximum limit of external borrowings or other long term liabilities.
- The Operational Boundary was set at £29.7m. This is the expected maximum level of debt and other long term liabilities during the year.
- The maximum proportions of fixed and variable interest rate exposure were set at 100% and 30% respectively.
- Maximum and minimum exposures to the maturity structure of debt were set, which restricted the amount of short term debt as a way of reducing exposure to re-financing risk.
- An upper limit of £2.0m was set for principal sums invested for longer than 364 days.

The Authority has adopted the CIPFA Treasury Management in the Public Services Code of Practice and Cross-Sectoral Guidance Notes (updated) and sets prudential and treasury indicators each year to control the key risks arising from financial instruments.

# Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Authority's customers. The risk is minimised through the Annual Investment Strategy, which is contained within the Annual Treasury Management Strategy.

The Annual Investment Strategy required that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's, and Standard & Poor's Credit Rating Services. The Authority has a list of approved banks and financial institutions to which it will lend surplus cash. The list is based on minimum independent credit ratings from the Credit Rating Services, which are overlaid by credit outlooks, credit default swap spreads and sovereign ratings to give an overall rating for each counterparty which indicates a maximum term for investments. The annual investment strategy also considers maximum amounts to be deposited with any one institution. The Authority is advised of ratings changes by Link Asset Services and the list is updated accordingly on an ongoing basis.

The Authority's maximum exposure to credit risk in relation to its investments with banks and other local authorities cannot be assessed generally as the risk of any institution failing to make interest payments or to repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments, and there was no evidence at 31 March 2019 that any of the Authority's deposits might not be repaid.

Invoices to customers for chargeable services are usually of relatively low value. The Authority actively pursues outstanding debts, and the Debt Recovery Policy provides for non emergency services to be ceased to non paying customers.

# Amounts arising from Expected Credit Losses

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses, particularly where risk has increased significantly since the investment or debtor was initially recognised. Impairment is based on the principle of credit loss, which is defined as cash shortfalls measured by the difference between the cash flows that are contractually due to the Authority, and the cash flows that the Authority expects to receive.

Changes to credit risk relating to investments are assessed based on information obtained from Credit Rating Services, the financial press, and the Authority's treasury advisors. Credit risk relating to investments will also be deemed to have increased significantly should contractual payments of principal or interest become more than 30 days overdue.

Since the Annual Investment Strategy prohibits the use of investment counterparties that do not meet minimum creditworthiness criteria, all investments are considered to have low credit risk upon initial recognition.

Credit risk relating to trade receivables is not deemed to have increased significantly until payments become more than 120 days overdue. The Authority is very successful at collecting trade debtors, which is reflected by the fact that less than 1% of debts have been written off during the past five years. Experience shows that debts are highly likely to be recovered, and of the relatively small proportion of debts that reach the stage of 120 or more days overdue around 12% will be written off.

In accordance with the Authority's accounting policies, lifetime expected credit losses have been calculated for trade receivables and 12-month expected credit losses have been calculated for investments.

The lifetime expected credit losses were assessed using a provision matrix which calculates a fixed provision rate based on the number of days that a receivable is past due, assessed on the basis of historical experience from the previous five years and adjusted (if necessary) to reflect current conditions and forecasts of future conditions.

The calculation for the 12-month expected credit losses was based on the historic default rate for A-rated investments which was produced by combining multi-year historic default rate data up to the end of December 2018 from the three main credit rating agencies. The credit losses were found to be immaterial and have therefore not been recognised.

	Credit risk rating / Provision matrix category	Gross Carrying amount £'000s
12-month expected credit losses	AAA	0
	AA	0
	A	12,462
Simplified approach (lifetime	Not due	33
credit losses for trade	1-30 days	0
receivables)	31-60 days	4
	61-90 days	0
	91-120 days	0
	121+ days	1

The Authority has the following exposure to credit risk at 31 March 2019:

# **Liquidity Risk**

#### Liquidity Risk

The Authority manages its liquidity position through the risk management procedures outlined above (the setting and approval of prudential indicators and the approval of the treasury management strategy), as well as through cash flow management processes. This ensures that sufficient cash balances are maintained to meet daily revenue requirements without recourse to borrowing other than short term borrowing to deal with temporary cash flow deficits.

The Authority has ready access to borrowings from the money markets to cover any day to day cash flow needs and is able to access borrowings from the Public Works Loan Board for longer term funds so there is no significant risk that it will be unable to raise funds in order to meet its commitments relating to financial liabilities.

All trade and other payables are due to be repaid within one year.

# Re-financing and Maturity Risk

The risk to which the Authority is exposed is that it will need to replenish its borrowings when interest rates are unfavourable. The Authority's strategy is to place limits on the percentage of borrowings due to mature within 10 years, as follows: maturing within 12 months – less than 20%; maturing 12 months to 5 years – less than 30%; maturing 5 years to 10 years – less than 75%. Between 0% and 100% of borrowings may fall due for repayment after 10 years, and between 30% and 100% of borrowings may fall due for repayment after 20 years. This strategy allows the Authority time to restructure debt when interest rates are favourable.

The Authority maintains a significant debt and investment portfolio. Whilst the cash flow procedures above ensure adequate liquidity, longer-term risk to the Authority relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer term financial liabilities and longer term financial assets.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments placed for greater than one year in duration are the key parameters used to address this risk. The Finance team manages the risk within the approved parameters by:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Authority's day to day cash flow needs, and the spread of longer-term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period:

	Approved minimum limits	Approved maximum limits	Actual 31 March £000s	Actual 31 March £000s
Less	201		–	
than 1	0%	20%	4,117	4,639
year Between				
1 and 5	0%	30%	1,612	1,699
years Between				
5 and 10 years	0%	75%	5,000	4,000
Over 10 years	0%	100%	0	0
Over 20 years	30%	100%	18,900	14,900
Total			29,629	25,238

# **Market Risk**

#### Price risk

The Authority has no investments in equity shares and therefore has no exposure to loss arising from movements in share prices.

#### Foreign exchange risk

The Authority has no financial assets or liabilities denominated in foreign currencies and therefore has no exposure to loss arising from exchange rate movements.

## Interest rate risk

The Authority is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Authority. For instance, a rise in variable and fixed interest rates would have the following effects:

- Borrowings at variable rates the interest expense charged to the Surplus or Deficit on the Provision of Services will rise
- Borrowings at fixed rates the fair value of the borrowing will fall (no impact on revenue balances)
- Investments at variable rates the interest income credited to the Surplus or Deficit on the Provision of Services will rise
- Investments at fixed rates the fair value of the assets will fall (no impact on revenue balances).

Borrowings are not carried at fair value on the balance sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Other Comprehensive Income and Expenditure Statement.

The strategy is to set a maximum proportion of interest on borrowing which is subject to variable rates. This maximum is determined annually, kept under review and reported to the Fire Authority through the Treasury Management Strategy. In 2018/19 this maximum was set at 30%. In addition, the annual Treasury Management Strategy includes an expectation of interest rate movements, which can be taken into account when planning borrowing and investment activities and when determining whether fixed or variable rate instruments are appropriate. The portfolio of long term borrowings is kept under review and may be restructured when interest rate changes make it advantageous to do so.

If all interest rates had been 1% higher (with all other variables held constant) the financial

	£'000
Decrease in fair value of fixed rate investment assets	0
Decrease in fair value of fixed rate borrowings	5,248

The impact of a 1% fall in interest rates would be an equivalent increase in fair value.

# 42 INTERESTS IN COMPANIES

## Nottinghamshire Fire Safety Limited.

## **Principal activities**

Nottinghamshire Fire Safety Limited is a limited company and wholly owned by Nottinghamshire Fire and Rescue Service. The company was formed on 31<sup>st</sup> March 2010. The company is engaged in fire extinguisher sales and maintenance together with some safety training activity.

It has been determined that the Authority does control this subsidiary on the basis that the Authority has the power to govern its financial and operating policies so as to benefit from its activities because the board of directors of the subsidiary comprises six elected members. The accounts of this subsidiary are not consolidated with the accounts of the Authority because the turnover of the company and the value of the Authority's investment in it are not material when considered in the context of the Authority's accounts, and corporate governance objectives can be effectively achieved without consolidation. Instead, separate financial statements are prepared for the Authority and for the subsidiary. The financial statements for the company are shown for the current year in draft format as they have yet to be ratified by the Directors and are subject to change. The Authority has the ability to invest in the subsidiary (in the form of a loan). There is currently no loan outstanding but any balance would be accounted for at cost and shown as a short term investment on the Authority's Balance Sheet and a liability on the subsidiary's Balance Sheet.

The company is considered to be a related party to the Authority, and details of transactions between the two entities have been disclosed in Note 35. The Authority's maximum exposure to loss from its interest in the subsidiary is limited to the share capital

Final 2017/18 £000		Draft 2018/19 £000
	Profit and Loss	
439	Turnover	393
42	Operating Profit	4
42	Profit on Ordinary Activities before Taxation	4
33	Profit on Ordinary Activities after Taxation	3
	Balance Sheet	
253	Total assets less current liabilities	256

The accounts of the company can be obtained from:

Nottinghamshire Fire Safety Limited Bestwood Lodge Bestwood Lodge Drive Arnold Nottingham Nottinghamshire

# PENSION FUND ACCOUNT

2017/18 £000		2018/19 £000
	Contributions Receivable	
	Fire Authority:	
(2,813)	Contributions in relation to pensionable pay	(2,774)
(108)	Other (III Health Retirements)	(115)
(2,300)	Firefighters' contributions	(2,330)
(5,221)	Total Contributions Receivable	(5,219)
	Transfers in from other authorities	
0	Transfers in from other schemes	(13)
	Benefits Payable	
12,353	Pensions	12,891
1,465	Commutations and lump sum retirement benefits	3,410
92	Lump sum death benefits	79
143	Other	75
14,053	Total Benefits Payable	16,455
	Refunds of Contributions	
6	Contribution holiday refund payments	4
	Net Amount payable for the year before top-up grant from	
8,838	Central Government	11,227
(7,570)	Top-up grant received from Central Government	(8,689)
	Balance of top-up grant for the year (receivable	
(1,268)	from)/payable to Central Government	(2,538)

# PENSION NET ASSETS STATEMENT

The net current assets and liabilities arising from the operation of the pension fund are shown in this statement. This statement does not take account of liabilities to pay pensions and other benefits after the period end. Such liabilities are shown in the core accounting statements and are explained in more detail in note 39.

2017/18		2018/19
£000	Current Assets	£000
1,021	Prepaid Pensions	1,041
1,269	Pension top-up grant receivable from Central Government	2,538
2,290	Total	3,579
	Current Liabilities	
0	Unpaid pension benefits	(221)
(22)	Tax payable on behalf of members	(20)
(2,268)	Amount owing (to)/from General Fund	(3,338)
(2,290)	Total	(3,579)
0	Net Current Assets	0

# NOTES TO THE PENSION STATEMENTS

# 1. The Firefighters' Pension Fund

The Firefighters' Pension Fund was established for Fire Authorities in England under the Firefighters' Pension Scheme (Amendment) (England) Order 2006. Until April 2015 there were two separate pension schemes for firefighters: the 1992 Scheme and the 2006 Scheme.

The Firefighters' Pension Scheme (England) (Amendment) Order 2014 introduced a new modified version of the 2006 Scheme which is available to individuals who were employed as retained firefighters during the period 1 July 2000 to 5 April 2006. Although this modified version does not constitute a scheme on its own, it has different benefits to the main 2006 Scheme and is therefore often referred to separately as the "Modified Scheme". The Modified Scheme came into being on 1 April 2014. Individuals who have elected to join the Modified Scheme can choose to pay their historic contributions either by a lump sum or in instalments over a 10 year period. These contributions are being accounted for in the year that the cash is received as the individuals concerned do not accrue any additional pensionable service until the contributions are paid.

The Firefighters' Pension Scheme (England) Regulations 2015 introduced a new pension scheme which came into being on 1 April 2015. This is referred to as the 2015 Scheme. This scheme will eventually replace the 1992 and 2006 Schemes after a transitional phase which will last for 10 years.

All Firefighters' Pension Schemes are unfunded and consequently the fund holds no investment assets. Benefits are payable to pensioners in accordance with with the regulations. Benefits payable are funded by contributions from employees and from the Authority, and any deficit in the funding required is met by a top-up grant from the Home Office. If the amounts receivable exceed the amounts payable then the surplus is paid over to the Home Office. Employees' and employer's contribution rates are set nationally by central government and are subject to a triennial review by the Government Actuary's Department.

The fund is administered by the Authority in accordance with the regulations. The primary objective of the Pension Fund Statements is to demonstrate the balance of transactions taking place over the year in order to identify the amount of top-up grant payable from, or surplus payable to, the Home Office.

# 2. Accounting Policies for the Pension Fund

#### **General Principles**

The Pension Fund Account and Net Assets Statement summarise the Pension Fund transactions for the 2018/19 financial year and its position at the year end of 31 March 2019. It has been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19.

# Accruals

Activity is generally accounted for in the year that it takes place, not simply when cash payments are made or received. This is known as the accruals basis. However, employee and employer contributions are not accounted for on an accruals basis as the effect of doing so is not material. Accruals are shown as debtors and creditors in the Net Assets Statement. In all cases, reasonably accurate calculations of accruals have been possible with the information available at the time of preparing the financial statements. The one exception to this policy is the treatment of historic employee contributions paid into the Modified Scheme (see note 1 above for details).

# Administration Costs

The cost of managing pension activities, which includes part of the costs of Human Resources, Payroll and Finance staff as well as part of the cost of Pension Services provided by Leicestershire County Council and the cost of actuarial services, are not accounted for within the Pension Fund but are included in the Authority's Comprehensive Income and Expenditure Statement.

# 3. The Liability to Pay Pensions

The Authority has a liability to pay future retirement benefits to current members of the Firefighters' Pension Schemes. The value of this liability has been assessed by an independent firm of actuaries and is shown in the Authority's Balance Sheet and explained further in note 39 to the core financial statements. The Pension Fund Account and Net Assets Statement do not take account of this liability.

# 4. Accruals Within the Pension Fund and Net Assets Statement

## Prepaid Pensions

Retirement benefits payable under the 1992 Scheme are paid to members monthly in advance. The payments made in March 2019 relate to April 2019 and have been treated as prepayments.

## Pension Top-Up Grant Payable/Receivable

The amount required to be paid by the Home Office in order to balance the Pension Fund to nil has been calculated and accrued for.

## Unpaid Pension Benefits

A number of pension lump sums relating to retirements in 2018/19 have been accrued for.

# Tax Payable on Behalf of Members

Some pension payments are classed as unauthorised by Her Majesty's Revenue and Customs (HMRC). Members must pay tax on any unauthorised payments they receive. When the payments are made to the members, the Authority deducts the tax that is due and pays it over to HMRC on the member's behalf. Tax that has been deducted but not yet paid over to HMRC has been accrued for.

# 5. Financing of the Pension Fund

The Authority does not operate a separate bank account for Pension Fund transactions. Instead, all Pension Fund cash transactions go through the Authority's main bank account. These amounts are shown as "Amounts owing from the General Fund". Top-up grant received in advance from central government is based on an estimate - an overpayment of grant is recovered after the year end and an underpayment of grant is paid to the Authority after the year end. The amount of grant payable by the Home Office to the Authority in respect of the 2018/19 financial year is £2,538k, and this is included in the Pension Net Assets Statement. The difference between the grant payable and the cash deficit of £3,338k as at 31 March 2019 is the total of the accruals included in the Pension Fund.

# 6. Contingent liability

The Authority is required to disclose if there are possible obligations which may require payment or a transfer of economic value.

On 22 January 2018, the Government published the outcome to its Indexation of Guaranteed Minimum Pension (GMP) in public service pension schemes consultation, concluding that the requirement for public service pension schemes to fully price protect the GMP element of individuals' public service pension would be extended to those individuals reaching State Pension Age (SPA) before 6 April 2021. HM Treasury have advised that public sector pensions already have a method of to equalise guaranteed minimum pension benefits. No adjustments are therefore considered necessary to the value of liablilities as a result of this outcome.

# NOTTINGHAMSHIRE AND CITY OF NOTTINGHAM FIRE AND RESCUE AUTHORITY ANNUAL GOVERNANCE STATEMENT

# 1.0 SCOPE OF RESPONSIBILITY

- 1.1 Nottinghamshire Fire and Rescue Authority (the Authority) is responsible for ensuring that there is a sound system of governance (incorporating the system of internal control). It needs to ensure its business is conducted in accordance with the law and proper standards, and that public money is safeguarded, properly accounted for and used economically, efficiently and effectively. The Authority also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvements in the way in which its functions are exercised having regard to a combination of economy, efficiency and effectiveness.
- 1.2

In discharging this overall responsibility, the Authority is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, use of its resources and including arrangements for the management of risk and the maintenance of an effective internal control environment.

- The Authority has approved and adopted a code of corporate governance, which is consistent with the principles of the CIPFA / Solace framework *Delivering Good Governance in Local Government*.
- 1.4

1.3

This statement sets out how the Authority has complied with the code and also meets the requirements of regulation 6 of the Accounts and Audit (England) Regulations 2015 in relation to the publication of an annual governance statement.

2.0

2.4

# 2.1 THE PURPOSE OF THE GOVERNANCE FRAMEWORK

The governance framework comprises the systems, processes, cultures and values for the direction and control of the Authority and the activities through which it accounts to, engages with and leads the community. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate and cost-effective services.

2.2 to the delivery of appropriate and cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is part of an on-going process designed to identify and prioritise the risks to the achievement of Nottinghamshire Fire and Rescue Authority's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently,

2.3 effectively and economically.

A key element of the Internal Control Environment is the development and maintenance of Strategic, Corporate and Departmental risk registers which are understood and managed by senior managers.

The governance framework has been in place at the Authority for the year ended 31 March 2019 and up to the date of the 2018/19 Statement of Accounts. In 2016/17 a full review of the Local Code of Corporate Governance was carried out and a new Local Code was adopted in line with the CIPFA / Solace framework which was revised in 2016.

#### 3.0 THE GOVERNANCE FRAMEWORK

- 3.1 In addition to the Annual Governance Statement the Authority has a Code of Corporate Governance that the Authority will commit to in carrying out its duties and responsibilities. In this document, officers have identified against each of the Code's principles what source documentation or existing practice demonstrates how the Authority complies with the principles that make up the Code.
- 3.2 In developing a code of corporate governance, the Authority had the aim of seeking compliance with the CIPFA / Solace guidelines and recognised that these constitute good practice for local authority organisations.
- 3.3 The Local Code of Corporate Governance was adopted by the Authority in February 2017. This Annual Governance Statement, and the annual review of governance is against this framework.
- 3.4 Summarised below are some of the key elements of the systems and processes that underlie the Authority's governance arrangements:

# 3.5 Identifying and Communicating the Authority's vision and outcomes for citizens and service users

- 3.5.1 After consulting with the citizens of Nottinghamshire and service users, assessing current risks and service priorities, the Authority prepares an Integrated Risk Management Plan (IRMP) that sets out the vision and service objectives for the organisation. The IRMP covering 2014 2019 has now been replaced with a new Strategic Plan 2019 2022 which was approved by Fire Authority in February 2019.
- 3.5.2 The Authority's vision is "Creating Safer Communities" and it strives to deliver this by developing a set of cohesive business plans and working in partnership with others to provide an excellent, affordable service to all the diverse communities of Nottinghamshire. To deliver this the Authority has established three strategic aims, which are:
  - to provide high quality services;
  - to offer strong governance and financial sustainability; and
  - to ensure that our employees are engaged and motivated.

# 3.6 Monitoring the achievement of the Authority's objectives through a comprehensive performance management framework

3.6.1 The Service operates a system of cascading business plans. The IRMP is the highest level and from this an annual corporate plan is produced followed by a series of departmental and functional business plans. Progress against these plans is regularly reported on to the Executive Delivery Team (EDT) and the Strategic Leadership Team (SLT). Officers also report on progress and outcomes to the relevant committees of the Fire Authority.

## 3.7 The Internal Control Environment

3.7.1 The Authority's internal control environment comprises many systems, policies, procedures and operations. These can be broadly split into risk management, internal check/financial control and internal audit. Internal check and financial control are targeted towards financial matters whereas risk management has a much broader brief and is more associated with the risk of non-achievement of objectives and targets. The system cannot eliminate all risks of failure to achieve the Authority's aims and objectives. Once a risk has been identified the Authority, where possible, will eliminate that risk. If this is not possible or not cost effective then procedures are established to manage the risk effectively, efficiently and economically. Some of the significant control processes are outlined below:

## 3.7.2 Policy and Decision Making Process

The Authority has democratic control over its activities via an approved committee structure with agreed powers and duties that are periodically reviewed. The Authority has a written constitution that sets out how the Authority operates, how decisions are made and the procedures which are followed to ensure these are efficient, transparent and accountable. There is a formal briefing process prior to reports being finalised for Committee or Fire Authority meetings thus allowing key Members an opportunity to scrutinise proposed reports in detail. The Authority also runs Member seminars and training sessions to help Members discuss issues in more detail and in an informal environment.

## 3.7.3 Management Structure

The Authority has a clear management structure with defined roles and responsibilities. The Strategic Leadership Team includes all department heads as well as the Principal Officers. The current structure empowers managers to make appropriate decisions but also places accountability at the centre of this process.

The Authority has an Executive Delivery Team which is comprised of all the Departmental Heads and augmented by specialists as required. As part of a more empowering style of management this group has decision making powers with only the most significant or challenging decisions reserved for the Strategic Leadership Team. These arrangements enable good quality decision-making.

The Authority has an approved scheme of delegation to officers that is reviewed periodically by the Chief Fire Officer and the Clerk to the Fire Authority, with any changes being approved by the Fire Authority.

# 3.7.4 Established Policies, Procedures & Regulations

The Authority ensures compliance with established policies, procedures, laws and regulations. The information regarding policies and procedures is held on the intranet, and these are continually enhanced and developed through the introduction of new policies and procedures as and when required. The Authority has established policies on anti-fraud and whistleblowing. The Authority carries out a regular review of financial regulations which clearly define how decisions are taken and the processes and controls required to manage risk. The list below outlines some of the key policies and process in place to enhance the internal control system, which are reviewed as and when required:

- Treasury Management Strategy
- Procurement Strategy
- Financial Regulations & Standing Orders
- Scheme of Delegation
- Counter Fraud, Money Laundering, Corruption and Bribery Policy
- Whistleblowing Policy
- Complaints procedure
- Code of Corporate Governance
- Constitution
- Code of Conduct
- Equality and Diversity schemes
- Workforce plan and establishment model

- Full range of robust policies and procedures to underpin the conduct of staff from operational procedures, discipline processes, through to performance development reviews

## 3.7.5 Internal Audit Function

The Authority has a strong Internal Audit function arrangement with Nottinghamshire County Council, and has well-established protocols for working with External Audit.

## 3.7.6 Risk Management Strategy

The Authority has a well-established and embedded risk management strategy. This is managed at the corporate/strategic level by The Finance and Resources Committee which receive regular reports on risk exposures both in terms of existing and emergent risk. Members scrutinise risk registers and receive explanations for changes. The Committee is advised by the Head of Finance and the Service's Risk Manager on behalf of the Chief Fire Officer.

The system of internal control is based on an ongoing process designed to identify and prioritise risks to the achievement of Service policies, aims and objectives, to evaluate the likelihood and impact of those risks being realised and facilitate a risk management culture to enable risks to be effectively assessed, managed, monitored and reported.

# 3.7.7 Best Value Duty

The Authority ensures the economical, effective and efficient use of resources, and secures continuous improvement in the way in which its functions are exercised, by having regard to a combination of economy, efficiency, and effectiveness as required by the Best Value duty. The requirement to deliver services within a reducing budget over recent years has increased the focus on Best Value and the Authority has procurement policies in place, providing a framework within which to buy goods and services which offer good value for money.

#### 3.7.8 Financial Management

Financial management in the Authority and the reporting of financial standing is undertaken through a financial system which integrates the general ledger, sales ledger and purchase ledger functions and facilitates good budgetary control. Budget Managers are supported by Finance Officers in the use of this system for monitoring financial performance.

# 4.0 **REVIEW OF EFFECTIVENESS**

- 4.1 The Authority has responsibility for conducting a review of the effectiveness of its governance framework including the system of internal control, at least annually. The review of effectiveness is informed by the work of the Strategic Leadership Team and other senior managers within the Authority who have responsibility for the development and maintenance of the governance environment, the Internal Audit annual report, and also by comments made by the external auditors and other review agencies and inspectorates.
- 4.2 Maintaining and reviewing the effectiveness of the governance framework throughout the financial year has been carried out by the following:
  - The Authority and its Committees
  - Management Review
  - Internal audit
  - External bodies

# 4.3 **The Authority and its Committees**

- 4.3.1 The Authority has reviewed the vision and strategic service objectives as part of the development of the Strategic Plan, creation of the year 1 corporate plan and as part of the budgeting process. The budgeting process also had a measure of Member scrutiny with the Chair of the Finance and Resources Committee taking an active role.
- 4.3.2 At the annual general meeting in June the format and structure of its democratic decision process was reaffirmed and approval was given to the powers and make-up of the following committees:

The Policy and Strategy Committee The Finance and Resources Committee The Community Safety Committee The Human Resources Committee

- 4.3.3 In addition to the above there are also panels for appointments, Equalities, Personnel matters and the Firefighters' Pension Schemes.
- 4.3.4 Terms of reference and responsibilities for all these Committees form part of the Authority's Governance arrangements.

# 4.4 Management Review

- 4.4.1 Included in the day to day management of the organisation are a number of key officers, systems and procedures designed to provide core elements of the internal control mechanism, with a nominated lead officer responsible for reviewing the effectiveness of these systems.
- 4.4.2 There is a system of performance management and review embedded within the Authority's management structure and processes. The 2014/19 Integrated Risk Management Plan and the 2019/22 Strategic Plan set out the Authority's key objectives and these are reflected in annual departmental business plans. These plans are then monitored by Corporate Support and managed by the individual departmental management teams.

- 4.4.3 Risk management at the strategic / corporate level forms part of the overall responsibilities of The Finance and Resources Committee and Members of this committee take a keen interest in Risk Management and receive update reports every six months. Risk Management is an integral part of project management and business planning within the Corporate Support department and both this and operational risk management are considered strong. The Service has a Risk Assurance Team which is responsible for corporate risk, operational risk and health and safety risk. The purpose of this is to enhance the co-ordination of assurance activities and management of risk within the Service.
- 4.4.4 The Authority employs appropriate professional staff:

- A Statutory Monitoring Officer is responsible for ensuring the legality of Authority actions and supporting the Committee decision making process. No actions of the Authority were deemed ultra vires in the year. All relevant laws and regulations are being complied with, although a correction of the tax treatment of car leasing arrangements and essential user lump sums was required during the year following an independent tax audit requested by the service. The monitoring officer is a qualified solicitor provided on a contractual basis to the Authority by the Legal Services Department of Nottingham City Council. This arrangement also includes support for the Authority's wider governance structure.

- A Responsible Finance Officer is appointed as the independent Treasurer to the Authority to ensure the proper and effective administration of the financial affairs of the Authority. The Strategic Leadership Team ensures that the Authority approves a realistic and affordable financial plan for both revenue and capital expenditure which links to the IRMP / Strategic Plan. The Authority continued to ensure it had good arrangements for managing its finances including strong leadership throughout the year. The financial planning process is well embedded and understood across the Authority by staff and Members. An in house financial team managed by the Head of Finance maintains the correct competencies and ensures that the Strategic Leadership Team receives all appropriate information to support the key decisions and objectives of the service.

- 4.4.5 In addition to the Treasurer the Authority also employs a Head of Finance who fulfils the role of Chief Financial Officer. This post holder is responsible for advising both senior managers and elected members on all financial matters. This is a role shared with the Treasurer who is seen to act independently of the Strategic Leadership Team's advice to the Fire Authority. In reality, these two officers work very closely together. Both officers are professionally qualified and have many years' experience within Local Government finance.
- 4.4.6 A full review was most recently carried out in 2015 of the role of Chief Financial Officer and, always accepting that the key statutory responsibilities under Sections 114 of the Local Government and Finance Act 1988 are held by the Treasurer, all of the principles set out in the CIPFA document *The Role of the Chief Financial Officer* are met.
- 4.4.7 Budget monitoring remains robust at both strategic and service level via the production of monthly financial monitoring reports for both Capital and Revenue budgets. These reports as well as being scrutinised by budget managers are also reported to the Strategic Leadership Team and quarterly to the Finance and Resources Committee.

- 4.4.8 Functional Heads also exercise a detailed degree of budget monitoring against the capital programme.
- 4.4.9 The External Auditor approved an unqualified Statement of Accounts for 2017/18 and it is anticipated this will be repeated in 2018/19. A presentation by the Head of Finance on the final accounts by way of a detailed year-end report to the Authority helped to communicate the year-end position to Members in a clear and understandable format.
- 4.4.10 Towards the end of the financial year, Internal Audit reviewed the Authority's governance arrangements against the Local Code of Corporate Governance adopted by the Authority in February 2017. The audit judged the authority to have a reasonable level of assurance, with no recommendations being made requiring immediate action. Six lower priority recommendations were made, which are being addressed.

4.4.11

In all, 26 policies have been reviewed during the year. These were mostly operational, ICT and Human Resources related but did include the Counter Fraud and Money Laundering Policy and the Business Continuity Management Policy.

Under the Civil Contingencies Act (2004) (Part 1. Para 2(1) (C)) and The Fire and Rescue Services Act 2004 there is a duty for all Category 1 Responders to prepare plans to ensure so far as reasonably practicable, that if in an emergency the Service can perform its core functions. NFRS has been developing its Business Continuity Management System (BCMS) for many years. Business Continuity plans have been reviewed during the year and a table top exercise was undertaken in November 2018 to test BCM arrangements. These exercises will be undertaken at regular intervals to ensure that the service has the capability to meet its obligations.

Work continues on a new performance management framework. New software has been purchased and is in the process of being populated. The aim of this work is to
4.4.13 improve the management of organisational performance and to increase accountability to the community in respect of the way that services are delivered.

In addition to the usual Internal and External Audit reviews, the Authority has had its first inspection by Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS) which took place in January and February 2019. The inspection focused on Efficiency, Effectiveness and People and will provide a useful benchmarking opportunity against other Fire Authorities. The Inspection delivered an overall rating of Requires Improvement. Whilst some areas of perfomance were awarded a rating of Good (protecting the public through fire regulation and responding to national risks) other areas were judged to be requiring improvement. Many of these areas were already identified as areas requiring improvement in the Service's Strategic Plan. The Service will continue to monitor progress against the Strategic Plan and HMICFRS recommendations.

The Authority published its first Efficiency Plan (Sustainability Strategy) back in 2016/17 to cover the period up to 2019/20. The plan set out targets for achieving savings over
 4.4.15 the period and update reports are regularly received by Fire Authority. In February 2018 Fire Authority approved the implementation of a mixed crewing model at both Ashfield and Retford fire stations which saw the replacement of overnight wholetime duty system cover with an on call duty system cover at the two stations from April 2019.

# 4.5 Internal Audit

- 4.5.1 The Authority procures its internal audit service under a contract with Nottinghamshire County Council and the arrangement and service was in accordance with the UK Public Sector Internal Audit Standards. The internal audit plan for 2018/19, prioritised by a combination of the key internal controls, assessment and review on the basis of risk, was approved by the Finance and Resources Committee during the year. All internal audit reports included an assessment of the internal controls and prioritised action plans, if relevant, to address any areas needing improvement. These reports were submitted to the Chief Fire Officer, the Head of Finance and the relevant managers as appropriate. All finalised reports were submitted to the Finance and Resources Committee acting in its role as Audit Committee.
- 4.5.2 The Annual Internal Audit Report, which will be reported to the Finance and Resources Committee during 2018 concluded that:

"From the work carried out during the 2018/19 financial year, we have been able to satisfy ourselves that the overall level of internal control is satisfactory and provides a good basis for effective financial and resource management".

# 4.6 External Review

The External Auditors are required by the International Standard on Auditing 260 (ISA 260) to communicate about the audit of the Authority's financial statements with those charged with governance. This communication is in the form of a written report which was presented to Members in July 2018.

The principal purposes of the Auditors' report are:

4.6.2

- To present key issues identified during the audit of the financial statements for the year ended 31 March 2018 and any material misstatements in the accounts

- To report on any key issues for governance

- To report on the Auditors' Value for Money conclusion

- To give an "audit opinion" on the financial statements

- To report on the implementation of any recommendations in the previous year's ISA 260 report

- To seek approval to the management representation letter, which confirms the Authority's responsibilities and actions in relation to the financial statements

- 4.6.3 The ISA 260 report for the 2017/18 Statement of Accounts from KPMG LLP confirmed that the quality of the accounts was good. The audit did not identify any material or significant errors in the financial statements. There were no presentational corrections required and no adjustments required to accounting policies.
- From 2018/19, the audit of the final accounts will be provided by Ernst & Young LLP.
   Three risks were identified in their External Audit Plan for 2018/19. These related to the risk of management override in order to perpetrate fraud, valuation of assets and valuation of the pension liabilities. These areas will be reviewed as part of the 2018/19 audit.

# 5 SIGNIFICANT ISSUES FOR GOVERNANCE IN 2019/20

- 5.1 The Fire and Rescue National Framework for England came into force on 1 June 2018. Every fire and rescue authority must have regard to the Framework in carrying out their functions. Every authority must publish an annual statement of assurance of compliance with the framework. This will be presented annually to Fire Authority in September.
- 5.2 The framework addresses the requirements of the Policing and Crime Act 2017. This Act has introduced the duty for emergency services to consider collaboration opportunities in all that they do and, although much collaborative work already takes place, this will drive further collaboration over the coming years. The Act also allows Police and Crime Commissioners to take over responsibility for fire and rescue where a local business case is made and this may lead to significant changes in governance for the fire sector in the future.
- 5.3 In September 2017 Members agreed NFRS's collaboration strategy. The strategy identified that a Strategic Collaboration Board (SCB) should be established to provide oversight of the collaboration workstreams. The SCB should report into the existing Fire Authority structures and does not have autonomy as a decision-making body.
- 5.4 In February 2019 Fire Authority approved entering into a collaborative agreement with the Office of the Police and Crime Commissioner of Nottinghamshire for a joint headquarters. In June 2019, the Joint Control room will open which will provide the control room service for both Derbyshire and Nottinghamshire Fire and Rescue services. In addition to these projects, other collaboration opportunities are being identified and developed. This increased level of collaboration will also lead to changes in governance for these service areas.
- 5.5 Another feature of the new legislation was the creation of a new statutory inspectorate for fire and rescue services. The service has had its first inspection early in 2019 with the report due to be published in the summer. The service will need to ensure that governance arrangements are in place to deliver any required changes.
- 5.6 The National Framework contains the continued requirement for the authority to have an Integrated Risk Management Plan (IRMP). The Authority's Strategic Plan sets out the strategic objectives of the organisation and how the service will aim to achieve them. The plan will help align resources to the corporate priorities when the Medium Term Financial Strategy is developed in the autumn.
- 5.7 The 2019/20 budget process identified an ongoing budget deficit in the region of £800k. The Authority has funding agreed for 2019/20, but beyond this, funding levels will be agreed as part of the spending review. In normal circumstances, this would provide the service with a 4 year funding projection. However, due to the ongoing Brexit negotiations, it is likely that there will be a delay in the spending review and a 1 year agreement will be negotiated over the summer. Work is ongoing on the revision of the Fire Funding Formula and the methodology for business rates distribution.

- 5.8 There is a significant amount of uncertainty regarding pensions. The change in the discount rate applied to future payments into the pension scheme has increased the service's employer liability by £2.57m. For 2019/20 the Home Office has provided additional grant of £2.34m but the future of this additional funding is uncertain. There is also an ongoing court case regarding the transition arrangements in the 2015 firefighter's pension scheme. These have been judged to be discriminatory on the grounds of age. Depending on the remedy, there may be considerable additional costs which will need to be met.
- 5.9 The Service may also be affected by the UK's exit from the European Union, but at this stage in the process the impacts are unclear. The risk associated with "Brexit" is on the Authority's strategic risk register and will continue to be monitored and managed as appropriate.
- 5.10 With so much financial uncertainty, the Authority needs to ensure that the service continues to operate within a balanced budget. The Medium Term Financial Strategy will need to be a prudent but flexible document and identify different options for creating savings in future years, allowing for the impact of any budget reductions to be delivered in a manageable way.
- 5.11 During the coming year, the Service will seek to address the above matters through its current structures and processes to further enhance governance arrangements.

Signed.....

Signed.....

Councillor Michael Payne CHAIR OF THE FIRE AUTHORITY John Buckley CHIEF FIRE OFFICER