

## Community Risk Review and Assessment of Risk

Nottinghamshire Fire and Rescue Service
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## Index of Multiple Deprivation

Ministry of Housing, Communities and Local Government: 2019 IMD Data. This information is licensed under the terms of the Open Government Licence.

## Energy Performance Certificates

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## Report Overview

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## Executive Summary

The main purpose of this project was to provide an evidence base to NFRS to support its CRMP and strategic decision making.

While the objective was to provide evidence as a basis for internal decisions, some of the key points arising that NFRS may wish to consider are as follows:

- ORH has provided evidence that can be used in refining NFRS's approach to targeted prevention and protection work.
- There is potential for NFRS to improve wholetime turnout times, which in turn improve response times and the response to risk.
- In terms of station locations, if the opportunity arose to relocate Edwinstowe station to Ollerton junction, this could provide improved cover. The location at Ollerton junction repeatedly arose as a good location in the various strands of location optimisation modelling.
- If NFRS were looking to increase pumping appliance provision in any areas, the evidence in this report suggests the greatest scope for improvement would involve considering options around Mansfield and/or Ashfield stations.
- If NFRS were to consider a reduction in wholetime pump provision in any areas, the evidence in this report suggests options rationalising the crewing between London Road and West Bridgford, which are in relatively close proximity to one another.


## Introduction

Nottinghamshire Fire and Rescue Service (NFRS) commissioned Operational Research in Health Limited (ORH) to undertake this independent fire cover review and strategic assessment of risk.

NFRS is preparing for an update of its Community Risk Management Plan (CRMP).
This work involves identifying and assessing the risks across the service and ensuring that resourcing is in place to best address this risk.

This report is an evidence base which makes use of NFRS data. ORH has assessed alternative response operations and used further data sources to identify risk characteristics to inform prevention and protection strategies.

This report does not constitute a stand-alone piece of work, but needs to be considered in the wider NFRS context alongside professional judgement, local knowledge, statutory duties, financial considerations and other strategic priorities.

ORH has significant experience of working with fire and rescue services and other emergency services, with more information provided on the following pages and at http://www.orhltd.com/

ORH helps emergency services around the world to optimise resource use and respond in the most effective and efficient way.

We have set the benchmark for emergency service planning, with a proven approach combining rigorous scientific analysis with experienced, insightful consultancy. Our expert team uses sophisticated modelling techniques to identify opportunities for improvement and uncover hidden capacity. Simulating future scenarios ensures that solutions are objective, evidence-based and quantified.

Every organisation faces a unique set of challenges, so remaining independent and flexible allows us to deliver an appropriate solution every time. The outputs of our work enable clients to make robust, data-driven decisions and explain them clearly to stakeholders.

ORH's approach is always tailored to the needs of the client. Above all, we are committed to getting it right, for the good of our clients and the people who rely on their services.

## ORH Support to FRSs



## Scope

The agreed scope between NFRS and ORH is summarised as follows:

| Scope Area | Detail |
| :--- | :--- |
| Station Optimisation | o Identify the optimal blank-canvas deployment of pumps <br> o Identify the optimal deployment of pumps at existing station <br> locations <br> o Identify the optimal site for relocating stations on the 10 -year <br> capital plan |
| Appliance Risk Prioritisation | Assess the impacts of removing each of the 30 pumps individually |
| Response Time Review | Assess alternative metrics for measuring response performance, <br> considering types of incidents, reporting areas and responder number |
| Specials Review | Identify the optimal stations to deploy: <br> o Ariel Ladder Platforms <br> o Command Support Units <br> o Technical Rescue Vehicles <br> o Animal Rescue Units |
| Building Risk Integration | Assess the coverage provided to static risk profiles |
| Prevention and Protection | Identify the characteristics of demographics and the built environment <br> that have the strongest relationship to incidents occurring to inform <br> prevention and protection activities |



## Prevention and Protection: Risk Factors

## Document Navigation

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Variable Importance

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RTCs: Variable Importance
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## Context

The Fire and Rescue National Framework for England states that fire and rescue authorities have a responsibility to "identify and assess all foreseeable fire and rescue related risks their communities might face". One of the three key priorities is to:
"Identify and assess the full range of foreseeable fire and rescue related risks their areas face, make provision for prevention and protection activities and respond to incidents appropriately."

In July 2017 Her Majesty's Inspectorate of Constabulary and Fire \& Rescue Services (HMICFRS) extended its remit to include inspections of England's fire and rescue services. It now assesses and reports on the efficiency, effectiveness and people of the 45 fire and rescue services in England. As part of the 'effectiveness' evaluation, HMICFRS focuses on:
"How well the fire and rescue service understands its current and future risks, works to prevent fires and other risks, protects the public through the regulation of fire safety, responds to fires and other emergencies, and responds to national risks."

## Context: HMICFRS + 'State of Fire'

Improvements required
in the way it: Understands the risk; prevents risks; and responds to emergencies

In many services, prevention, protection and response work takes place in isolation


- 'Risk' has always been a multi-faceted topic, and a word that would have 50 different definitions from 50 different fire services.
- While there are national plans to unify FRSs approach, individual services will retain responsibility for determining how 'risk' informs their CRMP.
- Services need to be sensitive and responsive to local risk including understanding when and where demand may be at its highest to make sure that enough resources are available and to target community safety.


## Scope

- Consult with NFRS to identify:
- Incident types to assess in the project
- Data sources to evaluate risk
- Collect, cleanse, and assess data suitability for use in the project.
- Undertake modelling to identify the characteristics with the strongest relationships to the likelihood of incidents occurring at LSOA level.
- Use UPRN level data to explore characteristics associated with dwelling fires.
- Use incident level descriptive factors and explore their relationship to different consequence measures.


## Objectives

- The overall objective is to evidence and quantify risk
- Highlight factors that do and do not strongly align to risk



## Approach: LSOA Level Assessment

ORH worked with NFRS to identify the incident categories that NFRS must plan for, taking account of differences in the frequency, location and consequence of incidents.

For each category, ORH sought to identify the likelihood of an incident occurring by LSOA in Nottinghamshire through analysis and modelling. This was based on a wide range of suitable data sources where there may be a link to the likelihood of incidents.

ORH created a database of all LSOAs in Nottinghamshire, populated with the historical incident data and all potential data sources, building up an extensive profile of every LSOA.

ORH applied Random Forest modelling and statistical analysis to identify which factors were good indicators for the likelihood of each of the different risk categories. The outputs from this work included:

- Ranked list of contributory factors to likelihood of incidents
- A database of LSOA risk for each incident category


## Approach: Overview

Incident<br>Types

Demand Variation

Relevant Fields

## Historical Incidents

Incident Locations

Data
Sources
People and Place Factors


Random Forest Model


Risk Factors

## Model Outputs

Risk
Maps

## Approach: Historical Incidents

ORH worked with NFRS to identify the incident categories that NFRS must plan for. These needed to be broad enough to be relatively likely to occur and would cause negative outcomes to people, property or infrastructure.

Distinct categories are required when there are differences in the likelihood of where incidents occur (geographical location) and/or the consequences of an incident. For example, where fires occur is very different from where RTCs occur, and the outcomes of these incidents are also very different.

NFRS provided incident and response data for the period January 2011 to December 2020.

## Incident Categories



## Approach: People and Place Factors

In order to profile areas and identify characteristics in terms of their relationship to the likelihood of where incidents occur, ORH populated a database of all Lower Super Output Areas (LSOAs) with many datasets. This was mainly publicly available data at LSOA level but also data supplied by NFRS.


## Mosaic

- Population Characteristics
- Grand Index



## EPC

- Energy Rating
- Building Age
- Tenancy



## Census

- Occupation
- Car Ownership
- Education


## ONS

- Population
- House Prices
- Council Tax Bands


## Other Data

- Roads
- Geography
- Boundaries


## Data Sources

Population Data: ORH used Office of National Statistics (ONS) data to calculate the population by age and gender.

Deprivation Data: Index of Multiple Deprivation (IMD) 2019 data (from the MCLHG) was used to quantify and rank many different characteristics of deprivation.

Road Network Data: ORH holds detailed road network mapping data (including speed limits, road types and length) sourced from HERE.

Housing Data: Housing data from ONS was used to determine household occupancy and the value of houses.

Council Tax Bands: Valuation Office Agency data was used to identify the number of properties in each council tax band and give further data on the distribution of house prices across Nottinghamshire.

Domestic Building Data: ORH used Energy Performance Certificate (EPC) data from MCHLG to evaluate property characteristics. This data was only available for a proportion of properties.

## Selecting Relevant Data Fields

ORH collated over 500 data fields into a single database to provide a detailed description of each LSOA in Nottinghamshire.

Before commencing the modelling, we analysed these fields to gain an understanding of how they fall within NFRS. We then removed irrelevant data, for example, highly correlated fields where two indicators describe something very similar, and skewed data (where almost all LSOAs had a common value).

In total, 160 data fields were taken forward to the statistical modelling.


## Random Forest Models

ORH used Random Forest Modelling and statistical analysis to identify which factors are good indicators for each of the different risk categories.

Random Forest Models (RFMs) calculate a risk score by comparing historical incident demand levels and locations with many different combinations of base data variables.

With this comparison, the model determines relationships between variables and the demand pattern. Each variable is ranked based on its individual contribution, enabling the most important factors to be identified.

An area's final value is an aggregation of the individual variables; the modelling can quantify relationships, but not the characteristics that cause incidents.

An advantage of this approach is that if you can estimate how a factor in an area may change, you can identify how risk may be affected. This could especially be key to prevention and protection work.

## Approach: Random Forest Model

The aim of the RFM was to predict the risk level of every LSOA in Nottinghamshire (as opposed to a precise number of incidents).

The principle was to use machine learning techniques to identify significant patterns within the data that enable us to establish which factors are most closely linked to risk:

- Concept: Form 'decision trees' to ask the most pertinent questions that define risk and add information at each step.
- Model Setup: We 'trained' the model using a sample of data (80\% of LSOAs), using machine learning to identify best questions to ask. Following the sampling, the model was validated against the remaining $20 \%$ of LSOAs. This was repeated five times for completeness.
- Outputs: Predicted risk level by LSOA and key characteristics that contribute to risk.


## Clustering Data

For each incident type, ORH clustered the LSOAs in Nottinghamshire based on the number of incidents. This was conducted using a clustering algorithm to select appropriate groups.

The key objective of the RFM is to identify the key characteristics that LSOAs in a risk group share with each other, and the importance of these factors in predicting the level of risk.


## Predicted Risk Levels

LSOA Example 1


LSOA Example 2

0\%


- The output of the RFM for each incident category is a prediction of the risk level for all LSOAs in NFRS, based on the set of characteristics identified as being the most important for classifying the level of risk.
- For each LSOA, a percentage chance is given for the risk group in which it is categorised. In some cases this is a clear result, but other LSOAs could fall into one of several risk groups. For validation, we compared the highest risk category with actual incident numbers.


## 'Training' the Model (Validation)

Samples of the LSOA data were used to train the model to identify what characteristics you might expect in a 'very high' to 'very low' risk LSOA. All LSOAs were then evaluated in this manner to verify that the model has learned the key characteristics.

The model gives each LSOA a percentage chance of being in each group, rather than an absolute decision. There is a good alignment between 'actual' and predicted risk by LSOA:

- For Dwelling Fires, 94\% of LSOAs are in the same actual group or one category above or below

| Confusion Matrix | Predicted Group |  |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: |
|  | Very Low | Low | Moderate | High | Very High |  |
| Actual Group | Very Low | 101 | 74 | 6 | 1 | 0 |
|  | Low | 51 | 134 | 54 | 8 | 1 |
|  | Moderate | 5 | 63 | 61 | 26 | 8 |
|  | High | 0 | 4 | 40 | 12 | 8 |
|  | Very High | 0 | 0 | 6 | 6 | 10 |

There is good alignment between 'actual' and predicted risk by LSOA; this provides confidence that the model can be used to identify which characteristics have the strongest relationship to incidents occurring.

## Model Outputs

In the RFM, each characteristic is ranked based on the strength of its relationship to the risk measure. This allowed ORH to refine the model by discounting variables with a weak relationship to the historical incident pattern.

After removing these variables, the model was run for a second time to ensure that there was no significant loss to the explanatory power, and that the final group of variables accurately described the observed data.

Once the characteristics with the strongest relationship to the likelihood of incidents occurring were identified, they were combined to determine the risk score for that LSOA. Risk scores are presented relative to the highest risk LSOA for that incident/risk type.

The following sections are the outputs from the RFM, which aims to build a picture of risk through the combination of factors.

Full results are provided in a separate database for each incident category.

## LSOA Results

- Full results are provided in separate databases of all LOSAs, covering:
- A percentile grouping for each of the top ten variables
- The number of historical incidents
- The probability that the LSOA is Very Low to Very High risk and the most likely grouping for the LSOA
- For each potential risk factor, the LSOAs are clustered into groups (Top 1\%, Top 5\%, etc) based on their analysed value for this factor.
- Typically, where an LSOA has higher clusters for inputs, the LSOA will be higher risk. However, it is the combination of all these characteristics (not just the top ten) that produce the prediction of risk.
- Usually the LSOAs with the most incidents are predicted to be Very High or High risk. When this does not occur, it can be because:
- There was one year in the sample with an extraordinary peak in incidents
- The LSOA shares characteristics with a lower risk group



## Dwelling Fires

## Dwelling Fires

## Variable Importance

- The most important factor for predicting the category of Very Low to Very High risk is the Number of Households with no car/Van.
- For most variables, a higher value would suggest a higher level of risk, but this is not always the case; for example, where the percentage of households who own their house is a lower percentage, this may indicate that the risk is higher. Importantly, these are not always linear relationships between the variables and the level of risk.
- Most of the top factors are in some way linked to deprivation, which is not surprising, although there are some factors around the built environment; for example, properties with EPC F/G ratings, 1950-75 construction and number of flats.
- To target prevention, ideally it will be finding the people/places where these data points overlap.


## Dwelling Fires <br> Top 10 Risk Factors

| Short Name | Relative <br> Importance | Relationship | Origin |
| :--- | :---: | :---: | :--- | :--- |
| Households with no car/van | $100.00 \%$ | Positive | Census |
| \% Households who own/share own | $93.06 \%$ | Negative | Census |
| Income deprivation affecting older people | $59.23 \%$ | Positive | IMD |
| Occupancy room rating - fewer rooms than required | $56.42 \%$ | Positive | Census |
| People \& family household composition fine multi <br> occupancy dwelling | $54.61 \%$ | Positive | Mosaic |
| Work transport to work bus tram | $49.25 \%$ | Positive | Mosaic |
| Number of households with no adults in employment | $48.29 \%$ | Positive | Census |
| \% Households - social renting | $45.93 \%$ | Positive | Census |
| Number of flats | $45.44 \%$ | Positive | Census |
| Households Council Tax Band A | $41.69 \%$ | Positive | Valuation <br> Office |

The model has evaluated 100 s of potential risk factors.
These are the top 10 that it identified as giving the most accurate prediction of the risk of dwelling fires within an LSOA.

## Dwelling Fires

## Predicted Risk Cluster



- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.

Note: This map shows the total risk in an LSOA, not the risk density. LSOAs vary in geographical area (each LSOA has an average population of 1,500 , or 650 households).


## Outdoor Fires

## Outdoor Fires

## Variable Importance

- The most important factor for predicting the category of Very Low to Very High risk is the Crime Score.
- Three LSOAs (highlighted opposite) were removed from the risk assessment as they were outliers in terms of the number of incidents during the sample.



## Outdoor Fires

## Outliers

- These three LSOAs were removed from the risk assessment as they were outliers in terms of a significantly greater number of incidents during the sample compared to other LSOAs.



## Outdoor Fires

## Top 10 Risk Factors

| Short Name | Relative <br> Importance | Relationship | Origin |
| :--- | :---: | :---: | :--- | :--- |
| Crime score | $100.00 \%$ | Positive | IMD |
| Health deprivation \& disability score | $86.36 \%$ | Positive | IMD |
| No qualifications | $83.12 \%$ | Positive | Census |
| All bad health | $76.35 \%$ | Positive | Census |
| Streets length km | $70.18 \%$ | Positive | HERE |
| Occupation 2 professional occupations | $70.13 \%$ | Negative | NOMIS |
| Education skills and training score | $66.63 \%$ | Positive | IMD |
| Number of households with no adults in employment | $66.03 \%$ | Positive | Census |
| Area sq km | $65.78 \%$ | Positive | ONS |
| Population per sq km | $65.11 \%$ | Negative | Census |

## Outdoor Fires

Predicted Risk Cluster


- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.
- Most of the highest risk LSOAs are in urban areas.


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## Non-Residential Fires

## Variable Importance

- The most important factor for predicting the category of Very Low to Very High risk is the Number of Fulltime Employees (2019).
- Other highly ranked variables include factors related to sectors of industry:
- Hospitality Services
- Wholesale and Retail
- Shops and Other Retail Outlets
- Office and Administration
- There are plenty of data sources that relate to people and dwellings, but less information was available on other factors on the built environment, businesses, etc.
- The model's predicted risk levels are less confident for non-residential fires compared to dwelling fires.


## Non-residential Fires

## Outliers



- Four LSOAs were removed from the risk assessment as they were outliers in terms of the number of incidents during the sample.
- These were LOSAs which include the following locations where a high number of incidents occurred:
- HMP Ranby
- HMP Lowdham Grange
- HMP Nottingham and Nottingham City Hospital
- Queens Medical Centre Hospitals


## Non-Residential Fires

## Top 10 Risk Factors

| Short Name | Relative Importance | Relationship | Origin |
| :---: | :---: | :---: | :---: |
| Full time employees 2019 | 100.00\% | Positive | Census |
| Part time employees 2019 | 89.16\% | Positive | Mosaic |
| I Hospitality Services | 45.20\% | Positive | Experian |
| G Wholesale and Retail | 41.49\% | Positive | Experian |
| Shops and other Retail Outlets | 37.03\% | Positive | Experian |
| Office and Administration | 36.01\% | Positive | NOMIS |
| Constructed 19501975 | 27.57\% | Negative | EPC Data |
| StreetsLength Km | 27.37\% | Positive | HERE |
| Indoors Sub-domain Score | 25.50\% | Positive | IMD |
| Factories and Manufacturing | 23.51\% | Positive | Mosaic |

## Non-Residential Fire

## Predicted Risk Cluster



- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.
- Most of the highest risk LSOAs are in urban areas.



## Other Residential Fires

## Other Residential Fires

## Variable Importance

- The most important factor for predicting the category of Very Low to Very High risk is the People \& Family Household composition Family Plus other adults from Mosaic data.
- Factors associated with Health deprivation are also highly ranked factors.
- The model's predicted risk levels are less confident for other residential fires compared to dwelling fires.


## Other Residential Fires

## Top 10 Risk Factors

| Short Name | Relative <br> Importance | Relationship | Origin |
| :--- | :---: | :---: | :---: |
| People \& Family Household composition Family Plus <br> other adults | $100.00 \%$ | Positive | Mosaic |
| Health Deprivation \& Disability Score | $85.82 \%$ | Positive | IMD |
| Frailty Group3 | $83.88 \%$ | Positive | Exeter |
| \% Population 16+ highest qualification Level3 | $83.74 \%$ | Positive | Census |
| Households Council Tax Band A | $81.45 \%$ | Positive | Valuation Office |
| All Bad health | $80.89 \%$ | Positive | Census |
| BH AbsHMax group 30to60 | $78.61 \%$ | Positive | Gazetteer |
| Number of Flats | $77.81 \%$ | Positive | Census |
| Occupation 9 Elementary occupations | $72.86 \%$ | Positive | NOMIS |
| Full time employees 2019 | $72.09 \%$ | Positive | Census |

## Other Residential Fire

## Predicted Risk Cluster



- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.
- Most of the highest risk LSOAs are in urban areas.



## Vehicle Fires

## Vehicle Fires

## Variable Importance



- The most important factor for predicting the category of Very Low to Very High risk is the Total Street Length (km) combined in the LSOA.
- Area and Population are also important variables, however there are some demographic factors in the top ten variables:
- No Qualifications
- Crime Score
- Three LSOAs were removed from the risk assessment as they were outliers in terms of the number of incidents during the sample.


## Vehicle Fires

## Outliers



OW

## Vehicle Fire Risk

## Top 10 Risk Factors

| Short Name | Relative <br> Importance | Relationship | Origin |  |
| :--- | :---: | :---: | :---: | :---: |
| StreetsLength Km | $100.00 \%$ | Positive | HERE |  |
| Area sqKm |  | $78.61 \%$ | Positive | ONS |
| PopPerSqKm | $66.06 \%$ | Negative | Census |  |
| No qualifications | $61.56 \%$ | Positive | Census |  |
| MajHwyLength Km | $56.30 \%$ | Positive | HERE |  |
| Full time employees 2019 | $49.98 \%$ | Positive | Census |  |
| \% Population 16+ highest qualification Level3 | $46.28 \%$ | Negative | Census |  |
| Crime Score | $42.21 \%$ | Positive | IMD |  |
| \% Population 16+ highest qualification Level 4 and | $39.60 \%$ | Negative | Census |  |
| above |  | $36.30 \%$ | Positive | Census |
| All Bad health |  |  |  |  |

## Vehicle Fires

## Predicted Risk Cluster



- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.
- Most of the highest risk LSOAs are in rural areas.



## RTCs

## RTCs: Variable Importance

- As with vehicle fires, the most important factor for predicting the category of Very Low to Very High risk for RTCs is the Total Street Length (km).
- Other geographical and population variables are of importance.
- The assessment of RTCs was based on the LSOA in which the RTC occurred.
- Stats 19 data for the home locations of persons involved in RTCs was not available for Nottinghamshire; this would be a potential improvement to the assessment of RTC risk.


## RTCs: Top 10 Risk Factors

| Short Name | Relative <br> Importance | Relationship | Origin |  |
| :--- | :---: | :---: | :---: | :---: |
| StreetsLength Km | $100.00 \%$ | Positive | HERE |  |
| MajHwyLength Km |  | $96.67 \%$ | Positive | HERE |
| Area sqKm | $79.22 \%$ | Positive | ONS |  |
| Population Per SqKm | $65.94 \%$ | Negative | Census |  |
| Primary Route Length Km | $42.45 \%$ | Positive | Census |  |
| Full time employees 2019 |  | $38.30 \%$ | Positive | Census |
| A Country Living | $36.83 \%$ | Positive | Mosaic |  |
| Mosaic Money Affluence | $33.83 \%$ | Positive | Mosaic |  |
| Geographical Barriers Sub-domain Score | $31.88 \%$ | Positive | IMD |  |
| All categories Long term health problem or disability | $31.19 \%$ | Positive | Census |  |

## RTCs: Predicted Risk Cluster



- Using the top ranked risk variables, the model predicts the risk level in each LSOA.
- This map summarises the output in terms of whether each LSOA is most likely to be Very Low to Very High risk.
- Most of the highest risk LSOAs are in rural areas.



## UPRN Level Dwelling Fire Risk

## UPRN Approach

In addition to assessing risk at LSOA level, ORH used a similar approach to defining risk at Unique Property Reference Number (UPRN) level.

At UPRN level there are a limited number of relevant and usable data sources, but the following were used:

- Mosaic Grand Index - Probabilistic information about the residents of the property
- Mosaic data - Information about the LSOA of the property.
- Exeter data
- EPC/Gazetteer - information about the property itself

These datasets were linked together using the UPRN to provide a detailed description of each domestic property and its surrounding area. The incident data provided by NFRS identifies the UPRN where the incident occurred.

## Dwelling Fires - UPRN Level <br> Variable Importance

- The most important factor for predicting the resulting risk is the Construction Period, with properties constructed from the late 1960s to the early 1990s at greater risk than other properties.
- A number of factors from the EPC data are some of those that are topranked. These factors are known information about a property as opposed to probabilistic information from Mosaic.
- ORH has ranked each UPRN from highest risk to lowest risk.
- If known information about a property or its inhabitants was to become available (for example, if NFRS are in receipt of a referral), NFRS should still target these appropriately.


## Dwelling Fires - UPRN Risk Factors

| Indicator | Influence | Data Source |
| :---: | :---: | :---: |
| Construction Period | Late 60s to Early 90s | EPC |
| EPC Energy Rating | G/F/B | EPC |
| Property Type | Flats | EPC |
| In Receipt of Housing Benefit | Positive | MOSAIC |
| Affluence Score | Negative | MOSAIC |
| Social Grade D/E | Positive | MOSAIC |
| Has Private Medical Insurance | Negative | MOSAIC |
| Does not Exercise | Positive | MOSAIC |
| SEC 3 Intermediate | Negative | MOSAIC |
| Council or Housing Assosiation Resident | Positive | MOSAIC |
| Socail Grade A/B | Negative | MOSAIC |
| Difficult to live on Present Income | Positive | MOSAIC |
| In Receipt of Council Tax Benefit | Positive | MOSAIC |
| Drank Alcohol in the Previous 12 Months | Negative | MOSAIC |
| Mean Residential Property Value | Negative | MOSAIC |
| SEC 2 Lower Managerial Admin and Professional | Negative | MOSAIC |
| Social Grade C1 | Negative | MOSAIC |
| Day to Day Activities Limited a Lot | Positive | MOSAIC |
| IMD | Positive | MHCLG |
| University Degree or Higher | Negative | MOSAIC |
| In Receipt of Pensiion Credit | Positive | MOSAIC |
| In Receipt of ESA | Positive | MOSAIC |
| Mean Household Income | Negative | MOSAIC |
| Smoked e-Cigarette in Previous 12 Months | Positive | MOSAIC |
| Length of Residency Between 1 and 3 Years | Positive | MOSAIC |
| Length of Residency $>11$ Years | Negative | MOSAIC |
| Length of Residency < 1 Year | Positive | MOSAIC |
| Renting | Negative | MOSAIC |
| Length of Residency Between 4 and 10 Years | Positive | MOSAIC |
| Smoker | Positive | MOSAIC |
| IMD Education | Positive | MHCLG |

## Dwelling Fires - UPRN Risk

Prioritising Properties to Visit
——Targeted Visits _ Random Visits


## Dwelling Fires - UPRN Summary

The model identified key risk factors associated with the occurrence of dwelling fires. These relate to the home, its inhabitants and the local environment.

Mosaic information is presented as probabilities. When concrete information exists about a property/individual, the key factors can be used as a checklist.

Using this approach, visits can be targeted towards riskier properties and individuals, minimising redundancy.

However, if definitive information becomes available about a person or property, these can be targeted appropriately.

The model score for each property has been provided to NFRS separately.


## Severity

## Incident Severity Approach

A Random Forest Model was unable to find significant links between descriptive information about an incident and different measures of outcomes.

Much of the descriptive information at incident level is similar regardless of the incident outcome.

As an alternative, a narrower statistical model was used to discover the significant links between the following descriptive factors and measures of severity (and whether a significant link was found):

| Cause | Outcome |  |
| :--- | :---: | :---: |
|  | Casualty | Fire Spread |
| Ignition Cause | Significant | Not-Significant |
| Motive | Significant | Significant |
| Mosaic Indicators | Not-Significant | Not-Significant |
| Response Time | Not-Significant | Not-Significant |

## Dwelling Fire - Severity

## Casualty Source of Ignition

| Source of Ignition | No Casualty | Casualty | Total Incidents | Proportion of Incidents With Casualty | Statistically Significant Difference |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cooking Appliance | 928 | 154 | 1,082 | 16.59\% | No |
| Electric Lighting | 53 | 4 | 57 | 7.55\% | No |
| Electricity Supply | 369 | 32 | 401 | 8.67\% | Yes |
| Fuel or Chemical Related | 54 | 5 | 59 | 9.26\% | No |
| Heating Equipment | 120 | 22 | 142 | 18.33\% | No |
| Matches and Candles | 147 | 53 | 200 | 36.05\% | Yes |
| Naked Flame | 156 | 34 | 190 | 21.79\% | No |
| Other | 322 | 41 | 363 | 12.73\% | No |
| Other Domestic Style Appliance | 242 | 32 | 274 | 13.22\% | No |
| Smoking Related | 207 | 64 | 271 | 30.92\% | Yes |
| Spread from Secondary Fire | 52 | - | 52 | 0.00\% | Yes |
| Total | 2,650 | 441 | 3,091 | 16.64\% | Reference |

$16.64 \%$ of all incidents resulted in a casualty.
Incidents with smoking or matches and candles as the source of ignition are more likely to result in a casualty. These differences are significant.

## Dwelling Fire - Severity

Casualty Motive

| Motive | No Casualty | Casualty | Total <br> Incidents | Proportion of <br> Incidents With <br> Casualty | Statistically <br> Significant Difference |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Accidental | 2,283 | 366 | 2,649 | $16.03 \%$ | Reference |
| Deliberate | 367 | 75 | 442 | $20.44 \%$ | Yes |
| Total | $\mathbf{2 , 6 5 0}$ | $\mathbf{4 4 1}$ | $\mathbf{3 , 0 9 1}$ | $\mathbf{1 6 . 6 4 \%}$ | N/A |

Deliberate fires are more likely to result in a casualty than accidental fires.
The difference is statistically significant.

## Dwelling Fire - Severity

## Fire Spread Motive

| Motive | No Fire <br> Spread | Fire Spread | Total <br> Incidents | Proportion of <br> Incidents Where fire <br> Spread | Statistically <br> Significant Difference |
| :--- | ---: | :---: | :---: | :---: | :---: |
| Accidental | 2,157 | 492 | 2,649 | $22.81 \%$ | Reference |
| Deliberate | 268 | 174 | 442 | $64.93 \%$ | Yes |
| Total | $\mathbf{2 , 4 2 5}$ | $\mathbf{6 6 6}$ | $\mathbf{3 , 0 9 1}$ | $\mathbf{2 7 . 4 6 \%}$ | N/A |

Deliberate fires are more likely to spread than accidental fires.
The difference is statistically significant.

## Risk Assessment: Summary

ORH analysed the historical profile of incident types for the ten years (as agreed with NFRS) to use for risk modelling.

We collated data from many sources to build a database of potential risk factors by LSOA, selecting 160 relevant fields from over 500 available.

The next step involved using machine learning techniques to build a random forest model for predicting risk level by LSOA for dwelling fires.

Through this process we identified the most important factors in determining the risk of dwelling fires and the level of risk in each LSOA. Variables related to deprivation were typically of most importance.

This process was also undertaken for other incident types.
ORH has ranked each UPRN from highest risk to lowest risk for dwelling fires.
Deliberate fires are shown to have a statistically significant impact on the consequence of an incident, in terms of the likelihood of fire spread and casualties.

Additional data sources, particularly on non-residential buildings, would provide more depth to some incident categories.

## Future Approach: Additional Data

In terms of future enhancements, it is noted that:

- Data from the 2021 Census will be available in the next couple of years; this will provide updated data for some of the analysis included in this report and potentially new data fields.
- Stats19 data for the home locations of drivers involved in RTCs was not available for Nottinghamshire; this would be a potential improvement to the assessment of RTC risk.
- There was limited data available on commercial buildings across Nottinghamshire; if this could be provided by local authorities it would improve the approach for non-domestic incidents. Additionally, a UPRN level approach could be used if there was a greater level of information available about commercial buildings.



## Operational Analysis

## Document Navigation



## Operational Analysis: Introduction

ORH analysed service data for the following key reasons:

- To ensure ORH's interpretations of the data are correct
- To gain a greater understanding of the service
- To populate models used in the assessment of the scope items
- To provide insight of demand, risk and response performance

The analysis presented in this section concentrates on incidents and responses made by NFRS pumping appliances. NFRS deploys 30 pumping appliances at 24 stations. The breakdown between duty systems of the 30 pumps is as follows:

- 12 Wholetime (immediate response)
- 2 Day-crewed (Wholetime in the day, on-call at night)
- 16 On-call (retained duty system)


## Station Locations and Pumping Appliance Deployments



## Operational Data

NFRS provided incident, response and appliance availability data.
ORH cleansed the incident and response data to remove any erroneous records and ensure that analysis and model inputs were based on reliable representative data.

The main reasons for excluding records were that:

- The records were not NFRS pump records.
- The response was a relief attendance (although the additional workload of appliances is captured within the model).
- The response had time intervals outside acceptable levels.


## Data Cleansing <br> Incidents and Responses Taken Forward

|  |  |  |
| :---: | :---: | :---: |
| Processed Data | Excluded Data | Analysed Data |



5-Year Sample (January 2016 - December 2020)

## Data Cleansing - Exclusion Summary

| Exclusion Criteria | Calendar Year |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 | 2017 | 2018 | 2019 | 2020 |  |
| Initial Records | 16,048 | 15,954 | 16,950 | 13,911 | 13,475 | 76,338 |
| Non-NFRS/Non-Pump Records | 3,129 | 1,000 | 1,055 | 874 | 993 | 7,051 |
| NFRS Pump Records | 12,919 | 14,954 | 15,895 | 13,037 | 12,482 | 69,287 |

NFRS Pumps: Responses with unrepresentative profile of response

| Resource Arrived before Assign Time | 6 | 12 | 108 | 10 | 11 | 147 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reliefs Attendance/Delay in Assigning | 361 | 232 | 417 | 179 | 366 | 1,555 |
| Long Mobilisation Time | 19 | 20 | 25 | 15 | 14 | 93 |
| Long Time to Scene | 17 | 7 | 25 | 10 | 22 | 81 |
| Long Crew Response | 3 | 3 | 4 | 8 | 5 | 23 |
| Total Pump Exclusions | 406 | 274 | 579 | 222 | 418 | 1,899 |
| Total Valid Pump Responses | 12,513 | 14,680 | 15,316 | 12,815 | 12,064 | 67,388 |

## Data Cleansing - Exclusion Criteria

## The following criteria excluded records:

| Exclusion Criteria | Time From | Time To |
| :--- | :--- | :--- |
| Reliefs Attendance/ <br> Delay in Assigning | Time of Call | Time Assigned |
| Mobilisation Time/ <br> Turnout Time | Time Assigned | Time Mobile |
| Time to Scene | Time Mobile | Time Arrived at Scene |
| Crew Response | Time Assigned | Time Arrived at Scene |


| Minimum <br> Accepted | Maximum <br> Accepted |
| :--- | :--- |
| 0 Mins 0 Seconds | 60 Mins 0 Seconds |
| 0 Mins 0 Seconds | 20 Mins 0 Seconds |
| 0 Mins 0 Seconds | 60 Mins 0 Seconds |
| 0 Mins 0 Seconds | 60 Mins 0 Seconds |

## Incident and Demand Profile

In the last five calendar years, the highest level of demand was observed in 2018 (30.2 incidents per day); this was a hot summer and there was a noticeable increase in secondary fires. Since 2018 there has been a reduction in most of the incident types assessed.

Over the most recent two years (2019 and 2020), the proportions of incidents by category were as follows:

| Incident Type | Proportion |
| :--- | ---: |
| Primary Fires | $15.9 \%$ |
| Secondary Fires | $16.4 \%$ |
| Chimney Fires | $0.4 \%$ |
| RTCs | $5.8 \%$ |
| Other Special Service | $19.5 \%$ |
| False Alarm due to Apparatus | $29.3 \%$ |
| Good Intent False Alarm | $11.2 \%$ |
| Malicious False Alarm | $1.3 \%$ |

The demand rate for Secondary Fire incidents had a seasonal pattern over the last five calendar years, with higher demand in summer. The demand rate for other incident categories had no clear seasonal pattern.

The number of incidents in NFRS generally varied between 15 and 45 per day.

## All Incidents

5-Year Sample (January 2016 - December 2020)
$\square$ All Incidents $\quad$ Fire $\quad$ Special Service $\quad$ False Alarm


## Fire Incidents by Year



## Special Service Incidents by Year

Special Service


## False Alarm Incidents by Year

- All False

Alarm Incidents

- Automatic (AFA)
-Good
■Malicious



## Demand by Month

5-Year Sample (January 2016 - December 2020)
$\square$ Fire $\quad \square$ Special Service $\quad \square$ False Alarm $\quad$ Total


## Incidents per Day



## Incident Profile

$31 \%$ of incidents received two or more pumps in attendance ( $69 \%$ received one pump). This proportion varies by the type of incident. For example, $51 \%$ of primary fires received two or more pumps in attendance, whereas only $7 \%$ of secondary fires did.

| Category | Average Daily Incidents |  | Total | Proportion |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Pump in attendance | $2+$ Pumps in attendance |  | 1 Pump in attendance | $2+$ Pumps in attendance |
| Primary Fire | 2.1 | 2.2 | 4.4 | 49\% | 51\% |
| Secondary Fire | 4.1 | 0.3 | 4.5 | 93\% | 7\% |
| Chimney Fire | 0.1 | 0.0 | 0.1 | 75\% | 25\% |
| RTC | 0.8 | 0.6 | 1.5 | 58\% | 42\% |
| Other Special Service | 4.9 | 0.4 | 5.3 | 93\% | 7\% |
| AFA | 4.3 | 3.8 | 8.1 | 53\% | 47\% |
| Good Intent FA | 2.0 | 0.7 | 2.7 | 74\% | 26\% |
| Malicious FA | 0.2 | 0.2 | 0.4 | 52\% | 48\% |
| Overall | 18.7 | 8.2 | 26.9 | 69\% | 31\% |

5-Year Sample (January 2016 - December 2020)

## Sample Periods

To ensure a robust sample of historical incident locations, ORH used a fiveyear sample (January 2016 to December 2020). ORH's analysis and experience has shown that, because incidents occur in a similar geographical distribution year-on-year, this is a sound approach to operational response planning.

A two-year sample (January 2019 to December 2020) was used for other model inputs. However, the following months were excluded due to significant differences to the operational regime of the service in periods of lockdown due to the coronavirus pandemic:

- March, April and May 2020
- November 2020

This resulted in a 20-month sample, used for model inputs such as demand rates, availability of resources and other operational parameters.

## Demand by Hour



[^0]
## Demand by Hour - Fires

2-Year Sample (01 January 2019-31 December 2020*)
$\longleftarrow$ Overall $\quad$ Primary Fire $\leadsto$ Secondary Fire $\leadsto$ Chimney Fire

*Excluding March, April, May and November 2020

## Demand by Hour - Special Service

> 2-Year Sample (01 January 2019 - 31 December 2020*) $\quad$ Overall $\curvearrowleft$ RTC $\curvearrowleft$ Other Special Service


## Demand by Hour - False Alarms

2-Year Sample (01 January 2019 - 31 December 2020*)
$\longleftarrow$ Overall $\leadsto$ AFA $\leadsto$ Good Intent $\leadsto$ Malicious


## Incident Locations

The highest incident concentrations for the majority of incident categories are typically in the urban areas, with particularly high density of incidents in Nottingham.

RTCs are the most geographically dispersed incident type, with many distributed across the major road network.

The areas of highest incident density are well aligned to the location of NFRS fire stations.

## Location of All Incidents



OW

## Location of Incidents

Fire


False Alarms


## Location of Incidents

Fire


Special Service
False Alarms

## Location of Fire Incidents

## Primary Fire

Secondary Fire


## Chimney Fire



## Location of Special Service Incidents

RTC


Oस

## Location of False Alarm Incidents

AFA


## Pump Workload and Availability

## Pump Workload

As expected, the wholetime and day-crewed pumps attended more incidents than the on-call pumps, and other points of note are:

- Callsign FET20P1 (Stockhill) attended the most incidents of any pump (3.6 per day on average)
- Callsign FET05P1 (Ashfield day-crewed) attended more incidents than the wholetime pumps located at Newark and Edwinstowe
- Southwell's pump (FET14P1) attended the fewest incidents of any pump (less than one incident per week)


## Pump Availability

The majority of NFRS on-call pumps were available over $90 \%$ of the time, which is higher than in some comparable UK FRSs.

The two pumps (FET12P2 and FET05P2) that have the lowest level of availability are located at two-pump stations where the other pump is day-crewed. Availability of these pumps is noticeably lower at night as it requires two pumps to be crewed with on-call staff at each station. These pumps are also the only on-call pumps that have lower availability at night than during the day.

Callsign FET14P1 (Southwell) is the least available single-pump station (70\%).
Availability in 2020 was better than in 2019, which is an expected consequence of people's work and living situations changing due to the coronavirus pandemic.

## Responses by Callsign

2-Year Sample (01 January 2019-31 December 2020*)
■Wholetime ■ Day Crew ■On Call


## Pump Availability by Year



## Pump Availability

2-Year Sample Period (January 2019 to December 2020*)


Overall (O), 08:00-2000 (D) and 20:00-08:00 (N)

## On-Call Pump Availability

Daytime (8am to 8pm)


Night-time (8pm to 8am)


## Availability vs Demand

2-Year Sample (01 January 2019 to 31 December 2020)
$\square$ Demand $\longrightarrow$ Overall Availability


## Response Profile: Call Components

For each incident and response, the time stamps associated with the call, incident and responding vehicles were provided. ORH calculated the time intervals to build up a profile of how NFRS responds to incidents.

Based on the most recent two calendar years (excluding data removed due to coronavirus):

- The average time to dispatch the first pump to an incident was 2 m 15 s (this has reduced over the five-year sample).
- The average turnout time was 2 m 21 s , but this varies depending on the duty system and time of day.
- The average travel time to scene was 5 m 34 s , but this varies depending on the proximity to the closest available pumps.
- The average time spent at the scene of the incident was 25 m 17 s , but this varies depending on the type of incident attended.
- While averages are presented and commented on within this report, ORH's models take account in fluctuations related to observed differences depending on the:
- Time and day
- Type of incident
- Duty system (and individual station) of the pump responding
- Responder number


## Call/Incident Cycle Times



## Call/Incident Time Components



## Control Activation <br> Second Response Lag

2-Year Sample (January 2019 - December 2020*)
\(\left.$$
\begin{array}{|c|c|c|c|}\hline \begin{array}{c}\text { Incident } \\
\text { Category }\end{array} & \text { Sub-category } & \begin{array}{c}\text { Proportion } \\
\text { Assigned } \\
\text { Simultaneously }\end{array} & \begin{array}{c}\text { Average } \\
\text { Assignment } \\
\text { Lag }\end{array}
$$ <br>
\hline Fire \& Chimney Fire \& \begin{array}{c}56.4 \% <br>

Secondary Fire\end{array} \& 42.2 \%\end{array}\right]\)| $01: 36$ |
| :---: |
| Special Service |
| Other Special <br> Service |
| AFA |


| Category | $2+$ Pump <br> Incidents |
| :---: | :---: |
| Primary Fire | $51 \%$ |
| Chimney Fire |  |
| Secondary Fire | $7 \%$ |
| RTC <br> Other Special <br> Service | $72 \%$ |
| AFA | $47 \%$ |
| Good Intent FA <br> Malicious FA | $26 \%$ |

The average assignment lag calculates, for incidents when there are 2 (or more) pumps attending, the average time difference between assigning/mobilising the first pump and the second pump.

## Turnout Times

The average turnout times of wholetime pumps varies between 1m 43s (Edwinstowe) and 2m 01s (London Road).

The day-crewed pumps have a similar turnout time to wholetime pumps during the day and increase when they are on-call crewed at night.

Average on-call pump turnout times vary between 3m 15s (Stapleford) and 7 m 21s (Southwell). On-call turnout times have generally improved over the last five calendar years.

There is an opportunity for NFRS to look at improving wholetime turnout times. From ORH's experience of working with other UK FRSs, an average of 1 m 30 s is a typical benchmark for wholetime turnout times.

## Turnout Time by Pump



## Turnout Time by Pump

## 2-Year Sample (January 2019 - December 2020*)

| Callsign | Station |  | Crewing |  | Weekday |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Weekend |  |  |  |
| Arnold | FET26P1 | Wholetime | $01: 39$ | $01: 53$ | $01: 40$ | $01: 54$ |
| Carlton | FET27P1 | Wholetime | $01: 35$ | $02: 06$ | $01: 41$ | $02: 00$ |
| Edwinstowe | FET06P1 | Wholetime | $01: 35$ | $01: 50$ | $01: 27$ | $01: 50$ |
| Highfields | FET29P1 | Wholetime | $01: 44$ | $02: 05$ | $01: 48$ | $02: 05$ |
| London Road | FET03P1 | Wholetime | $01: 45$ | $02: 13$ | $01: 49$ | $02: 11$ |
| London Road | FET03P2 | Wholetime | $01: 37$ | $02: 10$ | $01: 37$ | $01: 58$ |
| Mansfield | FET01P1 | Wholetime | $01: 28$ | $01: 56$ | $01: 31$ | $01: 58$ |
| Newark | FET16P1 | Wholetime | $01: 39$ | $02: 04$ | $01: 37$ | $02: 01$ |
| Stockhill | FET20P1 | Wholetime | $01: 38$ | $01: 51$ | $01: 40$ | $01: 52$ |
| Stockhill | FET20P2 | Wholetime | $01: 39$ | $01: 52$ | $01: 46$ | $02: 01$ |
| West Bridgford | FET19P1 | Wholetime | $01: 33$ | $01: 53$ | $01: 38$ | $01: 49$ |
| Worksop | FET08P1 | Wholetime | $01: 37$ | $02: 00$ | $01: 39$ | $02: 11$ |
| Ashfield | FET05P1 | Day-Crew | $02: 02$ | $04: 50$ | $02: 03$ | $04: 26$ |
| Retford | FET12P1 | Day-Crew | $01: 43$ | $05: 27$ | $01: 48$ | $05: 03$ |
| Ashfield | FET05P2 | On-Call | $05: 19$ | $06: 38$ | $05: 33$ | $06: 38$ |
| Bingham | FET17P1 | On-Call | $04: 23$ | $05: 53$ | $05: 11$ | $05: 05$ |
| Blidworth | FET02P1 | On-Call | $04: 42$ | $05: 13$ | $05: 13$ | $05: 42$ |
| Collingham | FET15P1 | On-Call | $03: 45$ | $03: 57$ | $03: 05$ | $05: 17$ |
| East Leake | FET28P1 | On-Call | $03: 44$ | $05: 07$ | $05: 05$ | $04: 48$ |
| Eastwood | FET24P1 | On-Call | $03: 29$ | $03: 59$ | $04: 02$ | $04: 08$ |
| Harworth | FET10P1 | On-Call | $04: 35$ | $05: 25$ | $04: 56$ | $05: 21$ |
| Hucknall | FET25P1 | On-Call | $04: 48$ | $05: 24$ | $05: 50$ | $05: 30$ |
| Misterton | FET11P1 | On-Call | $05: 01$ | $05: 11$ | $05: 22$ | $05: 45$ |
| Newark | FET16P2 | On-Call | $06: 40$ | $07: 41$ | $06: 15$ | $07: 22$ |
| Retford | FET12P2 | On-Call | $06: 00$ | $06: 16$ | $05: 31$ | $07: 15$ |
| Southwell | FET14P1 | On-Call | $07: 03$ | $09: 05$ | $08: 59$ | $06: 52$ |
| Stapleford | FET23P1 | On-Call | $02: 33$ | $03: 24$ | $03: 26$ | $03: 53$ |
| Tuxford | FET13P1 | On-Call | $04: 53$ | $04: 40$ | $04: 27$ | $05: 15$ |
| Warsop | FET07P1 | On-Call | $05: 22$ | $06: 31$ | $04: 51$ | $06: 57$ |
| Worksop | FET08P2 | On-Call | $05: 46$ | $05: 00$ | $06: 16$ | $06: 44$ |
|  |  |  |  |  |  |  |


| Crewing | Weekday |  | Weekend |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Day | Night | Day | Night |
| Wholetime | $01: 38$ | $02: 00$ | $01: 40$ | $02: 00$ |
| Day-Crew | $01: 55$ | $04: 59$ | $01: 57$ | $04: 39$ |
| On-Call | $04: 40$ | $05: 22$ | $05: 03$ | $05: 37$ |

[^1]
## Turnout by Pump by Year

- Wholetime Appliance ○ Day-Crewed Appliance ○ On-call Appliance



## Turnout Time by Hour

2-Year Sample (January 2019 - December 2020*)
——Day-Crewed Appliance $\quad 0$ On-call Appliance $\quad$ O—Wholetime Appliance


## Response Times

As stated in NFRS's 2019-22 strategic plan, the response target is for the first pump to arrive, in an average of eight minutes, at all incidents service-wide, from the time the pump is assigned. NFRS currently performs within this target.

Average first and second pump response times are longest in the districts of Newark \& Sherwood, Bassetlaw and Rushcliffe, which are some of the more rural parts of Nottinghamshire. In addition to these three districts, average first pump response performance is over eight minutes in the district of Ashfield. The remaining four districts are within eight minutes.

Average second pump performance is significantly quicker in the City of Nottingham compared to other districts.

When comparing average response performance during the day (08:00 to 18:00) and night (18:00 to 08:00), performance in Ashfield District is quicker in the day compared to at night, on average, for both first ( +1 m 12 s longer at night) and second ( +2 m 26 s longer at night) pump response.

ORH also analysed average response times by station area and mapped average first, second and third pump response times and also the percentage of incidents within 8 minutes.

ORH has provided NFRS with an analytical tool to assess different metrics of response performance.

## Average Response Time - District

All Incidents (January 2019 to December 2020*)


[^2]
## Analysed Average Response Time By District, Responder Number and Day/Night



## Difference: Day Versus Night Response Analysed Response Times

■1st Response ■ 2nd Response


## Average Response Time - Station Area

All Incidents (January 2019 to December 2020*)


## Average Response to All Incidents

First Response


Second Response


Third Response


## Average Response to All Incidents

First Response


Second Response


Third Response


## First Response Within 8 Minutes



## Life-Risk Incidents

While pumps are operationally used for a wide range of incidents, NFRS identified incident types that are classified as life-risk incidents. This risk profile was used for the optimisation modelling.

| Life-Risk Incident Type |
| :--- |
| Assist Other Agency |
| Effecting Entry |
| Hazardous Materials |
| Medical Incident |
| Person Rescue |
| Suicide Threat |
| Water Rescue |
| Primary Dwelling Fire |
| Primary Non Residential Building Fire |
| Primary Residential Building Fire |
| RTC: Persons Trapped |
| Secondary Dwelling Fire |
| Secondary Non Residential Building Fire |
| Secondary Residential Building Fire |


| Non-Life-Risk Incident Type |
| :--- |
| Chimney Fire |
| False Alarm |
| Animal Rescue |
| Flooding |
| Lift Release |
| Making Safe |
| Services not Required |
| Object Removal |
| Other SSC |
| Spills and Leaks |
| Primary Building (Structure) Fire |
| Primary Outdoor Location Fire |
| Primary Road Vehicle Fire |
| RTC: Making Safe |
| RTC: Other |
| Secondary Building (Structure) Fire |
| Secondary Outdoor Grass Fire |
| Secondary Outdoor Location Fire |
| Secondary Outdoor Rubbish Fire |
| Secondary Road Vehicle Fire |
| Unknown |

Further analysis sub-categorising life-risk/non life-risk incidents is provided in the following pages.

## Life-Risk Incidents In/Out 8 Minutes



## Frequently Attended Locations

Locations displayed if, over five years, NFRS attended:

- Over 30 times (once every two months on average) to life-risk incidents, or
- Over 120 times (twice every month on average) for all incidents




## Responses by Callsign

2-Year Sample (01 January 2019 - 31 December 2020*)
■Wholetime ■Day Crew ■On Call


*Excluding March, April, May and November 2020

## Incidents by District



## Incidents by Station Area

2-Year Sample (January 2019 - December 2020*)<br>$\square$ Life Risk Incidents $\quad$ Other Incidents



0


## Model Validation

## Model Validation

The purpose of the model validation process was to ensure that ORH's simulation model reflects the real-life behaviour of NFRS appliances.

There are a number of stages involved in preparing a validated model. A detailed understanding of the manner in which the service functions is required (gained through data analysis and consultation), and this is combined with a sophisticated travel time calibration process.

ORH's simulation model takes into account temporal variations in demand and operational parameters, and the model validation process includes the calibration of travel times by time of day to ensure that any effects of varying travel conditions are replicated.

For the model validation, most analysed operational parameters used the sample January 2019 to December 2020, excluding March, April, May and November 2020 (due to significant differences to the operational regime of the service in periods of lockdown due to the coronavirus pandemic).

A five-year sample (January 2016 to December 2020) of historical incident locations was used to ensure a robust sample.

There was a close correspondence between the model and the actual analysed position. This can be seen in the measures of response performance and the station workload. The model could therefore be used with confidence to explore the effects of changes in operational parameters, such as crewing and station deployments.

## Model Validation

1st Response to Life-Risk Primary Fires


2nd Response to Life-Risk Primary Fires
ー× Modelled . $\sim$ An alysed


## Model Validation

$1^{\text {st }}$ Response by District


Responses by Station


Station
0

## Model Base

## Model Base

The model validation process ensured that the model accurately replicates the operational regime of NFRS; however, it was necessary to establish a modelled base position that reflects the 'expected' position of the service. The model base position was then used to compare all modelled changes against.

The following parameters were agreed with NFRS for setting the modelled base:

- Worksop station relocated to the development site off Sandy Lane
- On-call availability and turnout times set to the levels in financial year 2019/20


## Reporting Measures

In addition to reporting response performance in line with NFRS's response standard, other metrics were agreed with NFRS to ensure that a fuller picture of the impact of any changes were known. The measures agreed were:

- Average $1^{\text {st }}$ response to life-risk incidents
- Average $2^{\text {nd }}$ response to life-risk incidents
- The percentage of life-risk incidents responded to within 15 minutes
- Average $1^{\text {st }}$ pump response to all incidents

ORH reported these metrics NFRS-wide and also by district.

## Performance Metrics: Base Position To Compare Modelled Options Against

Modelled Base

| District |
| :--- |
| Service-Wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1 st in 15 Minutes |
| 07:48 | 11:02 | 95.5\% |
| 08:46 | 12:23 | 96.0\% |
| 08:36 | 13:58 | 92.8\% |
| 07:22 | 11:30 | 97.3\% |
| 06:57 | 08:03 | 97.5\% |
| 06:31 | 10:24 | 98.0\% |
| 07:22 | 13:00 | 98.3\% |
| 09:12 | 14:47 | 90.7\% |
| 09:18 | 12:13 | 89.6\% |

Times in mm:ss

| All Incidents |
| :---: |
| Average 1st |
| 07:5 |
| 09:0 |
| 09:0 |
| 07:2 |
| 06:3 |
| 07:0 |
| 07:5 |
| 09:5 |
| 09:4 |



## Deployment Modelling

## Document Navigation



## Base Crewing

- 24 Stations
- 2: 2WT
- 2: 1WT 10C
- 6: 1WT
- 2: 1DC 10C
- 12: 10C
- 30 Pumps
- 12 Wholetime
- 2 Day-Crewed
- 16 On-Call



## Station Optimisation:



Blank Canvas Optimisation

## Blank Canvas Optimisation

Using optimisation modelling, ORH identified the optimal configuration of stations using a 'blank-canvas' approach - stations could be located anywhere within Nottinghamshire. The modelling considered the same number of stations (24) and pumping appliances (30) by duty system as the current position.

Many of the optimised locations are close to existing stations and the general spread of stations is similar to the current deployment. The optimal deployments would improve average first and second pump response by around 30 seconds across NFRS.

The most notable station location differences for wholetime stations are as follows:

- A station would be located at Ollerton junction rather than in Edwinstowe
- A station would be located in Clifton rather than in West Bridgford
- A station would be located between the current stations of Highfields and Stapleford


## Blank Canvas Optimisation

## Station Locations



## Blank Canvas Optimisation

## Optimal Station Locations



## Blank Canvas Optimisation

## Deployments

## Current Deployment



## Option 2

## Blank Canvas Optimisation



## Blank Canvas Optimisation <br> Modelled Response Performance

Average 1st to Life-Risk Incidents

| District | Modelled Base | Option 1 | Option 2 |
| :---: | :---: | :---: | :---: |
| Service-wide | 7:55 | 7:26 | 7:22 |
| Ashfield | 8:52 | 7:58 | 7:59 |
| Bassetlaw | 9:07 | 8:07 | 7:44 |
| Broxtowe | 7:26 | 8:08 | 8:09 |
| City of Nottingham | 6:56 | 6:26 | 6:24 |
| Gedling | 6:30 | 6:34 | 6:34 |
| Mansfield | 7:19 | 6:40 | 6:46 |
| Newark \& Sherwood | 9:23 | 8:18 | 8:18 |
| Rushcliffe | 9:24 | 10:09 | 10:01 |

## Average 2nd to Life-Risk Incidents

| District |
| :---: |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Modelled Base | Option 1 | Option 2 |
| :---: | :---: | :---: |
| 11:13 | 10:40 | 10:47 |
| 12:34 | 13:29 | 13:33 |
| 14:53 | 12:54 | 12:41 |
| 11:33 | 14:23 | 14:23 |
| 8:01 | 8:49 | 9:04 |
| 10:24 | 10:00 | 10:02 |
| 13:06 | 7:57 | 8:46 |
| 14:55 | 12:32 | 12:36 |
| 12:13 | 12:22 | 12:23 |

Impact

| Option 1 | Option 2 |
| :---: | :---: |
| -0:29 | -0:33 |
| -0:54 | -0:53 |
| -1:00 | -1:23 |
| +0:42 | +0:43 |
| -0:30 | -0:32 |
| +0:04 | +0:04 |
| -0:39 | -0:33 |
| -1:05 | -1:05 |
| +0:45 | +0:37 |

Impact

| Option 1 | Option 2 |
| :---: | :---: |
| -0:33 | -0:26 |
| +0:55 | +0:59 |
| -1:59 | -2:12 |
| +2:50 | +2:50 |
| +0:48 | +1:03 |
| -0:24 | -0:22 |
| -5:09 | -4:20 |
| -2:23 | -2:19 |
| +0:09 | +0:10 |

## Station Optimisation:



## Current

 Station
## Optimisation

## Current Station Optimisation

ORH used optimisation modelling to identify the optimal distribution of pumps (by crew type) across current station locations in Nottinghamshire.

Two options were considered:

- Option A maintained 2 two-wholetime pump stations
- Option B had 12 wholetime stations, with the 2 day-crewed pumps being 'second' pumps at wholetime stations

The optimal and current positions are similar, with the deployment differences being as follows:

|  | Base |  | Option A |  | Option B |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Pump | 2nd Pump | 1st Pump | 2nd Pump | 1st Pump | 2nd Pump |
| Ashfield | 1DC | 10C | 1WT |  | 1WT |  |
| Edwinstowe | 1WT |  | 1WT | 10C | 1WT | 10C |
| London Road | 1WT | 1WT | 1 WT |  | 1WT |  |
| Mansfield | 1WT |  | 1WT | 1WT | 1WT | 1DC |
| Retford | 1DC | 10C | 1DC | 10C | 1WT | 10 C |
| Stockhill | 1WT | 1 WT | 1WT | 1WT | 1WT | 1DC |
| West Bridgford | 1WT |  | 1DC |  | 1WT |  |

The optimal configuration would improve NFRS-wide performance for all four response measures, however there would be some local variation.

## Current Station Optimisation

## Deployment Changes



## Option A

## Option B



## Current Station Optimisation <br> Modelled Response Performance



## Current Station Optimisation Modelled Response Performance

## Average 1st to Life-Risk Incidents

| District |
| :--- |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Modelled Base | Option A | Option B |
| :---: | :---: | :---: |
| 7:55 | 7:53 | 7:49 |
| 8:52 | 8:04 | 8:04 |
| 9:07 | 9:07 | 8:45 |
| 7:26 | 7:26 | 7:27 |
| 6:56 | 7:08 | 7:08 |
| 6:30 | 6:33 | 6:34 |
| 7:19 | 6:51 | 6:56 |
| 9:23 | 9:18 | 9:18 |
| 9:24 | 9:51 | 9:29 |

Impact

| Option A | Option B |
| :---: | :---: |
| -0:04 | -0:06 |
| -0:48 | -0:48 |
| 0:00 | -0:22 |
| 0:00 | +0:01 |
| +0:08 | +0:12 |
| +0:03 | +0:04 |
| -0:23 | -0:23 |
| -0:05 | -0:05 |
| +0:05 | +0:05 |

## Average 2nd to Life-Risk Incidents

| District |
| :---: |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Modelled Base | Option A | Option B |
| :---: | :---: | :---: |
| 11:13 | 10:58 | 11:03 |
| 12:34 | 12:48 | 12:52 |
| 14:53 | 14:53 | 14:43 |
| 11:33 | 11:34 | 11:42 |
| 8:01 | 8:47 | 8:59 |
| 10:24 | 10:27 | 10:29 |
| 13:06 | 7:59 | 8:47 |
| 14:55 | 13:39 | 13:39 |
| 12:13 | 13:00 | 12:36 |


| Impact |  |
| :---: | :---: |
| Option A | Option B |
| -0:14 | -0:10 |
| +0:17 | $+0: 18$ |
| 0:00 | -0:10 |
| +0:01 | +0:09 |
| +0:42 | +0:58 |
| +0:04 | +0:05 |
| -4:19 | -4:19 |
| -1:16 | -1:16 |
| +0:23 | +0:23 |



## Station Optimisation:

## Individual Station Optimisation

## Individual Station Optimisation

NFRS wished to consider the viability and location of the seven stations in its 10-year capital plan.
For each station, optimisation modelling was used to identify the optimal location to relocate the selected station (by fixing all other 23 NFRS stations at their current locations). In addition to identifying the optimal location, ORH produced 'site-search' maps, showing the best and worst locations in the local area.

Once the optimal location was identified, ORH used simulation modelling to fully assess the response performance impacts. It was assumed that turnout times and availability of stations/pumps would be unchanged.

For the seven stations on the capital plan, the optimal locations were often close to the current station. Relocating Edwinstowe station (to Ollerton junction) would give the largest improvement to average first pump response times to life-risk incidents. For the option of relocating Edwinstowe to Ollerton junction, the areas that would receive a quicker or longer response are provided.

This modelling can help inform NFRS decisions around the viability of stations and whether they should be renovated or relocated.

ORH also assessed the optimal location for Worksop station, which NFRS has planning permission to relocate to Industrial Development Land, Vesuvius Way, Worksop. The new location is not shown to be in the best location in the local area.

## Eastwood Station Site-Search



## Ashfield Station Site-Search



## Arnold Station Site-Search



## Stockhill Station SiteSearch



| District |
| :--- |
| Service-wide |
| Ashfield |
| Broxtowe |
| City of Nottingham |
| Gedling |


| Average 1st to Life-Risk | Average 2nd to Life-Risk | \% of 1st in 15 Minutes to LifeRisk |
| :---: | :---: | :---: |
| -0:02 | -0:02 | -0.1\% |
| +0:01 | +0:05 | -0.1\% |
| $+0: 20$ | $+0: 44$ | -1.8\% |
| -0:09 | -0:13 | 0.0\% |
| -0:02 | -0:20 | 0.1\% |


| Average 1st to All |
| :---: |
| -0:01 |
| +0:01 |
| +0:19 |
| -0:06 |
| -0:02 |

## Mansfield Station SiteSearch



| District |
| :--- |
| Service-wide |
| Ashfield |
| Mansfield |
| Newark \& Sherwood |


| Average 1st to <br> Life-Risk | Average 2nd to <br> Life-Risk | $\%$ of 1st in 15 <br> Minutes to Life- <br> Risk |
| :---: | ---: | ---: |
| $-0: 01$ | $+0: 01$ | $0.1 \%$ |
| $+0: 06$ | $+0: 13$ | $-0.3 \%$ |
| $-0: 18$ | $-0: 02$ | $0.3 \%$ |
| $-0: 02$ | $-0: 06$ | $0.3 \%$ |

Average 1st to All

| $-0: 03$ |
| ---: |
| $+0: 07$ |
| $-0: 30$ |
| -0.02 |

## Bingham Station SiteSearch



| District |
| :--- |
| Service-wide |
| Rushcliffe |


| Average 1st to <br> Life-Risk | Average 2nd to <br> Life-Risk | $\%$ of 1st in 15 <br> Minutes to Life- <br> Risk |
| :---: | :---: | :---: |
| $-0: 01$ | $0: 00$ | $0.1 \%$ |
| $-0: 07$ | $-0: 02$ | $1.1 \%$ |

Average 1st to All

| $-0: 01$ |
| :---: |
| $-0: 06$ |

## Edwinstowe Station SiteSearch



| District |
| :--- |
| Service-wide |
| Bassetlaw |
| Mansfield |
| Newark \& Sherwood |


| Average 1st to Life-Risk | Average 2nd to Life-Risk | \% of 1st in 15 Minutes to LifeRisk |
| :---: | :---: | :---: |
| -0:03 | +0:01 | 0.0\% |
| -0:02 | -0:04 | 0.1\% |
| +0:03 | $+0: 21$ | -0.3\% |
| -0:21 | -0:04 | 0.4\% |

## Edwinstowe Impact



## Individual Station Optimisation Relocate to Optimal Site Impacts

$\square A r n o l d \square B i n g h a m \quad \square E d w i n s t o w e \quad \square M a n s f i e l d \square S t o c k h i l l$




OW

## Individual Pump Removal

ORH's simulation model was used to independently remove each pump, with all other deployments unchanged from the modelled base position. For the stations with two pumps, removing both was also assessed. The purpose of this modelling was to evaluate the contribution of individual pumps and stations.

By performance measure, the appliance removal and station closure with the largest impacts to NFRS-wide performance are as follows:

| Performance Measure | Individual Pump <br> Removed | Station Closure |
| :--- | :---: | :---: |
| Average $1^{\text {st }}$ to Life Risk | Edwinstowe <br> +34 s | Newark <br> +49 s |
| Average $2^{\text {nd }}$ to life-risk | Newark $(W T)$ <br> +30 s | Stockhill <br> +56 s |
| $\%$ of Life risk in 15 mins | Mansfield <br> $-3.3 \%$ | Worksop <br> $-5.6 \%$ |
| Average $1^{\text {st }}$ to All Incidents | Mansfield <br> +37 s | Worksop <br> +47 s |

Generally, removing wholetime and day-crewed pumps has a greater impact on performance than the on-call pumps. It is important to note that local impacts would be greater for all options.

## Individual Pump/Station Removal Average $1^{\text {st }}$ Response to Life-Risk Incidents



## Individual Pump/Station Removal Average $\mathbf{2}^{\text {nd }}$ Response to Life-Risk Incidents



## Individual Pump/Station Removal Proportion of Life-Risk Incidents in 15 Minutes



## Individual Pump/Station Removal Average $1^{\text {st }}$ Response to All Incidents




0

## Wholetime Pump Options

NFRS has 12 wholetime and 2 day-crewed pumps. Therefore, there are 14 wholetime crewed pumps in the day and 12 at night. ORH assessed alternative options.

On-call pumps were fixed in their current locations, then optimisation modelling was used to assess the different split in day and night wholetime shifts:

- 14 in the day, 12 at night
- 15 in the day, 11 at night
- 13 in the day, 13 at night

Currently there are two NFRS stations with two wholetime pumps. ORH also assessed varying the number of stations with wholetime pumps. The different permutations assessed are presented on the next page.

The optimisation was run separately for the day and night-time positions. This does result in some options that may not be feasible to implement, such as day-only crewing at some stations and night-only crewing at others.

Maintaining 14 pumps in the day and 12 at night, or 15 in the day and 11 at night, are shown to provide better performance than having 13 in the day and 13 at night. This is a likely consequence of having higher demand in the day, combined with better on-call availability at night.

## Pump Redeployment Modelling

| Daytime |  |  | Night |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0 0 0.0 0 0 0 0 0 0 3 |  |  |  |


| Life-Risk Incidents |  |  | All Incidents |
| :---: | :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1st in 15 <br> Minutes | Average 1st |
| $7: 55$ | $11: 13$ | $95.0 \%$ |  |


| Optimised Deployments |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Option A | 13 | 2 | 15 | 10 | 1 | 11 |
|  | 13 | 2 | 15 | 11 | 0 | 11 |
|  | 12 | 2 | 14 | 10 | 2 | 12 |
|  | 12 | 2 | 14 | 11 | 1 | 12 |
|  | 13 | 1 | 14 | 11 | 1 | 12 |
|  | 13 | 1 | 14 | 12 | 0 | 12 |
|  | 14 | 0 | 14 | 12 | 0 | 12 |
|  | 11 | 2 | 13 | 11 | 2 | 13 |
|  | 12 | 1 | 13 | 12 | 1 | 13 |
|  | 13 | 0 | 13 | 13 | 0 | 13 |


| $-0: 02$ | $0: 09$ | $0.0 \%$ | $-0: 03$ |
| :---: | :---: | :---: | :---: |
| $-0: 06$ | $-0: 04$ | $0.2 \%$ | $-0: 06$ |
| $0: 00$ | $-0: 07$ | $0.0 \%$ | $-0: 01$ |
| $-0: 03$ | $-0: 07$ | $0.2 \%$ | $-0: 04$ |
| $-0: 05$ | $-0: 04$ | $0.3 \%$ | $-0: 06$ |
| $-0: 06$ | $0: 01$ | $0.2 \%$ | $-0: 06$ |
| $-0: 08$ | $0: 04$ | $0.3 \%$ | $-0: 08$ |
| $-0: 09$ | $0: 12$ | $0.6 \%$ | $-0: 09$ |
| $0: 02$ | $-0: 03$ | $-0.1 \%$ | $0: 01$ |
| $-0: 05$ | $0: 03$ | $0.3 \%$ | $-0: 05$ |
| $-0: 07$ | $0: 17$ | $0.3 \%$ | $-0: 08$ |

## Option A - 13/11WT Day/Night

| Option A | Daytime <br> Base <br> Position | Night Base <br> Position |
| :---: | :---: | :---: |
| Total WT Crews 14 12 <br> Stations With <br> WT Crewing 12 10 <br> Stations With 2 <br> WT Crews 2 2 |  |  |



| 15 | 11 |
| :---: | :---: |
| 13 | 11 |
| 2 | 0 |


| Ashfield | 1WT 10C | 20C |
| :---: | :---: | :---: |
| Hucknall | 10C | 10C |
| London Road | 2WT | 2WT |
| Mansfield | 1WT | 1WT |
| Retford | 1WT 10C | 20C |
| Stockhill | 2WT | 2WT |
| West Bridgford | 1WT | 1WT |


| 1WT 1OC | 1WT 1OC |
| :---: | :---: |
| 1WT 1OC | $10 C$ |
| 1WT | 1 WT |
| $2 W T$ | $1 W T$ |
| $1 W T 10 C$ | $1 W T 10 C$ |
| 2WT | $1 W T$ |
| $1 W T$ | - |



## Option A - 13/11WT Day/Night

| Modelled Base |
| :---: |
| District |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1 st in 15 Minutes |
| 7:55 | 11:13 | 95.0\% |
| 8:52 | 12:34 | 95.6\% |
| 9:07 | 14:53 | 91.4\% |
| 7:26 | 11:33 | 97.0\% |
| 6:56 | 8:01 | 97.5\% |
| 6:30 | 10:24 | 97.8\% |
| 7:19 | 13:06 | 98.0\% |
| 9:23 | 14:55 | 89.5\% |
| 9:24 | 12:13 | 88.9\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:57 |
| 9:06 |
| 9:37 |
| 7:26 |
| 6:31 |
| 7:01 |
| 7:52 |
| 10:02 |
| 9:47 |


| Model Output |
| :---: |
| District |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1 st in 15 Minutes |
| 7:49 | 11:09 | 95.2\% |
| 7:22 | 11:10 | 98.4\% |
| 8:39 | 14:10 | 92.4\% |
| 7:28 | 11:47 | 97.0\% |
| 7:12 | 9:10 | 97.1\% |
| 6:29 | 10:21 | 98.0\% |
| 6:59 | 9:26 | 99.0\% |
| 9:22 | 14:53 | 89.6\% |
| 10:00 | 13:25 | 86.2\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:51 |
| 7:36 |
| 9:14 |
| 7:29 |
| 6:44 |
| 6:58 |
| 7:33 |
| 10:01 |
| 10:29 |

## Impact



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1 st in 15 Minutes |
| -0:06 | -0:04 | 0.2\% |
| -1:30 | -1:24 | 2.8\% |
| -0:28 | -0:43 | 1.0\% |
| +0:02 | +0:14 | 0.0\% |
| +0:16 | +1:09 | -0.4\% |
| -0:01 | -0:03 | 0.2\% |
| -0:20 | -3:40 | 1.0\% |
| -0:01 | -0:02 | 0.1\% |
| +0:36 | +1:12 | -2.7\% |


| All Incidents |
| :---: |
| Average 1st |
| -0:06 |
| -1:30 |
| -0:23 |
| +0:03 |
| +0:13 |
| -0:03 |
| -0:19 |
| -0:01 |
| +0:42 |



## Option B - 12/10WT Day/Night

| Option B | Daytime <br> Base <br> Position | Night Base <br> Position |
| :---: | :---: | :---: |
| Total WT Crews 14 12 <br> Stations With <br> WT Crewing 12 10 <br> Stations With 2 <br> WT Crews 2 2 |  |  |


| Daytime | Night |
| :--- | :--- |


| Ashfield | 1WT 10C | 2OC |
| :--- | :---: | :---: |
| London Road | 2WT | 2WT |
| Mansfield | 1WT | 1 WT |
| Stockhill | 2 WT | 2 WT |
| West Bridgford | 1 WT | 1 WT |


| 1WT 1OC | 1WT 1OC |
| :---: | :---: |
| $1 W T$ | $2 W T$ |
| $2 W T$ | $2 W T$ |
| $2 W T$ | $1 W T$ |
| $1 W T$ | - |



## Option B - 12/10WT Day/Night



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1 st in 15 Minutes |
| 7:55 | 11:13 | 95.0\% |
| 8:52 | 12:34 | 95.6\% |
| 9:07 | 14:53 | 91.4\% |
| 7:26 | 11:33 | 97.0\% |
| 6:56 | 8:01 | 97.5\% |
| 6:30 | 10:24 | 97.8\% |
| 7:19 | 13:06 | 98.0\% |
| 9:23 | 14:55 | 89.5\% |
| 9:24 | 12:13 | 88.9\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:57 |
| 9:06 |
| 9:37 |
| 7:26 |
| 6:31 |
| 7:01 |
| 7:52 |
| 10:02 |
| 9:47 |


| Model Output |
| :---: |
| District |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1st in 15 Minutes |
| 7:55 | 11:06 | 95.0\% |
| 8:00 | 11:55 | 97.5\% |
| 9:07 | 14:53 | 91.3\% |
| 7:29 | 11:50 | 96.8\% |
| 7:10 | 8:53 | 97.1\% |
| 6:34 | 10:29 | 97.6\% |
| 6:50 | 7:56 | 99.3\% |
| 9:22 | 14:53 | 89.7\% |
| 9:54 | 12:48 | 86.7\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:56 |
| 8:12 |
| 9:37 |
| 7:29 |
| 6:42 |
| 7:05 |
| 7:26 |
| 10:01 |
| 10:24 |

## Impact



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1 st in 15 Minutes |
| 0:00 | -0:07 | 0.0\% |
| -0:52 | -0:39 | 1.9\% |
| 0:00 | 0:00 | -0.1\% |
| +0:03 | $+0: 17$ | -0.2\% |
| +0:14 | +0:52 | -0.4\% |
| +0:04 | +0:05 | -0.2\% |
| -0:29 | -5:10 | 1.3\% |
| -0:01 | -0:02 | 0.2\% |
| +0:30 | +0:35 | -2.2\% |



## Option C - 12/11WT Day/Night

| Option C | Daytime <br> Base <br> Position | Night Base <br> Position |
| :---: | :---: | :---: |
| Total WT Crews 14 12 <br> Stations With <br> WT Crewing 12 10 <br> Stations With 2 <br> WT Crews 2 2 |  |  |



| 14 | 12 |
| :---: | :---: |
| 12 | 11 |
| 2 | 1 |


| Ashfield | 1WT 10C | 20C |
| :---: | :---: | :---: |
| London Road | 2WT | 2WT |
| Mansfield | 1WT | 1WT |
| Retford | 1WT 10C | 20C |
| Stockhill | 2WT | 2WT |
| West Bridgford | 1WT | 1WT |


| 1WT 1OC | 1WT 10C |
| :---: | :---: |
| 1WT | 2WT |
| 2WT | 1 WT |
| 1 WT 1OC | 1 WT 1OC |
| 2WT | $1 W T$ |
| $1 W T$ | - |



## Option C-12/11WT Day/Night



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1 st in 15 Minutes |
| 7:55 | 11:13 | 95.0\% |
| 8:52 | 12:34 | 95.6\% |
| 9:07 | 14:53 | 91.4\% |
| 7:26 | 11:33 | 97.0\% |
| 6:56 | 8:01 | 97.5\% |
| 6:30 | 10:24 | 97.8\% |
| 7:19 | 13:06 | 98.0\% |
| 9:23 | 14:55 | 89.5\% |
| 9:24 | 12:13 | 88.9\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:57 |
| 9:06 |
| 9:37 |
| 7:26 |
| 6:31 |
| 7:01 |
| 7:52 |
| 10:02 |
| 9:47 |



## Option D - 12/12WT Day/Night

| Option D | Daytime <br> Base <br> Position | Night Base <br> Position |
| :---: | :---: | :---: |
| Total WT Crews 14 12 <br> Stations With <br> WT Crewing 12 10 <br> Stations With 2 <br> WT Crews 2 2 |  |  |


| Daytime | Night |
| :--- | :--- |


| Ashfield | 1WT 10C | 20C | 1WT 10C | 1WT 10C |
| :---: | :---: | :---: | :---: | :---: |
| London Road | 2WT | 2WT | 1WT | 1WT |
| Mansfield | 1WT | 1WT | 2WT | 1WT |
| Retford | 1WT 10C | 20C | 1WT 10C | 1WT 10C |
| Stockhill | 2WT | 2WT | 2WT | 1WT |



## Option D - 12/12WT Day/Night



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1st in 15 Minutes |
| 7:55 | 11:13 | 95.0\% |
| 8:52 | 12:34 | 95.6\% |
| 9:07 | 14:53 | 91.4\% |
| 7:26 | 11:33 | 97.0\% |
| 6:56 | 8:01 | 97.5\% |
| 6:30 | 10:24 | 97.8\% |
| 7:19 | 13:06 | 98.0\% |
| 9:23 | 14:55 | 89.5\% |
| 9:24 | 12:13 | 88.9\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:57 |
| 9:06 |
| 9:37 |
| 7:26 |
| 6:31 |
| 7:01 |
| 7:52 |
| 10:02 |
| 9:47 |


| Model Output |
| :---: |
| District |
| Service-wide |
| Ashfield |
| Bassetlaw |
| Broxtowe |
| City of Nottingham |
| Gedling |
| Mansfield |
| Newark \& Sherwood |
| Rushcliffe |


| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | \% of 1st in 15 Minutes |
| 7:50 | 11:09 | 95.3\% |
| 8:02 | 12:00 | 97.4\% |
| 8:39 | 14:06 | 92.4\% |
| 7:29 | 11:49 | 96.8\% |
| 7:09 | 9:06 | 97.3\% |
| 6:34 | 10:29 | 97.5\% |
| 6:59 | 9:28 | 99.0\% |
| 9:21 | 14:53 | 89.6\% |
| 9:30 | 12:34 | 88.5\% |


| All Incidents |
| :---: |
| Average 1st |
| 7:51 |
| 8:13 |
| 9:13 |
| 7:29 |
| 6:41 |
| 7:05 |
| 7:33 |
| 10:01 |
| 9:53 |

## Impact



| Life-Risk Incidents |  |  |
| :---: | :---: | :---: |
| Average 1st | Average 2nd | $\%$ of 1st in 15 Minutes |
| -0:05 | -0:04 | 0.3\% |
| -0:50 | -0:34 | 1.8\% |
| -0:28 | -0:47 | 1.0\% |
| +0:03 | +0:16 | -0.2\% |
| +0:13 | +1:05 | -0.2\% |
| +0:04 | +0:05 | -0.3\% |
| -0:20 | -3:38 | 1.0\% |
| -0:02 | -0:02 | 0.1\% |
| +0:06 | +0:21 | -0.4\% |




## Specials Review

## Specials Review

NFRS wished to use modelling to help determine the future fleet in terms of the location and the mix of special appliances.

The objective was to support the distribution of appliances at current stations considering either one or two appliances of each type.

While each appliance type is operationally used for a wide range of purposes, NFRS identified the key risk criteria for each appliance type to be used in the optimisation modelling.

The modelling sought to optimise coverage to the defined risk profile. In addition to identifying the optimal stations to locate appliances at, the coverage of risk was quantified and compared to the current deployment.

The appliance types and the risk profile to optimise against was as follows:

| Special Appliance | Risk Profile |
| :--- | :---: |
| Aerials | Buildings over 12 m |
| Command Support Unit | 4+ Pump incidents |
| Technical Recue Unit | Water Rescue Incidents |
| Animal Rescue Unit | Large Animal Rescue Incidents |

The optimal locations and coverage times are presented in the following pages. A ranked order of $1-30$ is provided for the options when one appliance is deployed.

## Aerial Ladder Platform (ALP)

## Risk Profile and Current Deployment



5

## Aerial Ladder Platform (ALP) Optimal Deployments



Optimal 2 Station


## Large Animal Rescue

## Demand and Current Deployment



## Large Animal Rescue <br> Current and Optimal Deployments



## Command Support Unit

## Demand and Current Deployment



## Command Support Unit

Current and Optimal Deployments


## Technical Rescue Vehicles

## Demand and Current Deployment



## Technical Rescue Vehicles

Current and Optimal Deployments

Optimal 1 Station
Optimal 2 Station


## Optimal Locations

| Special Appliance Type | Current Number of Appliances | Stations |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Current Position | Optimal 1 | Optimal 2 |
| Aerial Ladder Platform (ALP) | 2 | London Road Mansfield | London Road | London Road Mansfield |
| Large Animal Rescue | 2 | Warsop East Leake | Newark | Newark Ashfield |
| Joint Incident Command Unit (JICU) | 1 | Mansfield | London Road | London Road Edwinstowe |
| Technical Rescue | 2 | Highfields Newark | London Road | London Road Edwinstowe |

## Modelled Coverage Time Summary

| Special Appliance Type | Current Number of Appliances | Coverage Time |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Current Position | Optimal 1 | Optimal 2 |
| Aerial Ladder Platform (ALP) | 2 | 06:10 | 06:46 | 06:10 |
| Large Animal Rescue | 2 | 32:20 | 31:56 | 23:35 |
| Joint Incident Command Unit (JICU) | 1 | 30:42 | 14:42 | 10:06 |
| Technical Rescue | 2 | 20:47 | 26:02 | 16:58 |


| Special Appliance Type | Difference |  |  |  |
| ---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  | Current Position | Optimal 1 | Optimal 2 |
| Large Animal Rescue | 2 | $06: 10$ | $00: 36$ | $00: 00$ |
| Joint Incident Command Unit (JICU) | 2 | $32: 20$ | $-00: 24$ | $-08: 45$ |
| Technical Rescue | 1 | $30: 42$ | $-16: 00$ | $-20: 36$ |

## Single Resource Ranking

| Ranking |
| :---: |
| 1 |
| 2 |
| 3 |
| 4 |
| 5 |
| 6 |
| 7 |
| 8 |
| 9 |
| 10 |
| 11 |
| 12 |
| 13 |
| 14 |
| 15 |
| 16 |
| 17 |
| 18 |
| 19 |
| 20 |
| 21 |
| 22 |
| 23 |
| 24 |


| Aerial Ladder Platform |  |
| :---: | :---: |
| Station | Coverage Time |
| London Road | $06: 46$ |
| Stockhill | $10: 42$ |
| West Bridgford | $10: 55$ |
| Highfields | $11: 08$ |
| Arnold | $11: 40$ |
| Carlton | $12: 04$ |
| Stapleford | $19: 01$ |
| Eastwood | $23: 49$ |
| Hucknall | $24: 04$ |
| Bingham | $24: 48$ |
| East Leake | $27: 15$ |
| Ashfield | $27: 41$ |
| Blidworth | $29: 38$ |
| Mansfield | $31: 24$ |
| Southwell | $34: 30$ |
| Newark | $34: 34$ |
| Edwinstowe | $36: 29$ |
| Warsop | $43: 32$ |
| Collingham | $47: 49$ |
| Worksop | $51: 09$ |
| Tuxford | $51: 48$ |
| Retford | $54: 56$ |
| Harworth | $01: 03: 30$ |
| $01: 17: 47$ |  |


| Large Animal Rescue |  |
| :---: | :---: |
| Station | Coverage Time |
| Newark | $31: 56$ |
| Edwinstowe | $32: 32$ |
| Arnold | $33: 53$ |
| Mansfield | $34: 36$ |
| Carlton | $34: 54$ |
| Southwell | $34: 59$ |
| London Road | $35: 13$ |
| Blidworth | $35: 37$ |
| Stockhill | $35: 59$ |
| Ashfield | $36: 22$ |
| Bingham | $36: 55$ |
| West Bridgford | $37: 36$ |
| Tuxford | $38: 13$ |
| Hucknall | $39: 04$ |
| Warsop | $39: 39$ |
| Highfields | $40: 28$ |
| Retford | $40: 47$ |
| Worksop | $40: 47$ |
| Collingham | $40: 57$ |
| Eastwood | $45: 23$ |
| Stapleford | $46: 24$ |
| East Leake | $50: 36$ |
| Harworth | $50: 45$ |
|  | $01: 00: 48$ |


| Command Support Unit |  |
| :---: | :---: |
| Station | Coverage Time |
| London Road | $14: 42$ |
| Arnold | $16: 42$ |
| Stockhill | $16: 42$ |
| Carlton | $17: 59$ |
| West Bridgford | $18: 28$ |
| Highfields | $19: 21$ |
| Stapleford | $26: 19$ |
| Hucknall | $26: 54$ |
| Bingham | $28: 39$ |
| Eastwood | $28: 52$ |
| Ashfield | $28: 55$ |
| Blidworth | $29: 54$ |
| Mansfield | $30: 42$ |
| Edwinstowe | $33: 46$ |
| Southwell | $34: 04$ |
| Newark | $34: 23$ |
| East Leake | $34: 28$ |
| Warsop | $40: 44$ |
| Worksop | $46: 26$ |
| Collingham | $46: 31$ |
| Tuxford | $47: 14$ |
| Retford | $49: 48$ |
| Marworth | $58: 29$ |
| Misterton | $01: 12: 13$ |


| Technical Rescue |  |
| :---: | :---: |
| Station | Coverage Time |
| London Road | $26: 02$ |
| Arnold | $26: 34$ |
| Carlton | $27: 07$ |
| Stockhill | $27: 54$ |
| West Bridgford | $28: 47$ |
| Highfields | $30: 51$ |
| Newark | $32: 22$ |
| Bingham | $32: 26$ |
| Edwinstowe | $32: 52$ |
| Blidworth | $33: 11$ |
| Mansfield | $33: 14$ |
| Ashfield | $33: 26$ |
| Southwell | $33: 56$ |
| Hucknall | $33: 58$ |
| Stapleford | $37: 24$ |
| Eastwood | $38: 29$ |
| Warsop | $39: 58$ |
| Tuxford | $42: 12$ |
| Collingham | $42: 53$ |
| Worksop | $43: 09$ |
| East Leake | $43: 26$ |
| Retford | $45: 01$ |
| Harworth | $54: 45$ |
| Misterton | $01: 06: 19$ |



OW

## Static Risk Factors

NFRS identify high risk locations where they have specific plans in place to manage risk. These are classified into the following groups:

- COMAH (control of major accident hazards) sites
- Tactical level four sites
- Tactical level three sites

There is the potential for high severity incidents at these locations, so NFRS is cognisant of this when considering resourcing requirements.

ORH has overlayed these locations on the average response map to inform the coverage of these. The COMAH sites furthest from existing NFRS stations are as follows:

- Cottam power station
- Ratcliffe-on-Soar Power Station (although coverage may also be provided by Long Eaton in Derbyshire and Castle Donnington in Leicestershire)


## Tactical Planning \& COMAH Sites

Tactical Level 3


Tactical Level 4


COMAH Sites



## Over-theBorder Coverage

## Over-the-Border Coverage

The study has focused on NFRS resources covering the risk and demand in Nottinghamshire.
It was not possible to fully integrate over-the-border resources into the models as ORH does not have access to all data to be able to profile how these resources operate (for example, the availability and full workload by time of day).

It is important to have awareness of the potential coverage that over-the-border resources can provide. NFRS supplied ORH with an assumed turnout time by neighbouring station, and ORH mapped the potential coverage that could be provided into Nottinghamshire should it be required.

The main area where over-the-border resources could support Nottinghamshire is along the border with Derbyshire, but also smaller areas on the border with the others FRSs. Stations that have the furthest potential to reach into Nottinghamshire are:

- Long Eaton, Ilkeston, Alfreton and Shirebrook (Derbyshire)
- Castle Donnington and Loughborough (Leicestershire)
- Gainsborough (Lincolnshire)
- Maltby (South Yorkshire)

The scope of these resources providing cover depends on collaborative arrangements between services and dispatch protocols. Greater over-border coverage with NFRSs tri-service partners (Derbyshire and Leicestershire) is possible due to borderless mobilising.

## OTB Coverage

## Expected coverage times

 from over-the-border stations

## NFRS Fire Stations




## Site Type

## - COMAH

- Tactical Plan Level4 - Tactical Plan Level3
$\star$ Station


## High Risk Locations

A map of locations where NFRS has specific plans in place to manage risk.

This includes Tactical Plan Level 3 \& 4 sites which are chosen by NFRS.

There are six sites where under the Control of Major Accident Hazard (COMAH) regulations, the service has a duty to mitigate the impact of major accidents involving dangerous substances.

The average number of Incidents per year within the Station Ground. This aligns to the Demand Maps on the right. It does not include Non-RTC Special


1st Response Time This map shows the average first pump response times and include responses made by any NFRS pump.
The incident demand is also shown.

Both use data from 2019 \& 2020, excluding March, April, May and November 2020.

## Dwelling Fire

 RiskThe fire risk was calculated for each dwelling in
Nottinghamshire.
The colour on the map illustrates the density of dwelling fire risk.

## Demand Maps

The maps show where incidents occurred between 2016 and 2020 (5-years). This is shown for (all) Fires, False Alarms and RTCs.


## NFRS Fire Stations



False Alarms Fires

|  |
| :--- |
| Bestwood Lodge |
| Dr |
| Arnold |
| Nottingham |
| NG5 8PD |
| Area |
| $2,157 \mathrm{Km}^{2}$ |


e
aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station

0




1日dur1416182022


NFRS
Average


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 969,501 | $88.8 \%$ |
| Mixed/ multiple <br> ethnic groups | 30,981 | $2.8 \%$ |
| Asian/ Asian <br> British | 57,178 | $5.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 27,287 | $2.5 \%$ |
| Other | 6,535 | $0.6 \%$ |


$\square$ Wholetime


|  |
| :---: |
|  |  |



## Arnold Fire Station

Station 26 is in Gedling District. It has one Wholetime pumping appliance.


## Population

## High Risk Locc, 241

■Incidents That Occurred Within Each Station Ground
-Responses madßby Pumps From Each Station



- Fire

NonLife-
Risk


Arnold


Wholetime



| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 82,362 | $87.5 \%$ |
| Mixed/ multiple <br> ethnic groups | 3,642 | $3.9 \%$ |
| Asian/ Asian <br> British | 4,272 | $4.5 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 3,414 | $3.6 \%$ |
| Other | 463 | $0.5 \%$ |

#  

## Ashfield Fire Station


aIncidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

$\begin{array}{r}1 \\ \square \\ \square \\ \hline\end{array}$


## 0 <br> 

- Fire NonLifeRisk





| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 82,503 | $97.8 \%$ |
| Mixed/ multiple <br> ethnic groups | 673 | $0.8 \%$ |
| Asian/ Asian <br> British | 809 | $1.0 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 288 | $0.3 \%$ |
| Other | 100 | $0.1 \%$ |



## Bingham Fire Station

Station 17 is in Rushcliffe District. It has one On-GalliNG 42 Long Acre Station 17 is in Rushcliffe District. It nas one On-Gaill G Bingham pumping appliance.


## Population

27,753

## High Risk L 10,149

eNottinghamshir e

NG13 8AH | Household | Commerci | Area |  |
| :--- | :--- | :--- | :--- |
| $\mathbf{s}$ | al | $135.9 \mathrm{Km}^{2}$ | c |
| 10,149 | 9 |  |  |

Station Grounds based on likely turnout areas



## False Alarms



Deprivation
Dwelling Fire Risk ?
aIncidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station



## 0 <br> 




0\%

- Fire NonLifeRisk


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 24,948 | $96.9 \%$ |
| Mixed/ multiple <br> ethnic groups | 356 | $1.4 \%$ |
| Asian/ Asian <br> British | 300 | $1.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 108 | $0.4 \%$ |
| Other | 41 | $0.2 \%$ |




## Blidworth Fire Station

Station 2 is in Newark and Sherwood District. It has one On-Call pumping appliance.

|  |  |
| :--- | :--- |
| Population | Household |
| 20,470 | s |
| High Risk | 9,411 |

## High Risk Loeatons



## Area



Station Grounds based on likely turnout 06 October 21

Mansfield Road Blidworth Nottinghamshir Eil NG21 OLR

$70.4 \mathrm{Km}^{2}$ areas

## - COMAH

- Tactical Plan Level4
- Tactical Plan Level3 $\star$ Station

False Alarms
Lineage Noble Foods Ltd




-Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 19,967 | $97.5 \%$ |
| Mixed/ multiple <br> ethnic groups | 186 | $0.9 \%$ |
| Asian/ Asian <br> British | 243 | $1.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 50 | $0.2 \%$ |
| Other | 24 | $0.1 \%$ |



## Carlton Fire Station



■Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk



| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 57,387 | $89.7 \%$ |
| Mixed/ multiple <br> ethnic groups | 1,990 | $3.1 \%$ |
| Asian/ Asian <br> British | 2,955 | $4.6 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 1,393 | $2.2 \%$ |
| Other | 277 | $0.4 \%$ |



## Collingham Fire Station



Baptist Lane


| Population | Household |
| :--- | :--- |
| 4,736 | s |
| High Risk Loctio3 |  |


(
aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station



- Fire NonLifeRisk



## 



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yиом

!!பБ!Н | $\square$ |
| :--- |
| 1 |
| 4 |
| 4 |
| 2 |
| $\boxed{1}$ |

-.Ide7S Eastw.
Tuxford पбu!g Mister dosieM 2
3
3 YлемəN


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 4,667 | $98.5 \%$ |
| Mixed/ multiple <br> ethnic groups | 34 | $0.7 \%$ |
| Asian/ Asian <br> British | 24 | $0.5 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 10 | $0.2 \%$ |
| Other | 1 | $0.0 \%$ |



## East Leake Fire Station

Station 28 is in Rushcliffe District. It has one On-Call pumping appliance. It is also home to an Animal Rescue Unit

## Population <br> 13,115 <br> High Risk L 4,713

Gotham Road East Leake Loughborough LE12 6JG 01158388100

aIncidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

 E.g. a to
14:00




0


NFRS
Average


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 12,634 | $96.3 \%$ |
| Mixed/ multiple <br> ethnic groups | 161 | $1.2 \%$ |
| Asian/ Asian <br> British | 250 | $1.9 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 46 | $0.4 \%$ |
| Other | 24 | $0.2 \%$ |



## Eastwood Fire Station

Station 24 is in Broxtowe District. It has one On-Call pumping appliance.

## Population 28,803

Nottingham Road Eastwood NG16 3GN 01158388100

## Commerc al <br> Station Grounds based on likely turnout areas

- Tactical Plan Level4
- Tactical Plan Level3
$\star$ Station


Average No. of incidents per year, within the station ground, by type. (Not by type. (Not RTC Special Service.)


Date produced: 06 October 21
aIncidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk



0\%



## Edwinstowe Fire Station

## Station 6 is in Newark and Sherwood District. It has one Wholetime pumping appliance.



Mansfield Road, Edwinstowe, Nottinghamshir e, ${ }^{\mathrm{e}} \mathrm{NG} 21$ gQT
Area $170.4 \mathrm{Km}^{2}$

Station Grounds based on likely turnout

## High Risk Locations

■Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station


0


- Fire NonLifeRisk

$\square$ Wholetime




## Harworth Fire Station

Station 10 is in Bassetlaw District. It has one On-Call pumping appliance.

Population
11,466

Household
s

## Commerci

 alStation Grounds based on likely turnout

## High Risk Locations

COMAH

- Tactical Plan Level4
- Tactical Plan Level3
$\star$ Station

Scrooby Road Harworth DN11 8JW 01158388100
+
 Fires

Incidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station



MFRS
Average



$$
0
$$

$$
0
$$



$$
\begin{array}{ll}
\hline \\
\hline
\end{array}
$$

$$
\begin{aligned}
& 3 \\
& y_{\hat{y}}^{4} \\
& \text { 岗 }
\end{aligned}
$$



| Ethnicity - <br> 2011 Census | Population | Percentage |
| ---: | :---: | :---: |
| White | 11,240 | $98.0 \%$ |
| Mixed/ multiple <br> ethnic groups <br> Asian/ Asian <br> British | 105 | $0.8 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 15 | $0.1 \%$ |
| Other | 15 | $0.1 \%$ |

$20: 00$
$16: 00$
$12: 00$
$08: 00$
$04: 00$
$00: 00$


## Highfields Fire Station


aIncidents That Occurred Within Each Station Ground

- Responses made Pumps From Each Station

- Fire NonLifeRisk



| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 60,870 | $80.1 \%$ |
| Mixed/ multiple <br> ethnic groups | 2,221 | $2.9 \%$ |
| Asian/ Asian <br> British | 9,724 | $12.8 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 1,931 | $2.5 \%$ |
| Other | 1,268 | $1.7 \%$ |



## Hucknall Fire Station

Station 25 is in Ashfield District. Itt has one On-Call pumping appliance.


## Population

32,090

Household Commerci
s

## High Risk Locations Station Grounds based on likely turnout



Date produced: 06 October 21

Average No. of incidents per year, within the station ground, by type. (Not by type. (Not RTC Special Service.)


Deprivation
$+$
-Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk


$\stackrel{\substack{4 \\ 3 \\ 3}}{3}$

 Warsop $\frac{1}{2}$
$\frac{1}{0}$
2
2
2


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 31,112 | $97.0 \%$ |
| Mixed/ multiple <br> ethnic groups | 378 | $1.2 \%$ |
| Asian/ Asian <br> British | 383 | $1.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 186 | $0.6 \%$ |
| Other | 31 | $0.1 \%$ |



## mandininh inilifinfilit



## London Road Fire Station

Station 3 is in the City of Nottingham. It has two Wholetime pumping appliances. It is also home to a Aerial Ladder Platform.

## Population Household 81,915 <br> s



London Road Nottingham NG2 3BQ 01158388100

$\qquad$
Date produced: 06 October 21

| Average No. of <br> incidents per <br> year, within the | Type <br> station ground, | 2016-2020 | Fires | False <br> Alarm <br> s |
| :---: | :---: | :---: | :---: | :---: | RTCs



False Alarms

RTCs


West Bridgford


Dwelling Fire Risk
London Road


■Incidents That Occurred Within Each Station Ground

- Responses mede by Pumps From Each Station
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8 $\square$ Hour

## - Fire

 NonLifeRisk

London Road


NFRS
Average


|  |  |
| :---: | :---: |


| Ethnicity - 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 56,259 | 68.7\% |
| Mixed/ multiple ethnic groups | 5,962 | 7.3\% |
| Asian/ Asian British | 11,631 | 14.2\% |
| $\begin{gathered} \text { Black/ Africica/ } \\ \text { Caribbean/ } \\ \text { Black British } \end{gathered}$ | 6,526 | 8.0\% |
| Other | 1,537 | 1.9\% |

20: 00
$16: 00$
$12: 00$
$08: 00$
$04: 00$
$00: 00$


## Mansfield Fire Station

| Station 1 is in the Mansfield District. It has one | Rosemary |
| :--- | :--- |
| Wholetime pumping appliance. It is also home to a | Street |
| Aerianfield |  |
| Aerial Ladder Platform and one Command Support | NG19 6 AB |
| Unit. | 01158388100 |


| Population | Household | Commerci | Area |  |
| :--- | :--- | :--- | :--- | :--- |
| 93,026 | s | al | $53.7 \mathrm{Km}^{2}$ | - |
|  | 41,762 | 3 |  |  |

## High Risk Locations



- Соман

Station Grounds based on likely turnout areas








$1^{\text {st }}$ Response Time

| $14+$ Min | $6-8$ Min |
| :--- | :--- |
| $12-14 \mathrm{Min}$ | $4-6 \mathrm{Min}$ |
| $10-12 \mathrm{Min}$ | $0-4 \mathrm{Min}$ |
| $8-10 \mathrm{Min}$ |  |

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Centre \& Health


\section*{| Risk of Primary |
| :--- |
| Dwelling Fires | <br> isk of Primary

Dwelling Fires
High Risk}

## Dwelling Fire Risk



■Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station





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QFire NonLifeRisk


9:9 - wholetime



| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 90,280 | $97.0 \%$ |
| Mixed/ multiple <br> ethnic groups | 1,025 | $1.1 \%$ |
| Asian/ Asian <br> British | 1,216 | $1.3 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 365 | $0.4 \%$ |
| Other | 140 | $0.2 \%$ |




## Misterton Fire Station

Station 11 is in Bassetlaw District. It has one On-Call pumping appliance.

Population 5,451

Household s

| Commerci | Area |
| :--- | :--- |
| al | $68.9 \mathrm{Km}^{2}$ |
| 3 |  |

Station Grounds based on likely turnout areas

## High Risk Locations

Date produced: 06 October 21


Fox Covert Lane Misterton Doncaster DN10 4DL 0115838810

aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station


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\begin{aligned}
& \text { E.g. every } 100 \text { days there will } \\
& \text { be a total of } 1 \text { incident at }
\end{aligned}
$$

12:00

- Fire NonLifeRisk


Misterton


NFRS

Average

| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 5,408 | $99.2 \%$ |
| Mixed multiple <br> ethnic groups | 14 | $0.3 \%$ |
| Asian/ Asian <br> British | 10 | $0.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 17 | $0.3 \%$ |
| Other | 2 | $0.0 \%$ |




## Newark Fire Station

Station 16 is in Newark and Sherwood District. It has one Wholetime and one On-Call pumping appliance. It is also home to a Specialist Rescue Unit.

Boundary Road Newark Nottinghamshir e

## Population Household

 49,814

Station Grounds based on likely turnout areas

## High Risk Locations



- СомАН
- Tactical Plan Level4
- Tactical Plan Level3
*Station


## ноттминамининя Fires Aescow Serince

Date produced: 06 October 21

Average No. of incidents per year, within the station ground, by type. (Not by type. (Not RTC Special RTC Specia


Deprivation

| Type <br> 2016-2020 | Fires | False <br> Alarm <br> s | RTCs |
| :---: | :---: | :---: | :---: |
| Incidents <br> Per Year | 158 | 132 | 38 |

$1^{\text {st }}$ Response Time

-Incidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 48,351 | $97.1 \%$ |
| Mixed/ multiple <br> ethnic groups | 579 | $1.2 \%$ |
| Asian/ Asian <br> British | 600 | $1.2 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 204 | $0.4 \%$ |
| Other | 80 | $0.2 \%$ |



## Retford Fire Station

Station 12 is in Bassetlaw District. It has one Day Crewed and one On-Call pumping appliance.

## 12

| Population | Household | Commerci | Area |
| :--- | :--- | :--- | :--- |
| 35,217 | s | al | $243.9 \mathrm{Km}^{2}$ |
| Hich Risk Locations | pl Station Grounds based on likely turnout |  |  |

## High Risk Locations



Station Grounds based on likely turnout

Wharf Road Retford DN22 6EN 01158388100

## Population

35,217


Chain Limited

## Site Type

- COMAH
- Tactical Plan Level4
- Tactical Plan Level3
$\star$ Station


## nотимеиамйия 

Date produced: 06 October 21
aIncidents That Occurred Within Each Station Ground

- Responses made by Pumps From Each Station

- Fire NonLifeRisk



Retford


NFRS
Average



## Southwell Fire Station



Station Road Southwell Nottinghamshi re NG25 OES


Station Grounds based on likely turnout areas

- СОМАН
- Tactical Plan Level4
- Tactical Plan Level3 $\star$ Station
aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station

- Fire NonLifeRisk



| Ethnicity - <br> $\mathbf{2 0 1 1}$ Census | Population |
| ---: | :---: |
| White | 11,539 |
| Mixed/ multiple <br> ethnic groups | 112 |
| Asian/ Asian <br> British | 84 |
| Black/ African/ <br> Caribbean/ <br> Black British | 53 |
| Other | 27 |


\section*{- <br> | $\circ$ |
| :--- |
| -1 |}

$0.2 \%$

$0.7 \%$
$0.4 \%$


## Stapleford Fire Station



## High Risk Locations $\begin{aligned} & \text { Station Grounds based on likely turnout } \\ & \text { areas }\end{aligned}$



Natural History Museum

Site Type

- COMAH
- Tactical Plan Level4

Tactical Plan Level3
$\star$ Station

##  Fire 8 Rescur Service

Date produced: 06 October 21

| Average No. of <br> incidents per <br> year, within the | Type <br> station ground, | 2016-2020 | Fires | False <br> Alarm <br> by type. (Not |
| :---: | :---: | :---: | :---: | :---: |
| sTCs | RTCidents |  |  |  |
| Including Non- <br> RTC Special | Incid Yents <br> Per Year | 50 | 57 | 13 |


aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station


0\%

- Fire NonLifeRisk


Wholetime


## Stockhill Fire Station

Station 20 is in the City of Nottingham. It has two
Wholetime pumping appliances. It is also home to
the Environmental Protection Unit.

## Population <br> 143,166 <br> Household s



## -

Average No. of incidents per year, within the station ground, by type. (Not Including NonRTC Special

Service.)

Stockhill Lane Basford Nottingham NG6 OLG 01158388100

## Commerci al

## Average Demand Per Year

## Area

$43.9 \mathrm{Km}^{2}$
Station Grounds based on likely turnout areas

| Type <br> $2016-2020$ | Fires | False <br> Alarm <br> s | RTCs |
| :---: | :---: | :---: | :---: |
| Incidents <br> Per Year | 486 | 561 | 60 |



■Incidents That Occurred Within Each Station Ground

- Responses midde by Pumps From Each Station 2\%26



0


- Fire NonLifeRisk



$\square$ Wholetime


ᄃ $\frac{\sum_{3}^{3}}{4}$

| Ethnicity <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 103,488 | $72.3 \%$ |
| Mixed <br> eithic multiple | 9,566 | $6.7 \%$ |
| Asian Arups <br> Bitish | 17,631 | $12.3 \%$ |
| Black/ African/ <br> Calirbean <br> Black Bnitish | 10,762 | $7.5 \%$ |
| Other | 1,719 | $1.2 \%$ |



## Tuxford Fire Station

Station 13 is in Bassetlaw District. It has one On-Call pumping appliance.


Clark Lane Tuxford Nottinghamshir ${ }_{\mathrm{N}}^{\mathrm{N}} \mathrm{e} 22$ ONA Area $162.8 \mathrm{Km}^{2}$
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al
677 numinenc Statio
areas
Nottinghamshire
Healthc



The Holocaust Centre

## Site Type

- СомАН
- Tactical Plan Level4
- Tactical Plan Level3 $\star$ Station


## 

Date produced: 06 October 21

| Average No. of incidents per year, within the | $\begin{gathered} \text { Type } \\ 2016-2020 \end{gathered}$ | Fires | False Alarm s | RTCs |
| :---: | :---: | :---: | :---: | :---: |
| by type. (Not Including NonRTC Special | Incidents Per Year | 38 | 37 | 15 |

Service.)


Incidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station


- Fire NonLifeRisk


$\square$ Wholetime

| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 10,312 | $98.8 \%$ |
| Mixed/ multiple <br> ethnic groups | 63 | $0.6 \%$ |
| Asian/ Asian <br> British | 30 | $0.3 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 16 | $0.2 \%$ |
| Other | 15 | $0.1 \%$ |



## Warsop Fire Station

Station 7 is in Mansfield District. It has one On-Call pumping appliance. It is also home to one Animal Rescue Unit.:

## Population

 10,654Household s 3,781

## Commerci

 alStation Grounds based on likely turnout areas

## Area

$23.9 \mathrm{Km}^{2}$

Church Street Warsop NG20 0AJ 01158388100


## Average Demand



False Alarms year, within the station ground, by type. (Not by type. (Not
Including NonRTC Special Service.)

| Type <br> 2016-2020 | Fires | False <br> Alarm <br> s | RTCs |
| :---: | :---: | :---: | :---: |
| Incidents <br> Per Year | 40 | 23 | 4 |


aIncidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station

E.g. every 100 days there will
be a total of 2 incidents at be a total of 2 incidents at 14:00

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- Fire NonLifeRisk

s, Ashfie. Newark


| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 10,530 | $98.8 \%$ |
| Mixed/ multiple <br> ethnic groups | 58 | $0.5 \%$ |
| Asian/ Asian <br> British | 27 | $0.3 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 24 | $0.2 \%$ |
| Other | 15 | $0.1 \%$ |



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## Mansf.

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## West Bridgford Fire Station




| Site Type <br> - COMAH <br> - Tactical Plan Level4 <br> - Tactical Plan Level3 <br> \#Station |  |  |
| :---: | :---: | :---: |
| Fires | $\begin{gathered} \text { False } \\ \text { Alarm } \\ s \end{gathered}$ | RTCs |
| 160 | 221 | 35 |

Date produced: 06 October 21

Average No. of incidents per vear, within the station ground, by type. (Not Including NonRTC Special Service.)


■Incidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each Station


## 0




- Fire NonLifeRisk


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& 3
\end{aligned}
$$

$\square$ Wholetime





## Worksop Fire Station

| Station 8 is in Bassetlaw District. It has one | Eastgate |
| :--- | :--- |
| Wholetime and one On-Call pumping appliance. It is | Worksop | also home to a Water and Foam Unit.

## Population

53,753

## High Risk Locations



## Site Type

- COMAH
- Tactical Plan Level4
- Tactical Plan Level3 Station

| Type <br> $2016-2020$ | Fires | False <br> Alarm <br> s | RTCs |
| :---: | :---: | :---: | :---: |
| Incidents <br> Per Year | 237 | 253 | 30 |

-Incidents That Occurred Within Each Station Ground
-Responses made by Pumps From Each


- Fire NonLifeRisk



88:88 $\square$ Wholetime



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Ashfie..

| Ethnicity - <br> 2011 Census | Population | Percentage |
| :---: | :---: | :---: |
| White | 52,312 | $97.3 \%$ |
| Mixed/ multiple <br> ethnic groups | 472 | $0.9 \%$ |
| Asian/ Asian <br> British | 607 | $1.1 \%$ |
| Black/ African/ <br> Caribbean/ <br> Black British | 242 | $0.5 \%$ |
| Other | 120 | $0.2 \%$ |




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Carlton
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3
3


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[^0]:    *Excluding March, April, May and November 2020

[^1]:    *Excluding March, April, May and November 2020

[^2]:    *Excluding March, April, May and November 2020

